

Unilever Nigeria Plc Unaudited Interim Financial Statements For the Nine Months ended 30 September 2019

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Income Statement For three months ended 30 September 2019

| Continuing operations | Note | 2019 N'000 | 2018 N'000 |
|---|------|---|---|
| Revenue Cost of sales | 6 | 8,970,284 (10,681,974) | 24,180,154 (16,647,210) |
| Gross (loss)/ profit Selling and distribution expenses Marketing and administrative expenses Impairement loss on trade receivables Other income | | (1,711,690) (644,573) (2,170,826) (99,005) (14,908) | 7,532,944 (1,045,886) (4,466,023) - * 2,239,223 |
| Operating (loss)/ profit Finance income Finance costs | | (4,641,002) 645,981 (85,410) | 4,260,258 950,716 (104,707) |
| (Loss)/ profit before taxation Taxation | | (4,080,432) 1,076,509 | 5,106,267 (1,260,123) |
| (Loss)/ profit from continuing operations | | (3,003,923) | 3,846,144 |
| (Loss)/ profit for the period | | (3,003,923) | 3,846,144 |
| Attributable to: Equity holders | | (3,003,923) | 3,846,144 |
| Earnings per share for profit attributable to equity holder Basic and diluted earnings per share (Naira) | s: | (0.52) | 0.67 |

^{*} Included in the other income for the period ended 2018 is income from disposal of the Spreads business amounting to N2.18b in July 2018.

Income Statement For nine months ended 30 September 2019

| | Note | 2019 N'000 | 2018 N'000 |
|--|-------|---------------|---------------|
| Continuing operations | | | |
| Revenue | 6 | 51,627,783 | 72,305,252 |
| Cost of sales | | (41,993,385) | (49,450,138) |
| Gross profit | | 9,634,398 | 22,855,114 |
| Selling and distribution expenses | | (2,552,466) | (3,129,249) |
| Marketing and administrative expenses | 7 | (7,566,927) | (11,495,439) |
| Impairement loss on trade receivables | | (316,808) | |
| Other income | 8 | 43,818 | * 2,239,223 |
| Operating (loss)/ profit | | (757,985) | 10,469,649 |
| Finance income | 9 | 1,847,892 | 2,456,520 |
| Finance costs | 10 | (442,726) | (274,122) |
| Profit before taxation | | 647,180 | 12,652,047 |
| Taxation | 11 | (106,491) | (3,206,498) |
| Profit from continuing operations | | 540,689 | 9,445,549 |
| Discontinued operation | | | |
| Profit from discontinued operations | 8(ii) | | 119,679 |
| Profit for the period | | 540,689 | 9,565,228 |
| Attributable to: | | | |
| Equity holders | | 540,689 | 9,565,228 |
| Earnings per share for profit attributable to equity holder. | s: | | |
| Basic and diluted earnings per share (Naira) | ~- | 0.09 | 1.66 |
| | | | |

^{*} Included in the other income for the period ended 2018 is income from disposal of the Spreads business amounting to N2.18b in July 2018.

Statement of Other Comprehensive Income For three months ended 30 September 2019

| | 2019 N'000 | 2018 N'000 |
|--|---------------|---------------|
| Items that will not be reclassified to income statement: Remeasurement on post employment benefit obligations Tax effect | - - | - |
| Other comprehensive income | - | - |
| Profit for the period | (3,003,923) | 3,846,144 |
| Total comprehensive income | (3,003,923) | 3,846,144 |
| Attributable to: | | |
| Equity holders | (3,003,923) | 3,846,144 |
| Statement of Other Comprehensive Income For nine months ended 30 September 2019 | | |
| Items that will not be reclassified to income statement: Remeasurement on post employment benefit obligations | 2019 N'000 | 2018 N'000 |
| Tax effect | | |
| Other comprehensive income | - | - |
| Profit for the period | 540,689 | 9,565,228 |
| Total comprehensive income | 540,689 | 9,565,228 |
| Attributable to: | | |
| Equity holders | 540,689 | 9,565,228 |

Statement of Financial Position As at 30 September 2019

| | Note | 30 September 2019 | 31 December 2018 |
|--------------------------------|------|----------------------|------------------|
| Assets | | N'000 | N'000 |
| Non-current assets | | | |
| Property, plant and equipment | 12 | 33,620,963 | 29,677,539 |
| Intangible assets | | 281,499 | 448,488 |
| Other non- current assets | | - | 48,353 |
| Employee loan receivable | | 8,896 | 65,531 |
| Retirement benefit surplus | 17 | 315,710 | 293,219 |
| | | 34,227,068 | 30,533,130 |
| Current assets | | | |
| Inventories | 10 | 13,551,738 | 13,928,867 |
| Trade and other receivables | 13 | 33,456,628 | 30,188,189 |
| Employee loan receivable | 14 | - | 49,005 |
| Cash and bank balances | 15 | 30,004,820 | 57,144,182 |
| | -0 | 77,013,186 | 101,310,243 |
| | | 777 | 70 7 10 |
| Total assets | | 111,240,254 | 131,843,373 |
| Liabilities | | | |
| Current liabilities | | | |
| Trade and other payables | 16 | 32,117,087 | 38,610,839 |
| Income tax | | 136,462 | 4,555,820 |
| Loans and borrowings | | 394 | 394 |
| | | 32,253,943 | 43,167,053 |
| Non-current liabilities | | | |
| Deferred tax liabilities | | 3,675,281 | 3,652,125 |
| Retirement benefit obligations | 17 | 321,626 | 2,021,360 |
| Long service award obligations | 17 | 230,909 | 209,510 |
| Other employee benefits | -/ | 42,263 | - |
| Loans and borrowings | | 3,508 | 3,782 |
| | | 4,273,587 | 5,886,777 |
| Total liabilities | | 36,527,530 | 49,053,830 |

Statement of Financial Position (continued) As at 30 September 2019

| | Note | 30 September 2019 N'000 | 31 December 2018 N'000 |
|------------------------------|------|-------------------------------|------------------------------|
| Equity | | 11 000 | 11 000 |
| Ordinary share capital | 20 | 2,872,503 | 2,872,503 |
| Share premium | 20 | 56,812,810 | 56,812,810 |
| Retained earnings | | 15,027,411 | 23,104,230 |
| Total equity | | 74,712,724 | 82,789,543 |
| Total equity and liabilities | | 111,240,254 | 131,843,373 |

The financial statements on pages 2 to 19 were approved for issue by the Board of Directors on 23rd October 2019 and signed on its behalf by:

His Majesty N.A. Achebe CFR, MNI

Chairman

FRC/2013/NIM/0000001568

Anonadeko.

'F' Yaw Nsarkoh Managing Director FRC/2014/IODN/00000007035 Adesola Sotande-Peters

Anonadeko.

Finance Director FRC/2015/ICAN/00000010834

Statement of Changes in Equity For nine months ended 30 September 2019

| | Share capital N'000 | Share premium N'000 | Retained earnings N'000 | Total N'000 |
|---|---------------------------|---------------------------|-------------------------------|----------------|
| Balance at 1 January 2018 | 2,872,503 | 56,812,810 | 16,223,062 | 75,908,375 |
| Total comprehensive income for the period | | | | |
| Profit for the period | - | - | 9,565,228 | 9,565,228 |
| Other comprehensive income Remeasurement on post employment benefit obligations, net of tax | | | | |
| | | | 9,565,228 | 9,565,228 |
| Transactions with owners Dividend declared | | | (378,330) | (378,330) |
| Balance at 30 September 2018 | 2,872,503 | 56,812,810 | 25,409,960 | 85,095,273 |
| Balance at 1 January 2019 | 2,872,503 | 56,812,810 | 23,104,230 | 82,789,543 |
| Total comprehensive income for the period | | | | |
| Profit for the period | - | - | 540,689 | 540,689 |
| Other comprehensive income Remeasurement on post employment benefit obligations, net of tax | | | | |
| | | | 540,689 | 540,689 |
| Transactions with owners Dividend declared | | | (8,617,508) | (8,617,508) |
| Balance at 30 September 2019 | 2,872,503 | 56,812,810 | 15,027,411 | 74,712,724 |

Statement of Cash Flows For Nine months ended 30 September 2019

| | | 30 September 2019 | 30 September 2018 |
|---|------|----------------------|------------------------|
| | Note | N'000 | N'ooo |
| Cash flows from operating activities Cash generated from operations | 18 | (9,898,083) | 650 500 |
| Retirement benefits paid | 10 | (1,831,320) | 670,532 (1,879,718) |
| Long service award obligations paid | | (41,645) | (14,248) |
| Tax paid | | (4,168,785) | (3,000,960) |
| | | | |
| Net cash used in operating activities | | (15,939,834) | (4,224,394) |
| | | | |
| Cash flows from investing activities | | | |
| Interest received | | 1,847,892 | 2,529,876 |
| Purchase of intangible assets | | - | - |
| Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment | 12 | (3,986,912) | (3,267,527) |
| Proceeds from sale of property, plant and equipment | | | 5,055,114 |
| Net cash (used in)/ flow generated from investing activities | | (0.100.000) | 4.015.460 |
| Net cash (used in)/ now generated from investing activities | | (2,139,020) | 4,317,463 |
| Cash flows from financing activities | | | |
| Drawdown of short-term loan | | - | - |
| Repayment of long-term loan | | (274) | (670,003) |
| Repayment of short-term loan | | - | 0 |
| Interest payment | | (442,726) | (282,375) |
| Dividend paid | | (8,617,508) | (2,872,503) |
| Net cash used in financing activities | | (9,060,508) | (3,824,881) |
| | | | |
| | | | (0) |
| Net decrease in cash and cash equivalents | | (27,139,362) | (3,731,812) |
| Cash and cash equivalents at the beginning of the period | | 57,144,182 | 50,493,595 |
| Cash and cash equivalents at the end of the period | 15 | 30,004,820 | 46,761,783 |

Unilever Nigeria Plc Unaudited Interim Financial Statements for the Nine Months Ended 30 September 2019

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| Finance cost | 15 |
| Income taxes | 15 |
| Property, plant and equipment | 16 |
| Inventories | 17 |
| Trade and other receivables | 17 |
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1. General information

Unilever Nigeria Plc is incorporated in Nigeria under the Companies and Allied Matters Act 1990 as a public limited liability company and is domiciled in Nigeria. The Company's shares are listed on the Nigerian Stock Exchange (NSE). The Company is principally involved in the manufacture and marketing of foods and food ingredients, and home and personal care products. It has manufacturing plants in Lagos and Agbara.

2. Basis of preparation

These interim financial statements for the nine months ended 30 September 2019 have been prepared in accordance with IAS 34, 'Interim financial reporting'. The interim financial statements should be read in conjunction with the annual financial statements for the year ended 31 December 2018, which have been prepared in accordance with IFRS.

3. Significant accounting policies

The accounting policies adopted are consistent with those of the previous financial year.

3.1 New Accounting Standards

A number of standards have recently become effective namely a) IFRS 16: Leases . b) IFRS 15: Revenue from Contracts with Customers and c) IFRS 9: Financial Instruments

IFRS 16: Leases - IFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract i.e the Customer ("lesses") and the Supplier ("lessor"). The Standard eliminates the classification of leases as either operating leases or finance leases and introduces a single balance sheet lessee accounting model. All leases are now treated in a similar way to finance leases. The new standard is effective for annual periods beginning on or after January 1 2019. The extent of the impact of this standard is ongoing and the company would quantify the cumulative effects in the 2019 financial statements

IFRS 15: Revenue from Contracts with Customers - IFRS 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It replaces previous recognition guidelines. Under IFRS 15, revenue is recognised when a Customer obtains control of the goods or services. Revenue is recognised to the extent that it is highly probable that significant returns from cumulative revenue recognised will not occur. Management is required to make a reasonable estimate of returns and adjust revenue for expected returns. Applicable estimates and adjustments have been made in the financial statements.

IFRS 9: Financial Instruments - IFRS 9 sets out requirements for recognising and measuring financial assets, financial liabilities and some contracts to buy or sell non-financial items As a result of the adoption of IFRS 9, the Company has adopted consequential amendments to IAS 1 Presentation of Financial Statements which require impairment of financial assets to be presented in a separate line item in the income statement and OCI.

4. Estimates

The preparation of interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing these condensed interim financial statements, the significant judgements made by management in applying the group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the financial statements for the year ended 31 December 2018.

Unilever Nigeria Plc

Unaudited Interim Financial Statements for the Nine Months Ended 30 September 2019

5. Financial risk management

Financial risk factors

Unilever's activities expose it to a variety of financial risks: market risk (foreign exchange risk), credit risk and liquidity risk. Unilever's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on Unilever's financial performance.

Risk management is carried out by a Treasury Department under policies approved by the Finance Director. Unilever's Treasury Department identifies, evaluates and manages financial risks in close co-operation with Unilever's operating units. These policies are mostly Unilever Global Policies adapted for local use.

The condensed interim financial statements do not include all financial risk management information and disclosures required in the annual financial statements; they should be read in conjunction with the Company's annual financial statements as at 31 December 2018. There have been no changes in the risk management structure since year end or in any risk management policy.

5.1. Financial risk factors

(a) Market risk

(i) Foreign exchange risk

Unilever is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the Euro and USD. Foreign exchange risk arises from future commercial transactions, recognised assets and liabilities.

The Company manages this risk mainly by hedging foreign exchange currency contracts.

(ii) Cash flow and fair value interest rate risk

Unilever's interest rate risk arises from bank overdrafts and bank loans. Overdrafts issued at variable rates expose Unilever to cash flow interest rate risk. Borrowings issued at fixed rates expose Unilever to fair value interest rate risk.

Unilever analyses its interest rate exposure on a dynamic basis. Various scenarios are simulated taking into consideration refinancing, renewal of existing positions and alternative financing. Based on these scenarios, Unilever calculates the impact on profit and loss of a defined interest rate shift. For each simulation, the same interest rate shift is used for all currencies. The scenarios are run only for liabilities that represent the major interest-bearing positions.

5. Financial risk management (continued)

5.1. Financial risk factors

(ii) Cash flow and fair value interest rate risk

Unilever's interest rate risk arises from bank overdrafts and bank loans. Overdrafts issued at variable rates expose Unilever to cash flow interest rate risk. Borrowings issued at fixed rates expose Unilever to fair value interest rate risk.

Unilever analyses its interest rate exposure on a dynamic basis. Various scenarios are simulated taking into consideration refinancing, renewal of existing positions and alternative financing. Based on these scenarios, Unilever calculates the impact on profit and loss of a defined interest rate shift. For each simulation, the same interest rate shift is used for all currencies. The scenarios are run only for liabilities that represent the major interest-bearing positions.

The following table shows the split in fixed and floating rate exposures:

| | 2019 N'000 | 2018 N'000 |
|-------------------------|---------------|---------------|
| Fixed rate (bank loans) | 3,902 | 4,176 |
| | 3,902 | 4,176 |

(b) Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions. For banks and financial institutions, only parties classified as "International Golden Circle" (preferred choice for the Unilever group) are accepted. Exposure limit with the banks is set at a maximum of N34 billion. Risk control assesses the credit quality of wholesale customers, taking into account their financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board or external ratings. The utilisation of credit limits is regularly monitored.

Concentration of credit risk with respect to trade receivables is limited, due to the Company's customer base being diverse. Credit terms for customers are determined on individual basis. Credit risk relating to trade receivables is managed by reference to the customers' credit limit, inventory balance, cash position and secondary sales to final consumers.

(c) Liquidity risk

Liquidity risk is the risk that Unilever will face difficulty in meeting its obligations associated with its financial liabilities. Unilever's approach to managing liquidity is to ensure that it will have sufficient funds to meet its liabilities when due without incurring unacceptable losses. In doing this management considers both normal and stressed conditions. A material and sustained shortfall in our cash flow could undermine Unilever's credibility, impair investor confidence and also restrict Unilever's ability to raise funds.

Where current libilities exceed current assets, the Company seeks to manage its liquidity requirements by maintaining access to bank lending which are renewable annually.

At the reporting date, Unilever held cash in bank was N30 billion (2018: N57.1 billion).

6. Segment reporting

The chief operating decision-maker has been identified as the Leadership Team (LT) of Unilever Nigeria Plc. The Leadership Team reviews Unilever's monthly financial and operational information in order to assess performance and allocate resources. Management has determined the operating segments based on these reports. The Leadership Team consider the business from a product category perspective. Unilever is segmented into Food Products (FP), Home & Personal Care Products (HPC).

Foods – including sale of tea, savoury and spreads.

Home & Personal Care - including sale of skin care and oral care products, fabric care and household cleaning

There are no intersegmental sales and Nigeria is the company's primary geographical segment as it comprises 99% of the company's sales.

The Leadership Team assesses the performance based on operating profits for each operating segment that is reviewed. Total financing (including interest income and expense), income taxes and retirement benefit obligations are managed on an entity-wide basis and are not allocated to operating segments.

| 3 months ended 30 September 2019 | Food Products N'000 | Home & Personal Care N'000 | Total N'000 |
|--|---|--|--|
| Revenue Depreciation and amortisation Segmental operating profit Finance income Finance cost Profit before taxation | 5,319,549 431,832 (2,752,203) | 3,650,735 296,360 (1,888,800) | 8,970,284 728,192 (4,641,002) 645,981 (85,410) (4,080,432) |
| 3 months ended 30 September 2018 | N'000 | N'ooo | N'ooo |
| Revenue Depreciation and amortisation Segmental operating profit Finance income Finance cost Profit before taxation 9 months ended 30 September 2019 Revenue Depreciation and amortisation | 12,110,761 357,434 2,133,773 26,675,348 1,096,073 | 12,069,393 356,213 2,126,485 = 24,952,435 1,025,280 | 24,180,154 713,647 4,260,258 950,716 (104,707) 5,106,267 51,627,783 2,121,353 |
| Segmental operating profit Finance income Finance cost Profit before taxation | (391,640) | (366,345) | (757,985) 1,847,892 (442,726) 647,180 |
| 9 months ended 30 September 2018 | | | |
| Revenue Depreciation and amortisation Segmental operating profit Finance income Finance cost Profit before taxation | 34,146,272 1,033,569 4,944,309 | 38,158,980 1,155,028 5,525,340 | 72,305,252 2,188,597 10,469,649 2,456,520 (274,122) 12,652,047 |

6. Segment reporting (continued)

Turnover over by geographical location

| | Domestic (within Nigeria) N'000 | Export (outside Nigeria) N'000 | Total N'000 |
|----------------------------------|--|---|----------------|
| 3 months ended 30 September 2019 | 8,536,624 | 433,660 | 8,970,284 |
| 3 months ended 30 September 2018 | 24,079,837 | 100,317 | 24,180,154 |
| 9 months ended 30 September 2019 | 50,670,661 | 957,122 | 51,627,783 |
| 9 months ended 30 September 2018 | 70,835,274 | 1,469,978 | 72,305,252 |

The company has 135 customers, and no single customer accounted for more than 10% of the company's revenue.

7. Marketing and administrative expenses

| | | marketing and administrative expenses | /• |
|------------|-----------|--|----|
| 2018 | 2019 | | |
| N'000 | N'000 | | |
| 2,926,134 | 2,073,030 | Brand and marketing | |
| 6,524,677 | 4,497,420 | Overheads | |
| 2,044,628 | 996,477 | Service Fees | |
| 11,495,439 | 7,566,927 | | |
| | | Other income | 8. |
| 2018 | 2019 | | |
| N'000 | N'000 | | |
| 2,180,387 | (4,870) | (Loss)/ Gain on sale of property plant and equipment | |
| 58,836 | 48,688 | Transitional Service Agreement income | |
| 2,239,223 | 43,818 | | |

8(i) Effective 1 July 2018, Unilever Nigeria sold its Spreads business (Blueband margarine) and all the assets attached to the business to Sigma Bidco B.V, an entity incorporated by KKR & Co LP. The entity is incorporated in Nigeria as Sigma Silver Foods (Upfield Foods) Nigeria Limited. A Transitional Service Arrangement is in place during which Unilever Nigeria would support Upfield Foods and earn an income.

The results of the spreads business has been presented under discontinued operations in the statement of comprehensive income, separate from continuing operations. The comparative has also been restated.

(ii) Discontinued Operations

| | | | 9 months ended 30 Sept 2019 | 9 months ended 30 Sept 2018 |
|-----|---|---------------|-----------------------------------|-----------------------------------|
| | Turnover | | N'000 | N'000 2,344,435 |
| | Cost of sales | | _ | (1,814,954) |
| | Gross Profit | _ | | 529,481 |
| | Selling and Distribution expenses | | _ | (123,044) |
| | Marketing and administrative expenses | | _ | (309,811) |
| | Operating profit | _ | - | 96,626 |
| | Finance income | | - | 73,356 |
| | Finance cost | | - | (8,253) |
| | Profit Before tax | _ | - | 161,729 |
| | Taxation | _ | - | (42,050) |
| | Profit for the period | = | - | 119,679 |
| 9. | Finance income | | | |
| | | 2019 N'000 | | 2018 N'000 |
| | Interest on call deposits and bank accounts | 1,545,950 | | 2,441,148 |
| | Interest income from employee loans | - | | 8,984 |
| | Exchange difference on bank accounts | 301,942 | _ | 6,388 |
| | | 1,847,892 | _ | 2,456,520 |
| | | | | |
| 10. | Finance cost | | | |
| | | 2019 | | 2018 |
| | | N'000 | | N'000 |
| | Interest on third party bank loans | - | | 96,016 |
| | Exchange difference | 442,726 | | - |
| | Interest cost on defined benefit plans | | _ | 178,106 |
| 11. | Income Taxes | 442,726 | = | 274,122 |

Income tax expense is recognised based on management's estimate of the weighted average annual income tax rate expected for the period. The estimated average tax rate used for the period ended 30 September 2019 is 16%

12. Property, plant and equipment (PPE)

| | Capital work-in- progress N'000 | Lease hold land N'000 | Buildings N'000 | Plant and machinery N'000 | Furniture and equipment N'000 | Motor vehicles N'000 | Total N'000 |
|--------------------------------------|--|--------------------------------|--------------------|------------------------------------|--|----------------------------|----------------|
| Cost | | | | | | | |
| At 1 January 2018 | 3,571,572 | 434,433 | 9,530,572 | 28,697,718 | 2,068,838 | 830,161 | 45,133,294 |
| Additions | 5,395,511 | - | - | - | - | - | 5,395,511 |
| Transfers | (4,679,565) | 19,557 | 720,343 | 3,183,851 | 265,068 | 490,746 | - |
| Disposals | (56,790) | (20,350) | (497,436) | (2,438,863) | (227,788) | (9,840) | (3,251,067) |
| Reclassification between asset class | 17,478 | - | - | (17,478) | _ | - | - |
| At 31 December 2018 | 4,248,206 | 433,640 | 9,753,479 | 29,425,228 | 2,106,118 | 1,311,067 | 47,277,738 |
| Additions | 3,986,912 | - | - | - | - | - | 3,986,912 |
| Transfers | (3,562,240) | - | 579,447 | 2,673,927 | 108,753 | 200,112 | - |
| Disposals/write-off | - | - | - | (639) | (40,771) | - | (41,410) |
| At 30 September 2019 | 4,672,878 | 433,640 | 10,332,926 | 32,098,516 | 2,174,101 | 1,511,179 | 51,223,240 |
| Depreciation / impairment | | | | | | | |
| At 1 January 2018 | - | 42,129 | 1,492,118 | 10,574,535 | 755,448 | 541,915 | 13,406,145 |
| Depreciation charge for the year | - | | 271,560 | 2,024,821 | 188,826 | 187,038 | 2,672,245 |
| Disposals | - | (12,341) | (183,249) | (118,085) | (9,321) | (1,640) | (324,636) |
| At 31 December 2018 | - | 29,788 | 1,580,429 | 12,481,271 | 934,953 | 727,313 | 15,753,754 |
| Depreciation charge for the period | - | 3,414 | 221,446 | 1,397,031 | 147,158 | 185,317 | 1,954,366 |
| Disposals/write-off | _ | - | - | (37) | (17,676) | (88,130) | (105,843) |
| At 30 September 2019 | | 33,202 | 1,801,875 | 13,878,265 | 1,064,435 | 824,500 | 17,602,277 |
| Net book value: | | | | | | | |
| At 1 January 2018 | 3,571,572 | 418,902 | 8,038,454 | 16,250,140 | 1,313,390 | 288,246 | 29,880,704 |
| At 31 December 2018 | 4,248,206 | 430,450 | 8,173,050 | 15,070,914 | 1,171,165 | 583,754 | 29,677,539 |
| At 30 September 2019 | 4,672,878 | 400,438 | 8,531,051 | 18,220,251 | 1,109,666 | 686,679 | 33,620,963 |

| 13. Inventories | 2019 | 2018 |
|---|-------------------------|--------------------------|
| | N'000 | N'000 |
| Raw and packaging materials | 8,467,346 | 7,028,110 |
| Work in progress | 608,162 | 534,586 |
| Goods in transit | 2,736,786 | 846,054 |
| Finished goods | 1,148,566 | 3,652,134 |
| Engineering spares and other inventories | 590,878 | 1,024,329 |
| Right to recover returned goods | - | 843,654 |
| | 13,551,738 | 13,928,867 |
| 14. Trade and other receivables | | |
| | 2019 | 2018 |
| | N'ooo | N'ooo |
| Trade receivables: gross | 16,594,763 | 18,225,511 |
| Less impairment | (806,691) | (485,746) |
| Trade receivables: net | 15,788,072 | 17,739,765 |
| Advances and prepayments | 4,540,830 | 4,395,920 |
| Unclaimed dividend held with registrar | 475,448 | 475,448 |
| Interest receivable | 99,421 | 434,345 |
| Other receivables | 1,197,055 | 2,581,949 |
| Due from related parties (Note 19(iii)) | 6,693,592 | 4,307,325 |
| Deposit for imports | 4,662,210 | 253,437 |
| | 33,456,628 | 30,188,189 |
| Advances and prepayments include insurance premium and ac | lvances to vendors. | |
| 15. Cash and cash equivalents | | |
| • | 2019 | 2018 |
| | N'000 | N'ooo |
| Cash at bank and in hand | 14,902,532 | 24,055,755 |
| Fixed deposit | 15,102,288 | 33,088,427 |
| Cash and bank balances | 30,004,820 | 57,144,182 |
| | | |
| 16. Trade and other payables | | |
| | 2019 N'000 | 2018 N'000 |
| Trade payables | 0.000.455 | 10.100.610 |
| Amount due to related companies (Note 19(iii)) | 9,909,457 12,245,676 | 13,138,613 14,611,870 |
| Dividend payable (Note 16(i)) | 3,171,439 | |
| Accrued liabilities | 3,1/1,439 1,540,156 | 3,171,439 1,175,636 |
| Accrued brand and marketing expenses | 422,538 | 366,892 |
| Accrued shipping and freight charges | 1,701,336 | 1,609,344 |
| Refund liabilities | 0 | 1,071,360 |
| Non trade payables | 3,126,485 | 3,465,685 |
| | 32,117,087 | 38,610,839 |
| | 02,11/,00/ | ,,0,010,0,39 |

| 16. | Trade and other payables (continued) | | | |
|-----|--|-----------------------|-----------------|----------------------------|
| | | 2019 | | 2018 |
| (i) | Dividend payable | N'ooo | | N'000 |
| (1) | As at 1 January | 3,171,439 | | 2,891,042 |
| | Dividend declared | 8,617,508 | | 2,872,503 |
| | Dividend paid to Registrar | (8,617,508) | | (2,872,503) |
| | Payment made from cash with Registrar | | | 280,397 |
| | As at 30 September/31 December | 3,171,439 | _ | 3,171,439 |
| 17. | Retirement benefit obligations | | | |
| | The amounts recognised in the statement of financial position are determ | nined as follows: | | |
| | | 2019 N'000 | | 2018 N'000 |
| | Present value of funded retirement benefit obligations | (1,534,825) | | (1,584,886) |
| | Fair value of plan assets | 1,850,535 | _ | 1,878,105 |
| | Retirement benefit surplus | 315,710 | | 293,219 |
| | Present value of unfunded retirement benefit obligations | (321,626) | | (2,021,360) |
| | Long service award obligations | (230,909) | _ | (209,510) |
| | Net liability in the statement of financial position | (236,825) | _ | (1,937,651) |
| | The amounts recognised within the income statement were as follows: | | | |
| | | Current | Net Interest | |
| | | Service Cost | Cost | Total |
| | | N'ooo | N'ooo | N'ooo |
| | 3 Months Ended 30 September 2019 | 48,487 | 65,518 | 114,005 |
| | 3 Months Ended 30 September 2018 | 42,412 | 118,396 | 160,808 |
| | 9 Months Ended 30 September 2019 | 104,660 | 217,435 | 322,095 |
| | 9 Months Ended 30 September 2018 | 127,259 | 128,827 | 256,086 |
| 18. | Cash flows from operating activities | | | |
| | · · · · · · · · · · · · · · · · · · · | 2019 | | 2018 |
| | | N'000 | | N'ooo |
| | Profit before tax | 647,180 | | 12,813,776 |
| | Adjustment for non-cash items: | | | |
| | - Depreciation of property, plant and equipment | 1,954,366 | | 2,012,921 |
| | - Amortisation of intangible assets- Loss /(Gain) on disposals of property, plant and equipment | 166,987 | | 175,675 |
| | - Finance income | 64,434 (1,847,892) | | (2,180,387) (2,529,876) |
| | - Finance expense | 442,726 | | 282,375 |
| | - Net change in retirement benefit obligations | 109,095 | | 213,084 |
| | - Change in employee loan receivable | 105,640 | | 105,274 |
| | - Long service award obligations | 63,044 | | 28,755 |
| | - Other employee benefits | 42,263 | | (31,217) |
| | - Deferred Income | - | | (62,781) |
| | Changes in working capital: | | | |
| | - Decrease in trade and other receivables | (4,577,657) | | (16,392,826) |
| | - Decrease/ (Increase) in inventory | 377,129 | | (597,652) |
| | - Increase in trade and other payables - Decrease in other non-current assets | (7,493,752) | | 6,788,888 |
| | | 48,353 | _ | 44,523 |
| | Cash flows generated from operating activities | (9,898,083) | <u> </u> | 670,532 |

Related party transactions (i) Sale of finished goods to related parties 2019 2018 N'ooo N'ooo Unilever Ghana Limited 124,831 682,401 Unilever Cote D'Ivoire 832,290 684,702 957,121 1,367,103 (ii) Purchases of finished goods for resale from related parties 2019 2018 N'ooo N'ooo Unilever Ghana Limited 1,350,347 1,632,154 Unilever South Africa (Pty) Limited Unilever Gulf Free Zone Establishment 18,461 Unilever Asia Private Limited 1,998,741 72,399 1,723,014 3,349,088 (iii) Outstanding related party balances as at 30 September were: 2018 2019 N'ooo N'ooo Receivables from related parties: Unilever Cote D'Ivoire 4,245,298 5,457,650 Unilever Ghana Limited 3,038,879 Other related parties 760,499 239,605 8,044,676 5,697,255 Less impairment (1,351,084)(1,389,930)6,693,592 4,307,325 2019 2018 N'ooo N'ooo Payables to related parties: Unilever UK Plc 3,368,159 2,423,562 Unilever Cote D'Ivoire 125,328 103,951 Unilever Ghana Limited 1,350,347 2,373,529 Unilever Asia Private 1,998,741 5,876,661 Unilever NV 2,401,436 2,394,533 Unilever Gulf Free Zone Establishment 333 Other related parties (settlement on behalf of the Company) 3,079,639 1,417,924 14,611,870 12,302,273 20. Share capital and share premium Number of ordinary **Ordinary** Share premium shares shares (thousands) N'ooo N'ooo Balance as at 31 December 2018 and 30 September 2019 5,745,005 2,872,503 56,812,810

The authorised number of ordinary shares is 6,053,274,000 with a par value of 50kobo per share. Of these, 5,745,005,417 ordinary shares have been issued and fully paid.