

Nigerian banks Life after '40'

Some of the key factors that coloured our views in *Nigerian banks* – *Navigating stormy seas* (21 January 2016) have changed. The most significant are: 1) the 40%-plus naira depreciation and the liberalisation of FX markets; and 2) the rise in interest rates. While we believe these developments could improve sector earnings in the near term, global risk sentiment will be key to price performance and capital inflows. We have updated our forecasts and our top picks are now Guaranty Trust Bank (on fundamentals) and United Bank for Africa (UBA; on upside potential). We maintain our BUY ratings on Zenith and Access, and upgrade FBN Holdings and FCMB to HOLD (from Sell).

FX liberalisation and Brexit

The liberalisation of FX markets on 20 June led to positive sentiment in the equities market, with banks in our universe up by 9% since the Central Bank of Nigeria (CBN) governor announced his plan on 15 June. However, sentiment risks being dampened by concerns around Brexit and the implications for the naira, as capital inflows may not materialise as rapidly as the CBN may have expected. We have used a NGN285/\$ exchange rate in updating our models but the risk is to the downside, and our Sub-Saharan Africa (SSA) economist Yvonne Mhango forecasts NGN390/\$ by YE16. For the banks, we expect real loan growth to be minimal, but given that 46% of sector loans were in FX in FY15, we estimate nominal credit growth post depreciation could end the year at 23% on average, using FX of NGN300/\$.

Life after a 40%-plus devaluation

We expect rising interest rates to be net positive for the larger and more liquid banks. Naira depreciation is also positive for FX margins. A number of banks have varying FX long positions. Given the potential for the naira to weaken beyond NGN300/\$, we think these positions will be crucial in providing the banks with a capital and asset quality buffer. FBNH, GTBank, Access, UBA and Fidelity seem to have the most significant net long FX positions, based on our discussions with management teams. Where NPLs are in FX, this is negative for NPL ratios; and if the provisions on these are held in naira, it is even more worrisome. We have the most concerns on this front for FBNH, Diamond and Skye. Capital ratios could come under some pressure but we think investors should focus on the banks that are starting from a relatively strong base and have net long FX positions that provide ample buffers. Should a bank breach the minimum CAR requirements, we do not think – based on our discussions with the banks – that the CBN would do anything drastic beyond placing a freeze on credit growth, mandating the sell-down of some assets, capping or freezing dividends to help generate internal capital and requesting a capital improvement plan.

BUY GTBank, UBA, Zenith, Access

We have reviewed our sector forecasts and maintain **BUY** ratings on GTBank, Zenith and Access. Today (27 June), we upgraded UBA to **BUY** in *UBA – Africa rising*. We maintain **HOLD** ratings on Stanbic and Fidelity but upgrade FBNH and FCMB to **HOLD** (from Sell). We maintain **SELL** ratings on Diamond and Skye. Overall, our universe is trading at 0.5x FY16E P/B, on our estimates, ranging from 0.1x at Skye to 1.5x at GTBank. GTBank and UBA are our top picks.

Sector update
Equity Research

Banks Nigeria

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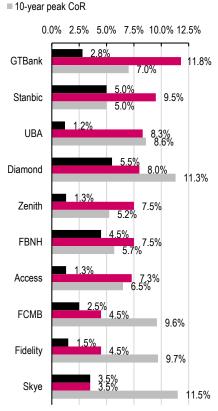
Figure 1: Summary sector ratings and TPs, NGN

| | CP | New TP | Previous TI | PNew rating(| Old rating |
|---------------|------|--------|-------------|--------------|------------|
| UBA | 4.9 | 9.4 | 9.4 | BUY | Buy |
| Access | 5.9 | 9.1 | 7.0 | BUY | Buy |
| FCMB | 1.7 | 2.1 | 0.9 | HOLD | Sell |
| Zenith | 17.0 | 20.9 | 14.9 | BUY | Buy |
| GTBank | 24.2 | 29.0 | 21.8 | BUY | Buy |
| FBNH | 4.1 | 4.6 | 3.0 | HOLD | Sell |
| Diamono | 12.4 | 2.5 | 2.3 | SELL | Sell |
| Fidelity | 1.3 | 1.4 | 1.2 | HOLD | Hold |
| Stanbic | 17.0 | 17.2 | 17.0 | HOLD | Hold |
| Skye | 1.1 | 1.1 | 1.1 | SELL | Sell |

Prices in this report are as at market close on 24 June 2016. Source: Bloomberg, Renaissance Capital estimates

Figure 2: Breakeven CoR analysis





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Renaissance Capital 27 June 2016

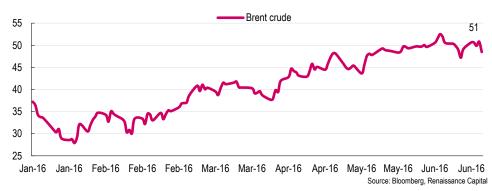
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Since we released our 2016 sector outlook report, *Nigerian banks: Navigating stormy seas*, published on 21 January 2016, some key factors that coloured our views have changed. Of the three factors listed below, the most fundamental, we believe, is the liberalisation of the FX market, which has material implications for the sector's outlook.

1. Brent crude oil prices recovered by 74% from their January lows to \$50.86/bl, before the Brexit vote sparked a sell-off. However, Nigeria benefited little owing to the activities of the Niger Delta Avengers (NDA), which significantly affected crude oil production. Some estimates from our sector discussions suggest that oil production has declined by over 50% YtD to below 1mn b/d, and it may have been this that prompted the monetary authorities to liberalise the FX market on 20 June.

Figure 3: Brent oil price, YtD

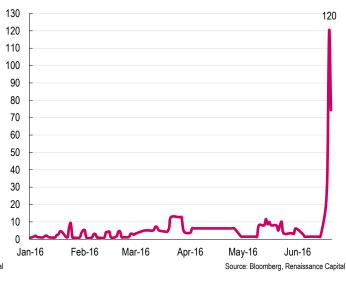


2. The yield on 91-day T-bills has risen to 12% from its 2016 low of 3.5%, while the 10-year bond yield has risen to 15%, from 11% at the beginning of the year. Furthermore, interbank rates spiked following the CBN's debits to clear the backlog in FX demand, leading the CBN to open the discount window to banks, where they borrow from the CBN at 14%. The CBN also recently issued long-dated T-bills at 14-15%.

Figure 4: 91-day T-bill and 10-year bond rates

91-day t-bill rates 10 yr bond YTM 16 14 11.8 12 10 8 6 5.0 4 Jan-16 Feb-16 Mar-16 Apr-16 May-16 Jun-16 Source: Bloomberg, Renaissance Capital

Figure 5: NIBOR rates



3. The naira was effectively devalued on 20 June 2016, with the CBN opting to move to a fully liberalised FX market, with the exchange rate determined by demand and supply dynamics.

Figure 6: NGN/\$ exchange rate



Source: Bloomberg, Renaissance Capital

We spent the past week meeting with the management teams of the Nigerian banks for an update on the sector post the introduction of a flexible interbank market by the CBN. Overall, the general consensus was that recent developments have short-term positive implications for the Nigerian banks, although capital and asset quality could be negatively affected.

In this note, we summarise our revised views on the earnings drivers for the sector in 2016, and update our forecasts and ratings to reflect the implications of a liberalised FX market and changes in the interest rate environment.

Loan and deposit growth

Given the relatively weaker macro environment, many of the banks had guided for muted loan growth in 2016. Some banks had factored in the impact of naira depreciation in their forecasts, although most were not then working with a 40-50% depreciation scenario then. We expect core credit growth to remain subdued in 2016, and think the impact of depreciation will be the main driver of nominal credit growth.

Based on our estimates, FX loans accounted for c. 46% of sector loans in FY15. Using this as the basis of our analysis, we estimate that naira depreciation to NGN300/\$ could result in average nominal loan growth of 23% in 2016. We expect this to be highest at FBNH, GTBank, Diamond and UBA, given that they had the highest proportion of group loans in FX as at FY15, at 59%, 50%, 50% and 49%, respectively. In the light of this, we expect to see nominal loan growth of c. 29% at FBNH, and c. 25% at the other three banks. That said, GTBank mentioned that the loan book dipped in 2Q16 owing to some significant pay-downs, so nominal growth could come in lower than we estimate; UBA is expecting loan growth (including depreciation effects) in the mid-to-high teens. In our models, we assume an exchange rate of NGN285/\$ by year-end.

Figure 7: Nigerian banks - implied FY16 nominal loan growth from naira depreciation to NGN300/\$

| | FX loans as % of total loans in FY15* | Implied loan growth |
|----------|---------------------------------------|---------------------|
| FBNH | 59% | 29% |
| GTBank | 50% | 25% |
| Diamond | 50% | 25% |
| UBA | 49% | 25% |
| Stanbic | 43% | 21% |
| Zenith | 43% | 21% |
| Access | 42% | 21% |
| Skye | 41% | 21% |
| Fidelity | 40% | 20% |
| FCMB | 40% | 20% |
| Average | 46% | 23% |

*SIBTC and Skye are as at 9M15.

Source: Company data, Renaissance Capital estimates

We also expect a weaker currency to inflate deposit growth, although the impact would be lower than on the credit side, given that most banks have a relatively lower proportion of their deposits in FX vs loans. Based on our estimates, FX deposits represent c. 29% of total deposits, translating to an average nominal growth rate of 15% using an exchange rate of NGN300/\$. UBA, Access and Diamond should see their deposits grow the most, considering they had 46%, 36% and 32%, respectively, of their total deposits in FX as at FY15.

Figure 8: Nigerian banks – implied FY16 nominal deposit growth from naira depreciation to NGN300/\$

| | FX deposits as % of total deposits in FY15* | Implied deposit growth |
|----------|---------------------------------------------|------------------------|
| UBA | 46% | 23% |
| Access | 36% | 18% |
| Diamond | 32% | 16% |
| FBNH | 31% | 16% |
| GTBank | 28% | 14% |
| Skye | 28% | 14% |
| Stanbic | 28% | 14% |
| Zenith | 26% | 13% |
| FCMB | 22% | 11% |
| Fidelity | 18% | 9% |
| Average | 29% | 15% |

*SIBTC and Skye are as at 9M15.

Source: Company data, Renaissance Capital estimates

We expect these changes to start being reflected in the 1H16 results, given that balance sheets will be revalued using the end-of-period interbank rate.

Margins

The CBN's decision to clear the NGN4.6bn backlog of FX demand (\$0.532bn settled at spot, with \$4.02bn settled using one- to three-month forward rates), at a rate of NGN280/\$, took approximately NGN1.3trn out of the system. The CBN's decision to sterilise the naira equivalent of the forward transactions was unexpected, and as such, a liquidity strain pushed the NIBOR overnight rate to as high as 120% during the week, although it has now moderated to sub-20%, aided by the opening of the CBN discount window. From our discussions with the banks, we understand that system liquidity is tight, with only a few net placers in the market. Given the nature of the Nigerian money markets, this could be short-lived, as monthly inflows from the Federal Accounts Allocation Committee (FAAC) should help. That said, liquidity ratios have come under some pressure and we broadly expect that interest rates should directionally trend higher in 2H16.

We believe the argument for tighter monetary policy is stronger in the current environment – greater upside risks to inflation following naira depreciation, coupled with the fact that the Monetary Policy Committee (MPC) has a greater incentive to increase yields to attract foreign portfolio inflows (FPI). Consequently, we expect to see some level of tightening at next month's MPC meeting. Should we see a movement in the monetary policy rate (MPR), we think the banks could struggle to pass this on fully to customers, given the weak macro environment, and any re-pricing of loans would likely be on a selective basis. On the back of this, we expect asset yield improvements to be driven more by rising yields on liquid assets. Funding costs will also creep higher, as rates on term deposits track yields on government securities, offsetting some of the asset yield improvements.

On the FX side of things, depreciation is positive for FX margins because banks receive higher interest income in naira terms, with no corresponding increase in funding costs, as interest liabilities on domiciliary accounts are negligible and the FX asset base tends to exceed the FX liability base.

Overall, the banks did not guide for aggressive margin improvements, with most aiming to at least maintain 1Q16 margin levels. We have adjusted our margin forecasts, increasing our NIM on average by 30 bpts and 60 pbts for FY16E and FY17E, respectively.

Figure 9: Nigerian banks - NIM forecasts

| | FY15 NIM* | FY | 16E | Old forecast vs new forecast | FY | 17E | Old forecast vs new forecast |
|----------|-----------|-----------------------------------|------|-------------------------------|-----------------------------------|------|-------------------------------|
| | LI 19 MIM | Old NIM forecast New NIM forecast | | Old forecast vs flew forecast | Old NIM forecast New NIM forecast | | Old forecast vs flew forecast |
| FBNH | 7.9% | 8.0% | 8.2% | 0.2 ppt | 8.1% | 8.7% | 0.6 ppt |
| Zenith | 7.5% | 7.2% | 7.5% | 0.3 ppt | 6.8% | 7.8% | 1.0 ppt |
| GTBank | 8.1% | 8.2% | 8.1% | 0.0 ppt | 8.3% | 8.9% | 0.6 ppt |
| UBA | 6.3% | 5.8% | 6.4% | 0.6 ppt | 5.9% | 7.4% | 1.5 ppt |
| Access | 5.8% | 6.7% | 6.9% | 0.2 ppt | 6.4% | 7.3% | 0.9 ppt |
| Diamond | 6.9% | 7.4% | 8.1% | 0.7 ppt | 7.6% | 7.9% | 0.2 ppt |
| Skye | 7.7% | 7.5% | 7.5% | 0.0 ppt | 7.4% | 7.4% | 0.0 ppt |
| FCMB | 6.7% | 6.6% | 7.1% | 0.6 ppt | 6.8% | 7.0% | 0.2 ppt |
| Fidelity | 6.7% | 6.5% | 7.1% | 0.6 ppt | 6.7% | 7.0% | 0.3 ppt |
| Stanbic | 6.0% | 6.1% | 6.0% | -0.1 ppt | 6.1% | 6.4% | 0.3 ppt |
| Average | 7.0% | 7.0% | 7.3% | 0.3 ppt | 7.0% | 7.6% | 0.6 ppt |

^{*}Skye and SIBTC FY15 numbers are estimates.

Source: Company data, Renaissance Capital estimates

Non-interest revenue

We think NIR should be a key earnings driver for the Nigerian banks in the future, and this is a key reason why we think investors should first look at the banks in preference to fast-moving consumer goods (FMCG) companies post depreciation, because the latter do not have this earnings optionality.

- 1) Improvement in FX trading income: Following the introduction of the flexible interbank market, we expect significant improvements on the FX trading income line, as since mid-February 2015, FX trading has been largely non-existent interbank. From our discussions with the banks, we understand that while there are currently no caps on margins the banks can make, banks are restricted to a NGN0.50 ask/bid spread. For example, a bank that sources dollars at NGN280/\$ can decide to sell it to a willing buyer at NGN300/\$, for example, but when making a quote, it can only do this at NGN299.50-300.00/\$. However, it appears there is asymmetry of information in the markets at this stage, in terms of the precise modus operandi, but we expect this to be resolved in the near term.
- 2) Revaluation gains: In our meetings with the banks, we tried to get a sense of how big their net FX positions are to understand the potential impact of revaluation gains on their FY16 earnings. Given the 1H16 balance sheet will have to be revalued using the end-of-period exchange rate, we expect

revaluation gains and their treatment to start being reflected from the 1H16 results. In Figure 10, we summarise feedback from management teams where available:

Figure 10: Nigerian banks - net long FX position

| | Net long position, \$mn |
|----------|-------------------------|
| GTBank | >600 |
| UBA | 200 |
| Access | >200 |
| Fidelity | 120 |

Source: Management feedback

FBNH mentioned that it has a sizeable net FX position, and we expect significant revaluation gains from this to help offset some of the capital and asset quality pressures that should arise from the depreciation. Speaking to FCMB management, revaluation gains should be at least NGN10bn in FY16, leading us to deduce that its net long FX position is at least \$125mn. Most of the other banks did not have readily available information or mentioned that their positions were fairly small.

Furthermore, if we see improved liquidity in the FX interbank market, this should spur letter of credit transactions and should be positive for fee and commission income. Electronic banking fees might come under some pressure as the effective FX spreads in this business line should decline for the banks, given the narrower gap between the interbank and parallel market rates. We are also likely to see reduced card usage. The ongoing implementation of the budget should also be supportive of fee and commission income.

Following the previous two occasions on which we saw a significant depreciation, GTBank, Fidelity and Stanbic recorded the highest QoQ jumps in their FX incomes, while FBNH recorded the most significant nominal FX income during those quarters.

Figure 11: Nigerian banks - quarterly FX income

| NGNmn (Nigerian banking subsidiary only) | 1Q14 | 2Q14 | 3Q14 | 4Q14 | 1Q15 | Growth in 1Q15 FX income vs 1Q-3Q14 average |
|---------------------------------------------|-------|-------|-------|---------|--------|---------------------------------------------|
| GTBank | 5,304 | -337 | 1,537 | 16,894 | 10,217 | 371% |
| Fidelity | 1,042 | 2,397 | 2,248 | 7,272 | 4,075 | 115% |
| SIBTC | 3,114 | 1,383 | 1,328 | 3,778 | 3,947 | 103% |
| FBNH* | 4,229 | 3,003 | 9,925 | 27,748 | 9,706 | 70% |
| FCMB | 2,203 | 1,476 | 1,756 | 4,334 | 2,541 | 40% |
| Zenith | 2,255 | 3,167 | 2,492 | 6,148 | 4,825 | 83% |
| Skye | 4,174 | 1,373 | 855 | 1,855 | N/A | N/A |
| Diamond | 1,808 | 864 | 1,204 | 2,296 | 1,297 | 0% |
| UBA* | 5,454 | 4,952 | 7,665 | 11,914 | 9,033 | 50% |
| Access** | 2,592 | 1,086 | 2,948 | -10,025 | 2,592 | 17% |

Source: Company data, Renaissance Capital

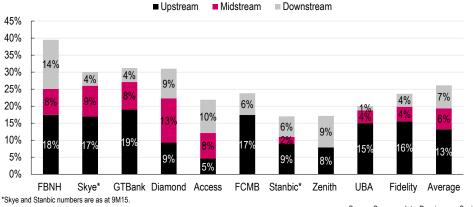
Asset quality

We would expect to see NPL pressure on the back of a weaker naira, but this tends to come with a lag. The sharp move to NGN280/\$, for example, implies FX differential losses for petroleum marketers, some of which, we understand from our discussions with the banks, declined to be locked into forward contracts. We understand the marketers intend to initiate discussions with the CBN on creating a special window to sell them FX at the previous official rate to cover their open trade positions, or including the Finance Ministry in the discussions to provide naira for them to buy FX at the prevailing rate. Prior to the depreciation, the backlog of petroleum marketers' FX demand was estimated by one of the banks at \$2bn; at a NGN285/\$ exchange rate, this implies an FX loss of NGN170bn/\$596mn. We think resolving this issue will be critical to help avoid another

^{*}FBN and UBA numbers are for group.
*Acess numbers do not include its significant derivative gains

round of fuel queues and sharp impairment growth for the banks. In some cases, particularly for the larger operators, we could see the banks restructure the repayment terms over a longer period of time to allow the marketers to trade out their losses. In Figure 12, we present the oil & gas loan book split in FY15 to show downstream exposures as a percentage of total loans.

Figure 12: Nigerian banks - split of oil and gas exposures in 1Q16



Source: Company data, Renaissance Capital

- For Zenith, its exposures are mainly to the large downstream operators, which typically have capacity to manage FX volatility.
- For Access, Oando was a significant portion of its downstream exposure and this loan was recently partly paid down, with the proceeds from the sale of Oando's holdings in its downstream business, and restructured into a five-year mediumterm note with a three-year moratorium.
- UBA took the decision several years ago to significantly scale down its funding of downstream players, which is why its exposure is the lowest, at 1%.

For banks that have sizeable FX NPLs, depreciation could hurt their NPL ratios. Had they been holding the requisite provisions on these NPLs in naira, that would put significant pressure on their provisions and coverage ratios, as they need to set aside more naira to maintain coverage ratios at the pre-depreciation level. For the banks that held the provisions in dollars, these dollar provisions would naturally inflate at a weaker exchange rate, but the banks do not need to set aside real naira in order to maintain coverage ratios. Based on feedback from management, FBNH and Diamond have the highest proportion of their NPL book in foreign currency, at 56% and 45-50%, respectively, with Diamond mentioning that it holds its provisions in naira. Overall, these sizable FX NPLs are a concern for us, but, unlike Diamond, FBNH has significant FX long positions that should help it to partly offset the impact of some of these asset quality challenges. While banks with a larger naira NPL book face less of a problem in this regard, we expect prudence to lead to an increase in collective impairments, as weak macro conditions put a strain on the performance of their loans.

Figure 13: Nigerian banks – FX NPLs as % total NPLs

| | FX NPLs as % total NPLs | |
|---------|-------------------------|--|
| FBNH | 55-60% | |
| GTBank | Nil | |
| UBA | Less than 10% | |
| Access | \$5mn | |
| Diamond | 45-50% | |
| FCMB | Less than 5% | |
| Stanbic | 21% | |

Source: Management feedback

Figure 14: Nigerian banks - CoR forecasts

| | FY15 CoR - | FY | 16E | Change | FY | Channa | |
|----------|------------|------------------|------------------|----------------------------|------------------|------------------|--------------------------|
| | FTID COR - | Old CoR forecast | New CoR forecast | Change - | Old CoR forecast | New CoR forecast | Change |
| FBNH | 5.70% | 4.50% | 4.50% | 0.0 ppt | 4.00% | 4.00% | 0.0 ppt |
| Zenith | 0.80% | 1.30% | 1.30% | 0.0 ppt | 1.50% | 1.50% | 0.0 ppt |
| GTBank | 0.90% | 1.00% | 2.80% | 1.8 ppt | 1.10% | 0.8% | -0.3 ppt |
| UBA | 0.50% | 1.30% | 1.20% | -0.1 ppt | 1.50% | 1.30% | -0.2 ppt |
| Access | 1.10% | 1.30% | 1.30% | 0.0 ppt | 1.30% | 1.40% | 0.1 ppt |
| Diamond | 6.70% | 3.50% | 5.50% | 2.0 ppt | 3.50% | 5.00% | 1.5 ppt |
| Skye | 4.00% | 3.50% | 3.50% | 0.0 ppt | 4.00% | 4.00% | 0.0 ppt |
| FCMB | 2.40% | 2.50% | 2.50% | 0.0 ppt | 3.00% | 2.50% | -0.5 ppt |
| Fidelity | 1.00% | 1.70% | 1.50% | -0.2 ppt | 1.50% | 1.50% | 0.0 ppt |
| Stanbic | 5.00% | 4.50% | 5.00% | 0.5 ppt | 3.50% | 4.50% | 1.0 ppt |
| Average | 2.8% | 2.5% | 2.9% | 0.4 ppt | 2.5% | 2.7% | 0.2 ppt |

Note: FY15 numbers for SIBTC and Skye are as at 9M15.

Source: Company data, Renaissance Capital estimates

Figure 15: Nigerian banks - RoE sensitivity to CoR

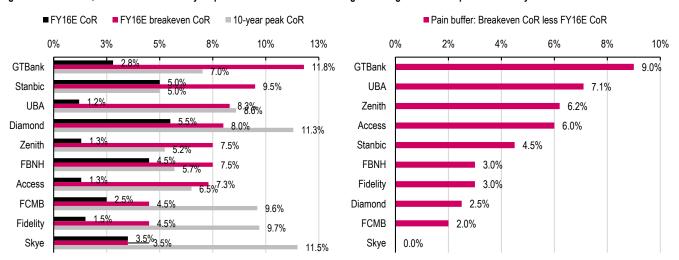
| | FY15 | FY16E | FY17E | FY16E | RoE with | RoE with | RoE with | RoE with | RoE with |
|----------|------|-------|-------|-------|----------|----------|----------|----------|----------|-------------|----------|----------|-------------|--------------|
| | CoR | CoR | CoR | RoE | | | | | | 6% increase | | | 9% increase | 10% increase |
| | 00.1 | 00.1 | 00.1 | | in CoR | in CoR | in CoR | in CoR | in CoR |
| Skye | 4.0% | 3.5% | 4.0% | -0.8% | -5.6% | -10.6% | -15.9% | -21.5% | -27.3% | -33.5% | -40.0% | -46.9% | -54.2% | -61.9% |
| FCMB | 2.4% | 2.5% | 2.5% | 7.9% | 5.0% | 2.1% | -0.9% | -4.0% | -7.2% | -10.5% | -13.9% | -17.5% | -21.1% | -24.8% |
| Fidelity | 1.0% | 1.5% | 1.5% | 8.6% | 5.6% | 2.6% | -0.5% | -3.6% | -6.8% | -10.1% | -13.4% | -16.8% | -20.2% | -23.8% |
| Diamond | 6.7% | 5.5% | 5.0% | 9.2% | 5.7% | 2.2% | -1.5% | -5.3% | -9.2% | -13.1% | -17.2% | -21.4% | -25.6% | -30.0% |
| FBNH | 5.7% | 4.5% | 4.0% | 10.6% | 7.4% | 4.1% | 0.7% | -2.9% | -6.5% | -10.2% | -14.1% | -18.1% | -22.2% | -26.5% |
| Stanbic | 5.0% | 5.0% | 4.5% | 12.1% | 9.5% | 6.8% | 4.0% | 1.2% | -1.6% | -4.5% | -7.4% | -10.4% | -13.5% | -16.6% |
| Zenith | 0.8% | 1.3% | 1.5% | 18.8% | 15.9% | 13.0% | 9.9% | 6.9% | 3.8% | 0.6% | -2.6% | -5.9% | -9.2% | -12.6% |
| Access | 1.1% | 1.3% | 1.4% | 20.5% | 17.3% | 14.1% | 10.7% | 7.3% | 3.7% | 0.1% | -3.7% | -7.6% | -11.6% | -15.7% |
| UBA | 0.5% | 1.2% | 1.3% | 21.0% | 18.4% | 15.7% | 12.9% | 10.2% | 7.3% | 4.4% | 1.5% | -1.5% | -4.6% | -7.7% |
| GTBank | 0.9% | 2.8% | 0.8% | 26.8% | 24.0% | 21.2% | 18.4% | 15.4% | 12.5% | 9.5% | 6.4% | 3.4% | 0.2% | -3.0% |
| Average | 2.8% | 2.9% | 2.7% | 13.5% | 10.3% | 7.1% | 3.8% | 0.4% | -3.1% | -6.7% | -10.4% | -14.3% | -18.2% | -22.3% |

Source: Company data, Renaissance Capital estimates

We note that there are some NPL threats that the sector has avoided via restructurings, and the use of equity to raise regulatory risk reserves. Specifically, we are referring to Aiteo and Oando, which we discussed extensively in *Aiteo – exploring scenarios*, published on 14 June 2016, and *Nigeria: 7th Annual Pan-Africa Conference – Nigerian banks feedback*, published on 19 May 2016. Had these two loans not been restructured, we think the sector NPL ratio could have reached 15-20%, from 10% in April 2016. On Aiteo, CBN approval for the proposed treatment is yet to come through, and we think it will be subsequent to this that the restructuring discussions commence. We do not think the restructuring cycle is quite over, as the economy and the banking sector remain in a fairly fluid state.

Figure 16: FY16E CoR, breakeven CoR and 10-year peak CoR

Figure 17: Nigerian banks - pain buffer analysis



Source: Company data, Renaissance Capital estimates

Capital

We expect capital ratios to come under pressure, although some of this would be likely offset by revaluation gains and earnings improvements from FX trading. UBA management estimates a 100-bpt reduction in CAR using an exchange rate of NGN300/\$ (FY15: 20.0%), while GTBank now estimates CAR could decline to 18.1% (18.9% in 1Q16) owing to some conservative decisions that could reduce its full revaluation gains. FBNH estimates CAR could decline by 100-150 bpts (using NGN300/\$), while at a NGN280/\$ exchange rate, FCMB's CAR could drop to 16.5% (this does not factor in revaluation gains). CAR post depreciation for Access Bank was 17% but it expects it to improve to c. 18.5% following the capitalisation of 1H16 earnings. In a worst-case scenario, Fidelity's CAR could drop by 200 bpts from the 19.3% recorded in 1Q16, although this depends on where the naira settles.

Figure 18: CAR

| | FX as % | Bank | CAR with 10% naira | CAR with 20% naira | CAR with 25% naira | CAR with 50% naira | Regulatory |
|---------------------------|-------------|--------|--------------------------|--------------------------|--------------------------|--------------------------|-------------|
| | total loans | CAR | depreciation (NGN220/\$) | depreciation (NGN240/\$) | depreciation (NGN250/\$) | depreciation (NGN300/\$) | minimum CAR |
| GTBank (FY15) | 46.10% | 18.20% | 17.40% | 16.70% | 16.30% | 14.90% | 15.00% |
| FCMB (FY15) | 40.10% | 16.90% | 16.20% | 15.60% | 15.30% | 14.10% | 15.00% |
| Zenith Bank (FY15) | 38.30% | 20.30% | 19.50% | 18.80% | 18.50% | 17.00% | 15.00% |
| UBA (FY15) | 33.10% | 20.00% | 19.40% | 18.80% | 18.50% | 17.20% | 15.00% |
| Stanbic (FY14) | 42.90% | 15.30% | 14.80% | 14.30% | 14.10% | 13.00% | 10.00% |
| Access Bank (FY15) | 37.70% | 18.00% | 17.70% | 17.50% | 17.30% | 16.70% | 15.00% |
| Fidelity Bank (FY15) | 40.40% | 18.70% | 18.40% | 18.20% | 18.00% | 17.50% | 15.00% |
| First Bank Nigeria (FY15) | 46.10% | 17.10% | 16.70% | 16.30% | 16.20% | 15.40% | 15.00% |
| Skye Bank (FY14) | 41.20% | 16.10% | 15.80% | 15.50% | 15.30% | 14.70% | 15.00% |
| Diamond Bank (FY15) | 40.60% | 16.40% | 15.90% | 15.50% | 15.30% | 14.40% | 15.00% |
| Average | 40.70% | 17.70% | 17.20% | 16.70% | 16.50% | 15.50% | |

Note: Minimum CAR for systemically important banks (SIBs) moves to 16% by July 2016, Skye Bank's numbers are group FY14.

If we factor in GTBank's \$600mn net long position, CAR declines are lower, at 18%, 17.9%, 17.8% and 17.5%, under the different scenarios above, respectively.

Source: Company data, Renaissance Capital estimates

Costs

Finally, on opex, we expect some pressure as the banks have some FX-related contracts. However, some banks have been proactive in this regard and have renegotiated some of these FX contracts into naira.

Valuation and ratings

We have reviewed our forecasts, TPs and ratings across the sector and maintain BUY ratings on GTBank, Zenith and Access. Today, in UBA - Africa rising, we upgraded UBA to BUY. We maintain HOLD ratings on Stanbic and Fidelity but upgrade FBNH and FCMB to HOLD, from Sell. We maintain SELL ratings on Diamond and Skye. GTBank and UBA are our top picks, on fundamentals and upside potential, respectively.

Figure 19: Summary valuations and ratings, NGN (unless otherwise stated)

| | Current price | Old TP | New TP | Change in TP | Potential up/downside | Old rating | New rating | FY16E RoE | FY17E RoE | FY16E P/B | FY17E P/B |
|----------|---------------|--------|--------|--------------|-----------------------|------------|------------|-----------|-----------|-----------|-----------|
| UBA | 4.9 | 9.4 | 9.4 | na | 91% | Buy | BUY | 21% | 24% | 0.4x | 0.3x |
| Access | 5.9 | 7.0 | 9.1 | 30% | 54% | Buy | BUY | 19% | 18% | 0.4x | 0.4x |
| FCMB | 1.7 | 0.9 | 2.1 | 133% | 24% | Sell | HOLD | 8% | 8% | 0.2x | 0.2x |
| Zenith | 17.0 | 14.9 | 20.9 | 41% | 23% | Buy | BUY | 19% | 19% | 0.8x | 0.7x |
| GTBank | 24.2 | 21.8 | 29 | 33% | 20% | Buy | BUY | 27% | 27% | 1.5x | 1.3x |
| FBNH | 4.1 | 3.0 | 4.6 | 53% | 11% | Sell | HOLD | 11% | 14% | 0.2x | 0.2x |
| Diamond | 2.4 | 2.3 | 2.5 | 8% | 5% | Sell | SELL | 9% | 11% | 0.3x | 0.2x |
| Fidelity | 1.3 | 1.2 | 1.4 | 17% | 5% | Hold | HOLD | 9% | 8% | 0.2x | 0.2x |
| Stanbic | 17.0 | 17.0 | 17.2 | 1% | 1% | Hold | HOLD | 12% | 15% | 1.3x | 1.2x |
| Skye | 1.1 | 1.1 | 1.1 | 0% | 0% | Sell | SELL | -1% | -2% | 0.1x | 0.1x |
| Average | | | | 44% | 23% | | | 13% | 14% | 0.54x | 0.48x |

If we factor in UBA's \$200mn net long position, CAR declines are lower, at 19.7%, 19.4%, 19.2% and 18.6%, under the different scenarios above, respectively. If we factor in Access' \$200mn net long position, CAR declines are lower, at 17.9%, 17.8%, 17.8% and 17.6%, under the different scenarios above, respectively.

If we factor in Fidelity's \$120mn net long position, CAR declines are lower, at 18.7%, 18.6%, 18.6% and 18.5%, under the different scenarios above, respectively

Figure 20: Valuation assumptions

| | FBNH | Zenith | UBA | GTBank | Access | Diamond | Skye | FCMB | Fidelity | Stanbic |
|---------------------------|------|--------|-----|--------|--------|---------|------|------|----------|---------|
| Risk-free rate | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% | 14% |
| Risk premium | 6% | 6% | 6% | 6% | 6% | 6% | 6% | 6% | 6% | 6% |
| Beta | 1.5 | 1.0 | 1.3 | 1.0 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.2 |
| CoE | 23% | 20% | 22% | 20% | 23% | 23% | 23% | 23% | 23% | 21% |
| Sustainable RoE | 13% | 19% | 19% | 26% | 18% | 13% | 13% | 14% | 12% | 14% |
| g | 10% | 10% | 10% | 10% | 10% | 10% | 10% | 10% | 10% | 10% |
| FV P/B, x | 0.2 | 0.9 | 0.8 | 1.6 | 0.6 | 0.2 | 0.2 | 0.3 | 0.2 | 0.4 |
| 12M TP per share, NGN | 4.6 | 20.9 | 9.4 | 29.0 | 9.1 | 2.5 | 1.1 | 2.1 | 1.4 | 17.2 |
| Current share price, NGN | 4.1 | 17 | 4.9 | 24.2 | 5.9 | 2.4 | 1.1 | 1.7 | 1.3 | 17 |
| Potential upside/downside | 11% | 23% | 91% | 20% | 54% | 5% | 0% | 24% | 5% | 1% |
| Rating | HOLD | BUY | BUY | BUY | BUY | SELL | SELL | HOLD | HOLD | HOLD |

GTBank - BUY, TP NGN29.0

We maintain our **BUY** rating on GTBank but increase our TP by 33% to NGN29.0. In a depreciation environment, we see the bank's \$600mn-plus net long FX position as a significant source of strength, which should help to provide ample asset quality and capital buffers. The impressive growth in its USSD-based mobile banking solution – management views it as a superior technology platform to that of M-Pesa, in a significantly larger economy with lower banking penetration – is also something we think investors should watch. Management sees this as a low-cost significant revenue earner going forward, which should help to offset the losses from the phasing out of commission on turnover (CoT).

Zenith - BUY, TP NGN20.9

We see room for trading income improvements in 2H16, as well as margin improvements, as the yield environment takes an upward bias. The bank's capital position is relatively strong, and while there could be some downward pressure, we think it generates sufficient internal earnings to be able to keep its ratios healthy.

UBA - BUY, TP NGN9.4

The impressive growth in contribution from Africa is core to our **BUY** rating, particularly as the group's numbers benefit in naira terms from translation effects from Africa owing to naira depreciation. See our *UBA – Africa rising* report for more information.

Access - BUY, TP NGN9.1

We raise our TP by 30% to NGN9.1 and maintain our **BUY** rating. Management estimated its net FX long position at at least \$200mn, which should provide some capital and asset quality buffers. Overall, management reiterated its confidence in delivering at least 22% RoE in FY16 and thinks the weaker exchange rate should be earnings-positive for its outstanding \$1bn FX swap positions.

FBNH - HOLD, TP NGN4.6

We acknowledge the challenges with FBNH's high FX NPLs, weak coverage and capital ratios. We have had extensive discussions with the regulator and other banks to gauge room for systemic support for this institution should things deteriorate, and our sense is that the system will support the bank through this difficult patch. Should events cause it to breach the minimum CAR requirements, we do not expect the CBN to do anything more drastic than place a freeze on credit growth, mandate the sell-down of some assets and prevent the banking business from paying dividends to help generate internal capital. We think cost improvements are in progress; while asset quality and capital challenges could take more time to fix, the bank's sizeable net long FX position should provide ample buffers. In our recent meeting with the CEO, management reiterated confidence in the bank's ability to service its eurobond obligations, following our questions around the

distressed yields at which these instruments are trading. On the back of the above, particularly the net long FX position, on which we previously had little clarity, we upgrade the stock to **HOLD**, from Sell, with a revised TP of NGN4.6, flagging that while a capital raise may be off the agenda in 2016, until management delivers on its key targets, this could happen in 2017, should market conditions improve, in our view.

Stanbic - HOLD, TP NGN17.2

The challenges with the Financial Reporting Council (FRC) make it difficult to formulate a constructive view on the earnings outlook for Stanbic. However, the fundamentals appear intact, although we have asset quality concerns. We expect the bank's trading income to receive a boost over time from the liberalisation of FX markets. Furthermore, while we await a resolution of the issues with the FRC, we expect the technical treatment of the accruals to be such that they are written back, ultimately boosting earnings in previous years, as a restatement could need to happen. Management thinks AuM and PBT growth in the wealth business should be c. 10% in 2016 as a base case.

FCMB - HOLD, TP NGN2.1

We increase our TP on FCMB to NGN2.1, but maintain our **HOLD** rating. With naira depreciation, we should see some improvements in state government revenue, and this should be positive for FCMB, given that a sizeable portion of its NPLs are a result of delayed payments to government employees. However, we are concerned about the reduction in oil production and what this could mean for state government revenue. Management also mentioned that NPLs trended upwards in 2Q16. We estimate the bank's net long FX position at \$125mn and see this as providing material asset quality and capital buffers in the weaker currency environment.

Fidelity - HOLD, TP NGN1.4

Relative to other tier 2 banks, we think asset quality trends at Fidelity have been the most impressive. The bank made a conservative decision to charge the required NGN1.1bn general provision on its Oando exposure to its P&L in 4Q15, and we could potentially see some write-backs in 2H16, following a pay-down and restructuring of the loan. One of our key concerns for Fidelity is its exposure to Aiteo – should the CBN force a classification of its \$172mn portion, the NPL ratio could spike to as high as 13% (using NGN300/\$). However, the bank has a net long FX position of \$120mn, which should help to ease the pain from such an event.

Diamond - SELL, TP NGN2.5

We still have material concerns on the earnings outlook at Diamond. In a depreciation environment, we expect its capital ratios to come under significant pressure, partly owing to its relatively low FX long positions and high CoR numbers (with guidance for at least 5%). Furthermore, 45-50% of the bank's FY15 NPLs were in FX and provisions are mostly held in naira, which is clearly negative for coverage ratios. FX liquidity challenges are prevalent with its letter-of-credit positions (a sector-wide risk), partly because the bank has used its internal liquidity to settle obligations on behalf of clients who have not been able to source FX from the CBN. We see significant challenges here and we maintain our cautious view on the stock.

Skye - SELL, TP NGN1.1

The fact that Skye is yet to release its FY15 results is a major concern to us, supporting our **SELL** rating on the stock.

Summary financials

African Banks

| rigure 21. Access bank s | | · | | | | | | | | | | | |
|------------------------------|-----------|-----------|-----------|-----------|-----------|----------------------|-------------------------------------|--------|-----------|-------------|-----------|------------|-----------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | | | | | | | Loans/assets | 42.8 | 52.8 | 52.7 | 53.1 | 57.0 | 57.6 |
| Interbank | 203,219 | 103,023 | 137,817 | 165,381 | 165,381 | 165,381 | Deposits/liabilities | 83.7 | 79.6 | 75.7 | 77.0 | 76.7 | 76.8 |
| Securities | 421,201 | 410,562 | 530,546 | 664,108 | 697,313 | 767,045 | Loans/deposits | 59.0 | 76.4 | 81.1 | 79.5 | 86.5 | 87.6 |
| Net loans | 786,170 | 1,110,464 | 1,365,831 | 1,740,630 | 2,081,139 | 2,383,502 | Equity/assets | 13.2 | 13.0 | 14.0 | 13.1 | 13.9 | 14.3 |
| Gross loans | 800,664 | 1,129,446 | 1,394,522 | 1,784,988 | 2,141,985 | 2,463,283 | | | | | | | |
| Interest-earning assets | 1,410,590 | 1,624,050 | 2,034,194 | 2,570,119 | 2,943,833 | 3,315,928 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | | | | | | 4,137,699 | Tier 1 | 17.9 | 13.6 | 14.4 | 14.1 | 14.6 | 15.1 |
| | 1,000,000 | _,, | _,==,=== | -, | -,- :-, | .,, | Tier 2 | -1.2 | 3.6 | 3.7 | 3.6 | 3.2 | 2.8 |
| Liabilities | | | | | | | Total | 16.7 | 17.2 | 18.0 | 17.7 | 17.8 | 17.9 |
| Interbank | 72,148 | 119,045 | 72,914 | 76,560 | 80,388 | 84,408 | | | | | | | |
| Securities | | 218,297 | | | 557,291 | 638,195 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017F | 2018F |
| Deposits | , | | | | 2,407,039 | , | NPLs | | | | | | 86,215 |
| Interest-bearing liabilities | 1,523,734 | | | | | | NPL reserves | | | | 44,358 | | |
| Total liabilities | | | | | 3,138,020 | | NPLs/gross loans (%) | 2.82 | 2.24 | 1.75 | 2.50 | 3.00 | 3.50 |
| Shareholders' equity | | | | | 505,794 | | Reserves/NPLs (x) - ex-reg reserves | | 0.75 | 1.18 | 0.99 | 0.95 | 0.93 |
| onarenolaers equity | L7L,1 17 | 213,000 | 303,302 | 720,322 | 303,134 | JJ 1, JTT | Credit charge (%) | -0.85 | 1.21 | 1.13 | 1.30 | 1.40 | 1.30 |
| | | | | | | | Credit charge (76) | -0.03 | 1.21 | 1.13 | 1.50 | 1.40 | 1.30 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017F | 2018F |
| Interest income | 145,961 | 176,918 | 207,803 | 254,254 | 326,383 | 364,177 | Asset margin | 10.5 | 11.7 | 11.4 | 11.0 | 11.8 | 11.6 |
| Interest expense | -68,237 | -76.901 | -102,421 | -95.420 | -124.403 | , | Liability margin | 4.7 | 4.6 | 5.2 | 3.9 | 4.3 | 4.3 |
| Net interest income | 77.724 | 100.017 | 105,382 | 158,835 | 201,980 | 225.093 | NIM | 5.6 | 6.6 | 5.8 | 6.9 | 7.3 | 7.2 |
| Net fee income | 31,548 | 30,760 | 33,313 | 56,722 | 63,529 | 71,153 | Spread | 5.9 | 7.0 | 6.1 | 7.1 | 7.5 | 7.3 |
| | 7,538 | 564 | 26,502 | 42.403 | 29,682 | 32,056 | Оргеац | 5.5 | 7.0 | 0.1 | 7.1 | 1.5 | 1.5 |
| Trading income | | | , | , | , | | Contr. (0/) | 2042 | 2044 | 2045 | 20465 | 20475 | 20405 |
| Other income | 21,739 | 36,939 | 69,636 | 6,832 | 7,174 | 7,532 | Costs (%) | 2013 | 2014 | 2015 | 2016E | | |
| Total revenue | 138,548 | 168,280 | 234,832 | 264,792 | 302,364 | 335,835 | Cost/income | 73.0 | 62.2 | 62.0 | 54.9 | 53.4 | 53.4 |
| Staff costs | -31,082 | -31,294 | -42,347 | -39,719 | -45,355 | -50,375 | Cost/avg assets | 5.65 | 5.31 | 6.20 | 4.96 | 4.66 | 4.61 |
| Other costs | -70,099 | - | -103,222 | | | | Effective tax rate | 17.1 | 17.3 | 12.2 | 16.0 | 17.0 | 17.0 |
| Total costs | -101,181 | | -145,569 | | | -179,394 | - | | | | | | |
| Operating profit | 37,367 | 63,675 | 89,263 | 119,398 | 140,897 | 156,441 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | | |
| Provisioning charge | 6,164 | -11,652 | -14,225 | -20,667 | -27,489 | -29,934 | RoAE | 15.1 | 16.5 | 20.5 | 20.5 | 19.7 | 18.8 |
| Other pre-tax items | 266 | -87 | 0 | 0 | 0 | 0 | RoAA | 2.0 | 2.2 | 2.8 | 2.8 | 2.7 | 2.6 |
| Pre-tax profit | 43,796 | 51,935 | 75,038 | 98,731 | 113,408 | 126,507 | | | | | | | |
| Tax | -7,499 | -8,959 | -9,169 | -15,797 | -19,279 | -21,506 | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | -196 | -561 | -536 | -1659 | -1883 | -2100 | Interest income/revenue | 56.1 | 59.4 | 44.9 | 60.0 | 66.8 | 67.0 |
| Other post-tax gains/losses | | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 22.8 | 18.3 | 14.2 | 21.4 | 21.0 | 21.2 |
| Net profit | 36,102 | 42,415 | 65,333 | 81,275 | 92,246 | 102,901 | Trading income/revenue | 5.4 | 0.3 | 11.3 | 16.0 | 9.8 | 9.5 |
| Dividend on comm shares | -13,733 | -13,733 | -15,910 | -16,255 | -15,374 | -17,150 | Fees/staff costs | 101.5 | 98.3 | 78.7 | 142.8 | 140.1 | 141.2 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 31.2 | 29.4 | 22.9 | 39.0 | 39.3 | 39.7 |
| | | | | | | | Payout ratio | 38.0 | 32.4 | 24.4 | 20.0 | 16.7 | 16.7 |
| | | | | | | | | | | | | | |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 24.7 | 41.1 | 23.5 | 28.0 | 20.0 | 15.0 | Employees | 1,754 | 3,152 | 3,837 | 4,001 | 3,502 | 3,876 |
| Interest-earning assets | 3.7 | 15.1 | 25.3 | 26.3 | 14.5 | 12.6 | Branches | 131 | 348 | 349 | 366 | 366 | 371 |
| Deposits | 10.8 | 9.2 | 15.7 | 30.0 | 10.0 | 13.0 | PoS | 310 | 3,800 | 5,454 | 11,615 | 14,602 | 9,098 |
| Interest-bearing liabilities | 8.7 | 17.6 | 19.3 | 28.8 | 10.6 | 13.1 | ATMs | 161 | | | 1,043 | | |
| Assets | 5.2 | 14.6 | 23.1 | 26.4 | 11.4 | 13.4 | | | | | | | |
| Fee income | 12.2 | -2.5 | 8.3 | 70.3 | 12.0 | 12.0 | | | | | | | |
| Revenue | -4.8 | 21.5 | 39.5 | 12.8 | 14.2 | 11.1 | | | | | | | |
| Costs | 10.0 | 3.4 | 39.2 | -0.1 | 11.1 | 11.1 | | | | | | | |
| Operating profit | -30.2 | 70.4 | 40.2 | 33.8 | 18.0 | 11.0 | | | | | | | |
| Net profit | -12.1 | 17.5 | 54.0 | 24.4 | 13.5 | 11.5 | | | | | | | |
| EPS | -12.1 | 17.5 | 21.9 | 24.4 | 13.5 | 11.5 | | | | | | | |
| | | | | | | | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of comm shares (mn) | 22,888 | 22,888 | 28,928 | 28,928 | 28,928 | 28,928 | | | | | | | |
| EPS | 1.58 | 1.85 | 2.26 | 2.81 | 3.19 | 3.56 | | | | | | | |
| DPS | 0.60 | 0.60 | 0.55 | 0.56 | 0.53 | 0.59 | | | | | | | |
| BVPS | 10.6 | 12.0 | 12.6 | 14.8 | 17.5 | 20.4 | | | | | | | |
| | | | | | | | | Source | ce: Compa | any data, F | Renaissan | ce Capital | estimates |

| Figure 22: Access Bank summ | | | | | | | B. I | 6616 | 0011 | 0017 | 00/05 | 00: | 0010- |
|------------------------------|------------|--------------|---------------|----------------|---------------|--------------|----------------------------|------------|-------|-------|-------|---------------|-------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | 4.070 | 500 | 000 | 404 | 475 | 475 | Loans/assets | 42.8 | 52.8 | 52.7 | 53.1 | 57.0 | 57.6 |
| nterbank | 1,270 | 563 | 693 | 424 | 475 | 475 | Deposits/liabilities | 83.7 | 79.6 | 75.7 | 77.0 | 76.7 | 76.8 |
| Securities | 2,633 | 2,244 | 2,666 | 1,703 | 2,004 | 2,204 | Loans/deposits | 59.0 | 76.4 | 81.1 | 79.5 | 86.5 | 87.6 |
| Net loans | 4,914 | 6,068 | 6,863 | 4,463 | 5,980 | 6,849 | Equity/assets | 13.2 | 13.0 | 14.0 | 13.1 | 13.9 | 14.3 |
| Gross loans | 5,004 | 6,172 | 7,008 | 4,577 | 6,155 | 7,078 | 0 11 11 11 11 | 0040 | 0044 | 0045 | 00405 | 00475 | 00405 |
| Interest-earning assets | 8,816 | 8,875 | 10,222 | 6,590 | 8,459 | 9,529 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 11,472 | 11,499 | 13,022 | 8,399 | 10,486 | 11,890 | Tier 1 | 17.9 | 13.6 | 14.4 | 14.1 | 14.6 | 15.1 |
| I :-L:!!4: | | | | | | | Tier 2 | -1.2 | 3.6 | 3.7 | 3.6 | 3.2 | 2.8 |
| Liabilities | 454 | 054 | 000 | 400 | 004 | 0.40 | Total | 16.7 | 17.2 | 18.0 | 17.7 | 17.8 | 17.9 |
| Interbank | 451 | 651 | 366 | 196 | 231 | 243 | A | 0040 | 0044 | 0045 | 00405 | 00475 | 00405 |
| Securities | 751 | 1,193 | 1,916 | 1,250 | 1,601 | 1,834 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 8,321 | 7,948 | 8,459 | 5,611 | 6,917 | 7,816 | NPLs | 141 | 138 | 123 | 114 | 185 | 248 |
| Interest-bearing liabilities | 9,523 | 9,791 | 10,741 | 7,057 | 8,749 | 9,892 | NPL reserves | 91 | 104 | 144 | 114 | 175 | 229 |
| Total liabilities | 9,944 | 9,983 | 11,174 | 7,287 | 9,017 | 10,172 | NPLs/gross loans (%) | 2.82 | 2.24 | 1.75 | 2.50 | 3.00 | 3.50 |
| Shareholders' equity | 1,517 | 1,497 | 1,829 | 1,100 | 1,453 | 1,700 | Reserves/NPLs (x) | 0.64 | 0.75 | 1.18 | 0.99 | 0.95 | 0.93 |
| | | | | | | | Credit charge (%) | -0.85 | 1.21 | 1.13 | 1.30 | 1.40 | 1.30 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 918 | 1,072 | 1,044 | 942 | 885 | 987 | Asset margin | 10.5 | 11.7 | 11.4 | 11.0 | 11.8 | 11.6 |
| Interest expense | -429 | -466 | -515 | -353 | -337 | -377 | Liability margin | 4.7 | 4.6 | 5.2 | 3.9 | 4.3 | 4.3 |
| Net interest income | 489 | 606 | 530 | 588 | 547 | 610 | NIM | 5.6 | 6.6 | 5.8 | 6.9 | 7.3 | 7.2 |
| Net fee income | 198 | 186 | 167 | 210 | 172 | 193 | Spread | 5.9 | 7.0 | 6.1 | 7.1 | 7.5 | 7.3 |
| Trading income | 47 | 3 | 133 | 157 | 80 | 87 | | | | | | | |
| Other income | 137 | 224 | 350 | 25 | 19 | 20 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 871 | 1,020 | 1,180 | 981 | 819 | 910 | Cost/income | 73.0 | 62.2 | 62.0 | 54.9 | 53.4 | 53.4 |
| Staff costs | -195 | -190 | -213 | -147 | -123 | -137 | Cost/avg assets | 5.65 | 5.31 | 6.20 | 4.96 | 4.66 | 4.61 |
| Other costs | -441 | -444 | -519 | -391 | -315 | -350 | Effective tax rate | 17.1 | 17.3 | 12.2 | 16.0 | 17.0 | 17.0 |
| Total costs | -636 | -634 | -732 | -538 | -438 | -486 | | | | | | | |
| Operating profit | 235 | 386 | 449 | 442 | 382 | 424 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | 39 | -71 | -71 | -77 | -74 | -81 | RoAE | 15.1 | 16.5 | 20.5 | 20.5 | 19.7 | 18.8 |
| Other pre-tax items | 2 | -1 | 0 | 0 | 0 | 0 | RoAA | 2.0 | 2.2 | 2.8 | 2.8 | 2.7 | 2.6 |
| Pre-tax profit | 275 | 315 | 377 | 366 | 307 | 343 | | | | | | | |
| Tax | -47 | -54 | -46 | -59 | -52 | -58 | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | -1 | -3 | -3 | -6 | -5 | -6 | Interest income/revenue | 56.1 | 59.4 | 44.9 | 60.0 | 66.8 | 67.0 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 22.8 | 18.3 | 14.2 | 21.4 | 21.0 | 21.2 |
| Net profit | 227 | 257 | 328 | 301 | 250 | 279 | Trading income/revenue | 5.4 | 0.3 | 11.3 | 16.0 | 9.8 | 9.5 |
| Dividend on common shares | -86 | -83 | -80 | -60 | -42 | -46 | Fees/staff costs | 101.5 | 98.3 | 78.7 | 142.8 | 140.1 | 141.2 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 31.2 | 29.4 | 22.9 | 39.0 | 39.3 | 39.7 |
| | | | | | | | Payout ratio | 38.0 | 32.4 | 24.4 | 20.0 | 16.7 | 16.7 |
| Koy VoV growth rates (0/) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Key YoY growth rates (%) | | 23.3 | | | | | | | | | | | |
| Loans | 21.6 | | 13.5 | -34.7 | 34.5 | 15.0 | Employees | 1,754 | 3,152 | 3,837 | 4,001 | 3,502 | 3,876 |
| Interest-earning assets | 1.1 8.0 | 0.7 -4.5 | 15.2 6.4 | -35.5 -33.7 | 28.4 23.3 | 12.6 13.0 | Branches Mini/Sub branches | 131 310 | 348 | 349 | 366 | 366 14,602 | 371 |
| Deposits | | -4.5 2.8 | 9.7 | -33.7 | 23.3 | 13.1 | | 161 | | | | 1,066 | |
| Interest-bearing liabilities | 6.0 2.5 | | | | | | ATMs | 101 | 1,000 | 1,002 | 1,043 | 1,000 | 1,437 |
| Assets Fee income | 10.7 | 0.2 -6.0 | 13.2 -10.2 | -35.5 25.5 | 24.9 -18.0 | 13.4 12.0 | | | | | | | |
| Revenue | -6.0 | -6.0 17.0 | 15.7 | -16.9 | -16.4 | 11.1 | | | | | | | |
| Costs | 8.6 | -0.4 | 15.7 | -10.9 | -18.7 | 11.1 | | | | | | | |
| Operating profit | -31.0 | 64.2 | 16.2 | -1.4 | -13.7 | 11.0 | | | | | | | |
| Net profit | -13.2 | 13.2 | 27.7 | -8.3 | -17.0 | 11.5 | | | | | | | |
| EPS EPS | -13.2 | 13.2 | 1.0 | -8.3 | -17.0 | 11.5 | | | | | | | |
| | | | | | | | | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | | 2018E | | | | | | | |
| No. of common shares (mn) | 22,888 | 22,888 | 28,928 | 28,928 | | 28,928 | | | | | | | |
| EPS | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | | | | | | | |
| DPS BVPS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| 1000. | 0.1 | 0.1 | 0.1 | 0.0 | 0.1 | 0.1 | | | | | | | |

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| Figure 23: Diamond Bank summar | v financials. | NGNmn | (unless otherwise stated) |
|--------------------------------|---------------|-------|---------------------------|
| | | | |

| Figure 23: Diamond Bank su | ımmary fina | ancials, NO | Nmn (unle | ess otherw | ise stated | | | | | | | | |
|------------------------------|-------------|---------------|-----------|------------|------------|-----------|--------------------------|--------|------------|-----------|------------|------------|--------------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | | | | | | | Loans/assets | 45.4 | 40.9 | 43.6 | 45.7 | 46.4 | 46.9 |
| Interbank | 129,362 | 296,099 | 60,103 | 63,109 | 66,264 | 72,890 | Deposits/liabilities | 79.4 | 77.2 | 70.4 | 70.7 | 71.0 | 72.2 |
| Securities | 383,210 | 449,764 | 452,716 | 497,988 | 547,787 | 602,566 | Loans/deposits | 57.1 | 53.0 | 61.9 | 64.6 | 65.3 | 64.9 |
| Net loans | 689,168 | 791,095 | 763,635 | 912,457 | 1,029,382 | 1,176,215 | Equity/assets | 9.1 | 10.8 | 12.2 | 11.4 | 11.0 | 10.6 |
| Gross loans | 718,658 | 830,715 | 820,530 | 998,886 | 1,118,753 | 1,285,674 | | | | | | | |
| Interest-earning assets | 1,201,741 | 1,536,957 | 1,276,455 | 1,473,554 | 1,643,433 | 1,851,671 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 1,518,856 | 1,933,123 | 1,753,232 | 1,997,399 | 2,217,399 | 2,508,872 | Tier 1 | 13.4 | 14.2 | 14.3 | 12.7 | 12.4 | 12.4 |
| | | | | | | | Tier 2 | 3.9 | 3.2 | 2.0 | 2.5 | 2.2 | 2.0 |
| Liabilities | | | | | | | Total | 17.3 | 17.5 | 16.4 | 15.2 | 14.7 | 14.4 |
| Interbank | 54,579 | 68,760 | 115,820 | 127,402 | 140,142 | 154,156 | | | | | | | |
| Securities | 47,514 | 74,637 | 102,720 | 123,263 | 135,590 | 135,590 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 1,206,044 | 1,493,081 | 1,233,591 | 1,411,518 | 1,575,275 | 1,811,566 | NPLs | 25,445 | 42,456 | 56,684 | 69,922 | 50,344 | 57,855 |
| Interest-bearing liabilities | 1,343,677 | 1,680,946 | 1,492,057 | 1,718,081 | 1,918,084 | 2,181,805 | NPL Reserves | 29,490 | 39,621 | 56,895 | 86,429 | 89,370 | 109,459 |
| Total liabilities | 1,518,856 | 1,933,123 | 1,753,232 | 1,997,399 | 2,217,399 | 2,508,872 | NPLs/gross loans (%) | 3.54 | 5.11 | 6.91 | 7.00 | 4.50 | 4.50 |
| Shareholders' equity | 138,700 | 208,807 | 214,345 | 227,973 | 242,951 | 265,182 | Reserves/NPLs (x) | 1.16 | 0.93 | 1.00 | 1.24 | 1.78 | 1.89 |
| | | | | | | | Credit charge (%) | 3.50 | 3.40 | 6.68 | 5.50 | 5.00 | 4.00 |
| | | | | | | | | | | | | | |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 143,128 | 161,130 | 157,860 | 158,945 | 180,721 | 209,179 | Asset margin | 13.2 | 11.8 | 11.2 | 11.6 | 11.6 | 12.0 |
| Interest expense | -38,500 | -51,553 | -48,454 | -48,147 | -57,788 | -67,487 | Liability margin | 3.3 | 3.4 | 3.1 | 3.0 | 3.2 | 3.3 |
| Net interest income | 104,628 | 109,576 | 109,406 | 110,798 | 122,933 | 141,692 | NIM | 9.6 | 8.0 | 7.8 | 8.1 | 7.9 | 8.1 |
| Net fee income | 27,755 | 33,495 | 30,812 | 37,857 | 41,642 | 45,807 | Spread | 9.9 | 8.4 | 8.2 | 8.6 | 8.4 | 8.7 |
| Trading income | 4,195 | 6,728 | 6,013 | 21,047 | 22,099 | 23,204 | | | | | | | |
| Other income | 2,988 | 3,954 | 13,579 | 11,815 | 11.936 | 12,068 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 139,565 | 153.754 | 159,810 | 181,517 | 198,610 | 222.770 | Cost/income | 60.3 | 64.6 | 61.0 | 59.1 | 58.3 | 58.2 |
| Staff costs | -29,429 | -33,340 | -31,904 | -34.488 | -37,736 | -42,326 | Cost/avg assets | 6.24 | 5.75 | 5.29 | 5.72 | 5.49 | 5.49 |
| Other costs | -54,754 | -65,942 | -65,641 | -72,752 | -77,974 | -87,356 | Effective tax rate | 11.0 | 9.3 | 20.2 | 15.0 | 16.0 | 17.0 |
| Total costs | -84,184 | -99,282 | -97,546 | -107,240 | -115,710 | -129,682 | | | | | | | |
| Operating profit | 55,382 | 54,472 | 62,265 | 74,277 | 82,900 | 93,088 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | -23,297 | -26,371 | -55,172 | -50,034 | -52,941 | -48,089 | RoAE | 23.1 | 14.6 | 2.7 | 9.2 | 10.6 | 14.6 |
| Other pre-tax items | -5 | 0 | 0 | 0 | 0 | 0 | RoAA | 2.1 | 1.5 | 0.3 | 1.1 | 1.2 | 1.6 |
| Pre-tax profit | 32,080 | 28,101 | 7,093 | 24,243 | 29,959 | 45,000 | 10721 | | | 0.0 | | | |
| Tax | -3,535 | -2,616 | -1,436 | -3,636 | -4,793 | -7,650 | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | 31 | -2,010 -77 | -41 | -165 | -201 | -299 | Interest income/revenue | 75.0 | 71.3 | 68.5 | 61.0 | 61.9 | 63.6 |
| Other post-tax gains/losses | 0 | 0 | 1 | 1 | 1 | 1 | Fees/revenue | 19.9 | 21.8 | 19.3 | 20.9 | 21.0 | 20.6 |
| Net profit | 28,576 | 25,409 | 5,617 | 20,443 | 24,965 | 37,052 | Trading income/revenue | 3.0 | 4.4 | 3.8 | 11.6 | 11.1 | 10.4 |
| Dividend on common shares | -4,343 | -1,531 | -1,531 | -6,814 | -9,986 | -14,820 | Fees/staff costs | 94.3 | 100.5 | 96.6 | 109.8 | 110.4 | 108.2 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 33.0 | 33.7 | 31.6 | 35.3 | 36.0 | 35.3 |
| Dividend on preferance | 11/4 | 11/4 | 11/0 | 11/4 | 11/0 | 11/4 | Payout ratio | 15.2 | 6.0 | 27.3 | 33.3 | 40.0 | 40.0 |
| | | | | | | | 1 dyodt 1dilo | 10.2 | 0.0 | 21.0 | 00.0 | 40.0 | 40.0 |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 17.7 | 15.6 | -1.2 | 21.7 | 12.0 | 14.9 | Employees | 2,986 | 2,785 | 3,324 | 4,366 | 5,233 | 4,954 |
| Interest-earning assets | 23.8 | 27.9 | -16.9 | 15.4 | 11.5 | 12.7 | Branches | 2,900 | 233 | 230 | 286 | na | 317 |
| Deposits | 32.5 | 23.8 | -17.4 | 14.4 | 11.6 | 15.0 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 31.2 | 25.1 | -11.2 | 15.1 | 11.6 | 13.7 | ATMs | na | 240 | 408 | 671 | na | 967 |
| Assets | 28.9 | 27.3 | -9.3 | 13.9 | 11.0 | 13.1 | | | | .00 | VI 1 | | |
| Fee income | 10.2 | 20.7 | -8.0 | 22.9 | 10.0 | 10.0 | | | | | | | |
| Revenue | 23.4 | 10.2 | 3.9 | 13.6 | 9.4 | 12.2 | | | | | | | |
| Costs | 22.8 | 17.9 | -1.7 | 9.9 | 7.9 | 12.1 | | | | | | | |
| Operating profit | 24.4 | -1.6 | 14.3 | 19.3 | 11.6 | 12.3 | | | | | | | |
| Net profit | 29.1 | -11.1 | -77.9 | 264.0 | 22.1 | 48.4 | | | | | | | |
| EPS | 29.1 | -12.9 | -77.9 | 206.2 | 22.1 | 48.4 | | | | | | | |
| | | | | | | | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 14,475 | 15,308 | 15,308 | 23,160 | 23,160 | 23,160 | | | | | | | |
| EPS (fully diluted) | 1.40 | 1.22 | 0.27 | 0.83 | 1.01 | 1.50 | | | | | | | |
| DPS | 0.30 | 0.10 | 0.10 | 0.29 | 0.43 | 0.64 | | | | | | | |
| BVPS (fully diluted) | 5.8 | 8.5 | 8.2 | 9.2 | 9.8 | 10.1 | | | | | | | |
| | | | | | | | | S | ource: Cor | npany dat | a, Renaiss | ance Capit | al estimates |

| Figure 24: Diamond Bank summary | v financials. \$mn | (unless otherwise stated) |
|---------------------------------|--------------------|---------------------------|
| | | |

| Figure 24: Diamond Bank sumn | nary financ | ials, \$mr | ı (unless | otherwi | se stated | | | | | | | | |
|------------------------------|-------------|------------|-----------|---------|-----------|--------|--------------------------|-------|------------|-----------|--------------|------------|--------------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | • | • | | - | - | • | Loans/assets | 45.4 | 40.9 | 43.6 | 45.7 | 46.4 | 46.9 |
| Interbank | 809 | 1,618 | 302 | 162 | 190 | 209 | Deposits/liabilities | 79.4 | 77.2 | 70.4 | 70.7 | 71.0 | 72.2 |
| Securities | 2,395 | 2,458 | 2,275 | 1,277 | 1,574 | 1,732 | Loans/deposits | 57.1 | 53.0 | 61.9 | 64.6 | 65.3 | 64.9 |
| Net loans | 4,307 | 4,323 | 3,837 | 2,340 | 2,958 | 3,380 | Equity/assets | 9.1 | 10.8 | 12.2 | 11.4 | 11.0 | 10.6 |
| Gross loans | 4,492 | 4,539 | 4,123 | 2,561 | 3,215 | 3,694 | | | | | | | |
| Interest-earning assets | 7,511 | 8,399 | 6,414 | 3,778 | 4,723 | 5,321 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total Assets | 9,493 | 10,564 | 8,810 | 5,122 | 6,372 | 7,209 | Tier 1 | 13.4 | 14.2 | 14.3 | 12.7 | 12.4 | 12.4 |
| Total Assets | 3,733 | 10,504 | 0,010 | J, ILL | 0,012 | 1,203 | Tier 2 | 3.9 | 3.2 | 2.0 | 2.5 | 2.2 | 2.0 |
| Liabilities | | | | | | | Total | 17.3 | 17.5 | 16.4 | 15.2 | 14.7 | 14.4 |
| Interbank | 341 | 376 | 582 | 327 | 403 | 443 | 10101 | 17.0 | 17.0 | 10.4 | 10.2 | 17.7 | 17.7 |
| Securities | 297 | 408 | 516 | 316 | 390 | 390 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| | - | | | | | | | | | | | | |
| Deposits | 7,538 | 8,159 | 6,199 | 3,619 | 4,527 | 5,206 | NPLs | 159 | 232 | 285 | 179 | 145 | 166 |
| Interest-bearing liabilities | 8,398 | 9,185 | 7,498 | 4,405 | 5,512 | 6,270 | NPL reserves | 184 | 217 | 286 | 222 | 257 | 315 |
| Total liabilities | 9,493 | 10,564 | 8,810 | 5,122 | 6,372 | 7,209 | NPLs/gross loans (%) | 3.54 | 5.11 | 6.91 | 7.00 | 4.50 | 4.50 |
| Shareholders' equity | 867 | 1,141 | 1,077 | 585 | 698 | 762 | Reserves/NPLs (x) | 1.16 | 0.93 | 1.00 | 1.24 | 1.78 | 1.89 |
| | | | | | | | Credit charge (%) | 3.50 | 3.40 | 6.68 | 5.50 | 5.00 | 4.00 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 900 | 977 | 793 | 589 | 490 | 567 | Asset margin | 13.2 | 11.8 | 11.2 | 11.6 | 11.6 | 12.0 |
| Interest expense | -242 | -312 | -243 | -178 | -157 | -183 | Liability margin | 3.3 | 3.4 | 3.1 | 3.0 | 3.2 | 3.3 |
| Net interest income | 658 | 664 | 550 | 410 | 333 | 384 | NIM | 9.6 | 8.0 | 7.8 | 8.1 | 7.9 | 8.1 |
| Net fee income | 175 | 203 | 155 | 140 | 113 | 124 | Spread | 9.9 | 8.4 | 8.2 | 8.6 | 8.4 | 8.7 |
| Trading income | 26 | 41 | 30 | 78 | 60 | 63 | | | | | | | |
| Other income | 19 | 24 | 68 | 44 | 32 | 33 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 878 | 932 | 803 | 672 | 538 | 604 | Cost/income | 60.3 | 64.6 | 61.0 | 59.1 | 58.3 | 58.2 |
| Staff costs | -185 | -202 | -160 | -128 | -102 | -115 | Cost/avg assets | 6.24 | 5.75 | 5.29 | 5.72 | 5.49 | 5.49 |
| Other costs | -344 | -400 | -330 | -269 | -102 | -237 | Effective tax rate | 11.0 | 9.3 | 20.2 | 15.0 | 16.0 | 17.0 |
| | | | | | | | Lifective tax rate | 11.0 | 3.3 | 20.2 | 13.0 | 10.0 | 17.0 |
| Total costs | -529 | -602 | -490 | -397 | -314 | -351 | | | | | | | |
| Operating profit | 348 | 330 | 313 | 275 | 225 | 252 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | -147 | -160 | -277 | -185 | -143 | -130 | RoAE | 23.1 | 14.6 | 2.7 | 9.2 | 10.6 | 14.6 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 2.1 | 1.5 | 0.3 | 1.1 | 1.2 | 1.6 |
| Pre-tax profit | 202 | 170 | 36 | 90 | 81 | 122 | | | | | | | |
| Tax | -22 | -16 | -7 | -13 | -13 | -21 | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | 0 | 0 | 0 | -1 | -1 | -1 | Interest income/revenue | 75.0 | 71.3 | 68.5 | 61.0 | 61.9 | 63.6 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 19.9 | 21.8 | 19.3 | 20.9 | 21.0 | 20.6 |
| Net profit | 180 | 154 | 28 | 76 | 68 | 100 | Trading income/revenue | 3.0 | 4.4 | 3.8 | 11.6 | 11.1 | 10.4 |
| Dividend on common shares | -27 | -9 | -8 | -25 | -27 | -40 | Fees/staff costs | 94.3 | 100.5 | 96.6 | 109.8 | 110.4 | 108.2 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 33.0 | 33.7 | 31.6 | 35.3 | 36.0 | 35.3 |
| | | | | | | | Payout ratio | 15.2 | 6.0 | 27.3 | 33.3 | 40.0 | 40.0 |
| Koy VoV growth rates (0/) | 2042 | 2044 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2044 | 2012 | 2013 | 2014 | 2015 |
| Key YoY growth rates (%) | 2013 | 2014 | | | | | | | 2011 | | | | |
| Loans | 14.7 | 1.1 | -9.2 | -37.9 | 25.5 | 14.9 | Employees | 2,986 | 2,785 | 3,324 | 4,366 | 5,233 | 4,954 |
| Interest-earning assets | 20.7 | 11.8 | -23.6 | -41.1 | 25.0 | 12.7 | Branches | 215 | 233 | 230 | 286 | na | 317 |
| Deposits | 29.2 | 8.2 | -24.0 | -41.6 | 25.1 | 15.0 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 27.9 | 9.4 | -18.4 | -41.2 | 25.1 | 13.7 | ATMS | na | 240 | 408 | 671 | na | 967 |
| Assets | 25.7 | 11.3 | -16.6 | -41.9 | 24.4 | 13.1 | | | | | | | |
| Fee income | 8.8 | 16.3 | -23.7 | -9.4 | -19.5 | 10.0 | | | | | | | |
| Revenue | 21.9 | 6.2 | -13.8 | -16.3 | -19.9 | 12.2 | | | | | | | |
| Costs | 21.3 | 13.6 | -18.5 | -19.0 | -21.0 | 12.1 | | | | | | | |
| Operating profit | 22.9 | -5.2 | -5.2 | -12.1 | -18.3 | 12.3 | | | | | | | |
| Net profit | 27.4 | -14.3 | -81.7 | 168.3 | -10.6 | 48.4 | | | | | | | |
| EPS | 27.4 | -16.0 | -81.7 | 125.7 | -10.6 | 48.4 | | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 14,475 | 15,308 | 15,308 | 23,160 | | 23,160 | | | | | | | |
| EPS (fully diluted) | 0.01 | 0.01 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| DPS | 0.01 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| BVPS (fully diluted) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| DVI O (Idily dildied) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | Source: Co | ompany da | ata. Renaiss | ance Capit | al estimates |

FCMB summary financials

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| Balance sheet 2013 2014 2015E 2016E 2017E 2018E |
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| Interbank 199,700 126,294 180,922 199,014 208,965 208,965 208,965 208,965 208,965 208,965 208,965 208,041 207,344 190,562 209,618 209,618 209,618 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 201,042 20 |
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| Net loans |
| Capital ratios (%) Capital |
| Interest-earning assets |
| Interest-earning assets |
| Total assets 1,008,280 1,169,365 1,159,534 1,294,315 1,353,250 1,434,457 Liabilities Interbank 0 4,797 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,4 |
| Liabilities Interbank O 4,797 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,461 5,46 |
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| Securities 0 26,174 49,309 49,309 49,309 49,309 Asset quality 2013E 2014 2015E 2016E 2017E 2018 Deposits 715,214 733,797 700,217 803,723 884,737 980,340 NPLs 17,962 22,962 25,370 39,322 49,331 52,00 Interest-bearing liabilities 774,458 879,222 902,533 1,050,303 1,111,317 1,186,921 NPL reserves 11,838 15,395 18,102 31,677 45,891 57,95 Shareholders' equity 143,707 160,365 162,391 175,013 191,581 210,768 Reserves/NPLs (x) 0.66 0.67 0.71 0.81 0.93 1.11 Income statement 2013 2014 2015E 2016E 2017E 2018E Margins (%) 2013 2014 2015E 2016E 2017E 2018E Interest income 103,302 117,984 123,584 133,009 140,911 163,009 Asset |
| Deposits 715,214 733,797 700,217 803,723 884,737 980,340 Interest-bearing liabilities 774,458 879,222 902,533 1,050,303 1,111,317 1,186,921 Total liabilities 1,008,280 1,169,365 1,159,534 1,294,315 1,353,250 1,434,457 Shareholders' equity 143,707 160,365 162,391 175,013 191,581 210,768 Reserves/NPLs (x) 0.66 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.60 0.67 0.71 0.81 0.93 1.11 0.000 0.60 0.60 0.60 0.60 0.60 0.6 |
| Interest-bearing liabilities 774,458 879,222 902,533 1,050,303 1,111,317 1,186,921 1,008,280 1,169,365 1,159,534 1,294,315 1,353,250 1,434,457 NPLs/gross loans (%) 3.88 3.63 4.15 5.50 6.00 5.50 Shareholders' equity 143,707 160,365 162,391 175,013 191,581 210,768 210,768 Reserves/NPLs (x) 0.66 0.67 0.71 0.81 0.93 1.15 0.93 1.15 0.93 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.94 0.9 |
| Total liabilities 1,008,280 1,169,365 1,159,534 1,294,315 1,353,250 1,434,457 Shareholders' equity 143,707 160,365 162,391 175,013 191,581 210,768 NPLs/gross loans (%) 3.88 3.63 4.15 5.50 6.00 5.50 |
| Shareholders' equity 143,707 160,365 162,391 175,013 191,581 210,768 Reserves/NPLs (x) 0.66 0.67 0.71 0.81 0.93 1.12 |
| Credit charge (%) 1.93 1.94 2.42 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2.50 2 |
| Income statement 2013 2014 2015E 2016E 2017E 2018E Margins (%) 2013 2014 2015E 2016E 2017E 2018E Interest income 103,302 117,984 123,584 133,009 140,911 163,009 Asset margin 12.6 13.0 12.9 12.9 12.3 13. Interest expense -45,507 -45,351 -59,647 -59,561 -61,029 -69,672 Liability margin 6.3 5.5 6.7 6.1 5.6 6.1 |
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| Interest expense -45,507 -45,351 -59,647 -59,561 -61,029 -69,672 Liability margin 6.3 5.5 6.7 6.1 5.6 6.1 |
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| |
| Net fee income 13,972 14,438 15,834 14,251 14,755 15,196 Spread 6.3 7.5 6.2 6.8 6.7 7.1 |
| Trading income 618 766 940 1,598 1,918 2,206 |
| Other income 11,864 12,981 8,985 14,309 15,024 16,527 Costs (%) 2013 2014 2015E 2016E 2017E 2018 |
| Total revenue 84,250 100,819 89,697 103,606 111,580 127,266 Cost/income 69.0 65.8 74.7 66.3 64.5 63. |
| Staff costs -24,155 -27,805 -25,488 -27,974 -30,127 -33,089 Cost/avg assets 6.07 6.09 5.75 5.60 5.43 5.79 |
| Other costs -33,996 -38,499 -41,491 -40,694 -41,814 -47,098 Effective tax rate 12.0 7.6 38.7 28.0 15.0 15.0 |
| Total costs -58,151 -66,304 -66,979 -68,668 -71,941 -80,187 |
| Operating profit 26,099 34,515 22,718 34,939 39,639 47,079 Profitability ratios (%) 2013 2014 2015E 2016E 2017E 2018 |
| |
| Provisioning charge -7,983 -10,640 -15,033 -16,575 -19,214 -22,096 RoAE 11.6 14.6 3.0 7.9 9.5 10.1 |
| Other pre-tax items 68 68 85 89 93 98 RoAA 1.7 2.0 0.4 1.1 1.3 1.5 |
| Pre-tax profit 18,184 23,943 7,769 18,453 20,518 25,081 |
| Tax -2,183 -1,810 -3,008 -5,167 -3,078 -3,762 Other P&L ratios (%) 2013 2014 2015E 2016E 2017E 2018 |
| Minorities 0 0 0 0 0 Interest income/revenue 68.6 72.0 71.3 70.9 71.6 73. |
| Other post-tax gains/losses 0 0 0 0 0 Fees/revenue 16.6 14.3 17.7 13.8 13.2 11. |
| Net profit 16,001 22,133 4,761 13,286 17,440 21,319 Trading income/revenue 0.7 0.8 1.0 1.5 1.7 1.7 |
| Dividend on common shares -5,827 -4,951 -1,980 -664 -872 -2,132 Fees/staff costs 57.8 51.9 62.1 50.9 49.0 45. |
| Dividend on pref shares n/a n/a n/a n/a n/a n/a Fees/total costs 24.0 21.8 23.6 20.8 20.5 19.1 |
| Payout ratio 36.4 22.4 41.6 5.0 5.0 10.1 |
| |
| Key YoY growth rates (%) 2013 2014 2015E 2016E 2017E 2018E No. of: 2010 2011 2012 2013 2014 201 |
| |
| 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |
| |
| |
| |
| Assets 11.0 16.0 -0.8 11.6 4.6 6.0 |
| Fee income -2.4 3.3 9.7 -10.0 3.5 3.0 |
| Revenue 16.1 19.7 -11.0 15.5 7.7 14.1 |
| Costs 32.9 14.0 1.0 2.5 4.8 11.5 |
| Operating profit -9.3 32.2 -34.2 53.8 13.5 18.8 |
| Net profit 4.6 38.3 -78.5 179.1 31.3 22.2 |
| EPS -3.8 35.7 -78.5 179.1 31.3 22.2 |
| |
| Per-share data (NGN) 2013 2014 2015E 2016E 2017E 2018E |
| No. of common shares (mn) 19,422 19,803 19,803 19,803 19,803 19,803 |
| EPS 0.82 1.12 0.24 0.67 0.88 1.08 |
| DPS 0.30 0.25 0.10 0.03 0.04 0.11 |
| BVPS 7.3 8.1 8.2 8.8 9.7 10.6 |
| Source: Company data, Renaissance Capital estima |

| Figure 26: FCMB summary fina | | • | | | • | | | 2.5.5 | | | | | |
|------------------------------|--------|--------|--------|--------|-------|--------|--------------------------|-------|-------|-------|-------|-------|-------|
| Balance sheet | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E |
| Assets | | 000 | 0.00 | | 0.00 | 065 | Loans/assets | 44.7 | 52.8 | 51.1 | 52.8 | 57.4 | 61.9 |
| Interbank | 1,248 | 690 | 909 | 510 | 600 | 600 | Deposits/liabilities | 70.9 | 62.8 | 60.4 | 62.1 | 65.4 | 68.3 |
| Securities | 1,367 | 1,133 | 958 | 537 | 602 | 542 | Loans/deposits | 63.0 | 84.2 | 84.7 | 85.0 | 87.7 | 90.5 |
| Net loans | 2,816 | 3,377 | 2,980 | 1,752 | 2,231 | 2,550 | Equity/assets | 14.3 | 13.7 | 14.0 | 13.5 | 14.2 | 14.7 |
| Gross loans | 2,890 | 3,461 | 3,071 | 1,833 | 2,363 | 2,717 | | | | | | | |
| Interest-earning assets | 5,431 | 5,200 | 4,846 | 2,800 | 3,434 | 3,693 | Capital ratios (%) | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E |
| Total Assets | 6,302 | 6,390 | 5,827 | 3,319 | 3,889 | 4,122 | Tier 1 | 17.5 | 15.8 | 13.7 | 13.9 | 14.3 | 14.8 |
| | | | | | | | Tier 2 | 0.0 | 3.4 | 3.2 | 2.8 | 2.6 | 2.4 |
| Liabilities | | | | | | | Total | 17.5 | 19.3 | 16.9 | 16.7 | 16.9 | 17.2 |
| Interbank | 0 | 26 | 27 | 14 | 16 | 16 | | | | | | | |
| Securities | 0 | 143 | 248 | 126 | 142 | 142 | Asset quality | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E |
| Deposits | 4.470 | 4,010 | 3,519 | 2,061 | 2,542 | 2,817 | NPLs | 112 | 125 | 127 | 101 | 142 | 149 |
| Interest-bearing liabilities | 4,470 | 4,804 | 4,535 | 2,693 | 3,193 | 3,411 | NPL reserves | 74 | 84 | 91 | 81 | 132 | 167 |
| Total liabilities | 6,302 | 6,390 | 5,827 | 3,319 | 3,889 | 4,122 | NPLs/gross loans (%) | 3.88 | 3.63 | 4.15 | 5.50 | 6.00 | 5.50 |
| Shareholders' equity | 898 | 876 | 816 | 449 | 551 | 606 | Reserves/NPLs (x) | 0.66 | 0.67 | 0.71 | 0.81 | 0.00 | 1.12 |
| Shareholders equity | 090 | 0/0 | 010 | 449 | ออา | 000 | . , | | | | | | |
| | | | | | | | Credit charge (%) | 1.93 | 1.94 | 2.42 | 2.50 | 2.50 | 2.50 |
| Income statement | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E |
| Interest income | 650 | 715 | 621 | 493 | 382 | 442 | Asset margin | 12.6 | 13.0 | 12.9 | 12.9 | 12.3 | 13.1 |
| Interest expense | -286 | -275 | -300 | -221 | -165 | -189 | Liability margin | 6.3 | 5.5 | 6.7 | 6.1 | 5.6 | 6.1 |
| Net interest income | 363 | 440 | 321 | 272 | 216 | 253 | NIM | 7.1 | 8.0 | 6.7 | 7.1 | 7.0 | 7.5 |
| Net fee income | 88 | 88 | 80 | 53 | 40 | 41 | Spread | 6.3 | 7.5 | 6.2 | 6.8 | 6.7 | 7.1 |
| Trading income | 4 | 5 | 5 | 6 | 5 | 6 | - p | | | | | | |
| Other income | 75 | 79 | 45 | 53 | 41 | 45 | Costs (%) | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E |
| | 530 | 611 | 451 | 384 | 302 | 345 | | 69.0 | 65.8 | 74.7 | 66.3 | 64.5 | 63.0 |
| Total revenue | | | | | | | Cost/income | | | | | | |
| Staff costs | -152 | -169 | -128 | -104 | -82 | -90 | Cost/avg assets | 6.07 | 6.09 | 5.75 | 5.60 | 5.43 | 5.75 |
| Other costs | -214 | -233 | -208 | -151 | -113 | -128 | Effective tax rate | 12.0 | 7.6 | 38.7 | 28.0 | 15.0 | 15.0 |
| Total costs | -366 | -402 | -337 | -254 | -195 | -217 | | | | | | | |
| Operating profit | 164 | 209 | 114 | 129 | 107 | 128 | Profitability ratios (%) | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E |
| Provisioning charge | -50 | -64 | -76 | -61 | -52 | -60 | RoAE | 11.6 | 14.6 | 3.0 | 7.9 | 9.5 | 10.6 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 1.7 | 2.0 | 0.4 | 1.1 | 1.3 | 1.5 |
| Pre-tax profit | 114 | 145 | 39 | 68 | 56 | 68 | | | | | | | |
| Tax | -14 | -11 | -15 | -19 | -8 | -10 | Other P&L ratios (%) | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E |
| Minorities | 0 | 0 | 0 | 0 | 0 | 0 | Interest income/revenue | 68.6 | 72.0 | 71.3 | 70.9 | 71.6 | 73.3 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 16.6 | 14.3 | 17.7 | 13.8 | 13.2 | 11.9 |
| Net profit | 101 | 134 | 24 | 49 | 47 | 58 | Trading income/revenue | 0.7 | 0.8 | 1.0 | 1.5 | 1.7 | 1.7 |
| Dividend on common shares | -37 | -30 | -10 | -2 | -2 | -6 | Fees/staff costs | 57.8 | 51.9 | 62.1 | 50.9 | 49.0 | 45.9 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 24.0 | 21.8 | 23.6 | 20.8 | 20.5 | 19.0 |
| Dividend on prei shares | 11/a | II/a | II/a | II/a | II/a | II/a | Payout ratio | 36.4 | 22.4 | 41.6 | 5.0 | 5.0 | 10.0 |
| | | | | | | | | | | | | | |
| Key YoY growth rates (%) | 2013 | 2014 | 2015E | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2014 |
| Loans | 23.6 | 19.8 | -11.3 | -40.3 | 28.9 | 15.0 | Employees | 2,570 | 2,443 | 3,023 | 4,202 | 4,430 | 4,430 |
| Interest-earning assets | 10.4 | -4.3 | -6.8 | -42.2 | 22.6 | 7.6 | Branches | 133 | 139 | 278 | 275 | 248 | 248 |
| Deposits | 7.9 | -10.3 | -12.2 | -41.4 | 23.4 | 10.8 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 12.2 | -0.7 | -5.6 | -40.6 | 18.6 | 6.8 | ATMs | 371 | 380 | 289 | 375 | 549 | 549 |
| Assets | 8.2 | 1.4 | -8.8 | -43.0 | 17.2 | 6.0 | · <u> </u> | | | | | | |
| Fee income | -3.6 | -0.4 | -9.1 | -33.7 | -24.2 | 3.0 | | | | | | | |
| Revenue | 14.7 | 15.3 | -26.2 | -14.9 | -21.2 | 14.1 | | | | | | | |
| Costs | 31.2 | 9.9 | -16.2 | -24.4 | -23.3 | 11.5 | | | | | | | |
| Operating profit | -10.5 | 27.4 | -45.4 | 13.4 | -17.0 | 18.8 | | | | | | | |
| Net profit | 3.3 | 33.3 | -82.2 | 105.7 | -3.9 | 22.2 | | | | | | | |
| EPS | -5.0 | 30.7 | -82.2 | 105.7 | -3.9 | 22.2 | | | | | | | |
| | | | | | | | | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015E | 2016E | | 2018E | | | | | | | |
| No. of common shares (mn) | 19,422 | 19,803 | 19,803 | 19,803 | | 19,803 | | | | | | | |
| EPS | 0.01 | 0.01 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| DPS BVPS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| DATE | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | | | | | |

African Banks

| Figure 27: Fidelity Bank sum | nmarv finan | cials. NGN | mn (unles | s otherwis | e stated) | | | | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|------------|------------|------------|------------|------------|------------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | • | | | | | | Loans/assets | 39.4 | 45.6 | 46.9 | 49.4 | 50.1 | 52.0 |
| Interbank | 80,875 | 68,735 | 79,942 | 87,936 | 79,143 | 91,014 | Deposits/liabilities | 74.6 | 69.1 | 62.5 | 61.3 | 61.9 | 63.8 |
| Securities | 321,056 | 243,753 | 301,413 | 346,625 | 381,287 | 400,352 | Loans/deposits | 52.8 | 66.1 | 75.1 | 80.6 | 80.9 | 81.4 |
| Net loans | 426,076 | 541,686 | 578,203 | 666,335 | 746,165 | 838,325 | Equity/assets | 15.1 | 14.6 | 14.9 | 13.4 | 13.5 | 12.5 |
| Gross loans | 442,649 | 559,137 | 598,978 | 694,814 | 778,192 | 871,575 | | | | | | | |
| Interest-earning assets | 828,007 | 854,174 | 959,558 | 1,100,896 | 1,206,595 | 1,329,691 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 1,081,219 | 1,187,025 | 1,231,722 | 1,348,094 | 1,489,121 | 1,612,721 | Tier 1 | 25.8 | 17.9 | 14.1 | 13.0 | 13.6 | 12.3 |
| | , , | , , | , , | , , | , , | , , | Tier 2 | 0.0 | 5.9 | 4.6 | 4.0 | 3.7 | 3.4 |
| Liabilities | | | | | | | Total | 25.9 | 23.7 | 18.7 | 17.0 | 17.3 | 15.6 |
| Interbank | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | |
| Securities | 70,328 | 117,541 | 141,975 | 198,765 | 218,642 | 229,574 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 806,320 | 820,034 | 769,636 | 826,749 | 922,172 | 1,029,687 | NPLs | 16,480 | 24,602 | 26,355 | 33,351 | 38,910 | 43,579 |
| Interest-bearing liabilities | 876,648 | 937,575 | 911,611 | 1,025,514 | 1,140,814 | 1,259,261 | NPL Reserves | 16,573 | 17,451 | 20,776 | 28,479 | 32,027 | 33,250 |
| Total liabilities | 1,081,219 | 1,187,025 | 1,231,722 | 1,348,094 | 1,489,121 | 1,612,721 | NPLs/gross loans (%) | 3.72 | 4.40 | 4.40 | 4.80 | 5.00 | 5.00 |
| Shareholders' equity | 163,457 | 173,111 | 183,516 | 181,281 | 201,769 | 201,022 | Reserves/NPLs (x) | 1.01 | 0.71 | 0.79 | 0.85 | 0.82 | 0.76 |
| | | | | | | | Credit charge (%) | 2.03 | 0.86 | 1.00 | 1.50 | 1.50 | 1.30 |
| Income etetement | 2042 | 2044 | 2045 | 2046 | 20475 | 2040 | Margina (9/) | 2042 | 2044 | 2045 | 20465 | 20475 | 20405 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | _ | |
| Interest income | 86,257 | 104,307 | 121,158 | 130,790 | 148,706 | 167,384 | Asset margin | 11.0 | 12.4 | 13.4 | 12.7 | 12.9 | 13.2 |
| Interest expense Net interest income | -55,445 30,812 | -55,481 48,826 | -60,294 60,864 | -56,972 73,818 | -68,213 80,494 | -76,526 90,857 | Liability margin NIM | 7.0 3.9 | 6.1 5.8 | 6.5 6.7 | 5.9 7.2 | 6.3 7.0 | 6.4 7.2 |
| | , | , | 14,826 | | , | 19,703 | | 4.0 | 6.3 | 6.8 | 6.8 | 6.6 | 6.8 |
| Net fee income | 18,166 7,789 | 14,843 | | 16,550 -582 | 17,877 | -642 | Spread | 4.0 | 0.3 | 0.0 | 0.0 | 0.0 | 0.0 |
| Trading income | , | -3,693 | -291 | | -611 | | Oneta (0/) | 2042 | 2044 | 2045 | 20465 | 20475 | 20405 |
| Other income | 14,706 | 14,598 | 8,496 | 11,470 | 6,882 | 7,570 | Costs (%) | 2013 | 2014 | 2015 | 2016E | _ | |
| Total revenue | 71,473 | 74,574 | 83,895 | 101,255 | 104,641 | 117,489 | Cost/income | 76.0 | 73.4 | 76.4 | 71.8 | 72.2 | 72.1 |
| Staff costs | -25,629 | -25,874 | -27,125 | -31,389 | -31,392 | -35,247 | Cost/avg assets | 5.44 | 4.83 | 5.30 | 5.64 | 5.33 | 5.46 |
| Other costs | -28,676 | -28,879 | -36,982 | -41,345 | -44,150 | -49,448 | Effective tax rate | 14.5 | 11.1 | 0.9 | 17.0 | 18.0 | 18.0 |
| Total costs | -54,305 | -54,753 | -64,107 | -72,734 | -75,542 | -84,694 | D (1/-1-11/1 (1/-1-10/1) | 0040 | 0044 | 0045 | 00405 | 00475 | 00405 |
| Operating profit | 17,168 | 19,821 | 19,788 | 28,522 | 29,099 | 32,794 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | | |
| Provisioning charge | -8,140 | -4,306 | -5,764 | -9,703 | -11,048 | -10,723 | RoAE | 4.8 | 8.2 | 7.8 | 8.6 | 7.7 | 9.0 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 0.8 | 1.2 | 1.1 | 1.2 | 1.0 | 1.2 |
| Pre-tax profit | 9,028 | 15,515 | 14,024 | 18,818 | 18,052 | 22,071 | | | | | | | |
| Tax | -1,307 | -1,719 | -120 | -3,199 | -3,249 | -3,973 | Other P&L ratios (%) | 2013 | 2014 | 2015 | | | 2018E |
| Minorities | 0 | 0 | 0 | 0 | 0 | 0 | Interest income/revenue | 43.1 | 65.5 | 72.5 | 72.9 | 76.9 | 77.3 |
| Other post-tax gains/losses | 0 | 1 | 1 | 1 | 1 | 1 | Fees/revenue | 25.4 | 19.9 | 17.7 | 16.3 | 17.1 | 16.8 |
| Net profit | 7,721 | 13,797 | 13,905 | 15,620 | 14,803 | 18,099 | Trading income/revenue | 10.9 | -5.0 | -0.3 | -0.6 | -0.6 | -0.5 |
| Dividend on common shares | -4,055 | -5,213 | -4,634 | -6,248 | -5,921 | -7,239 | Fees/staff costs | 70.9 | 57.4 | 54.7 | 52.7 | 56.9 | 55.9 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 33.5 | 27.1 | 23.1 | 22.8 | 23.7 | 23.3 |
| | | | | | | | Payout ratio | 52.5 | 37.8 | 33.3 | 40.0 | 40.0 | 40.0 |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 23.3 | 26.3 | 7.1 | 16.0 | 12.0 | 12.0 | Employees | 3,815 | 3,815 | 3,498 | 3,484 | 3,397 | 3,511 |
| Interest-earning assets | 11.4 | 3.2 | 12.3 | 14.7 | 9.6 | 10.2 | Branches | 180 | 180 | 200 | 213 | 219 | 227 |
| Deposits | 12.5 | 1.7 | -6.1 | 7.4 | 11.5 | 11.7 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 22.3 | 6.9 | -2.8 | 12.5 | 11.2 | 10.4 | ATMs | 0 | 0 | 388 | 574 | 685 | 734 |
| Assets | 18.2 | 9.8 | 3.8 | 9.4 | 10.5 | 8.3 | | | | | | | |
| Fee income | -15.2 | -18.3 | -0.1 | 11.6 | 8.0 | 10.2 | | | | | | | |
| Revenue | -5.8 | 4.3 | 12.5 | 20.7 | 3.3 | 12.3 | | | | | | | |
| Costs | 7.1 | 0.8 | 17.1 | 13.5 | 3.9 | 12.1 | | | | | | | |
| Operating profit | -31.9 | 15.5 | -0.2 | 44.1 | 2.0 | 12.7 | | | | | | | |
| Net profit | -56.9 | 78.7 | 0.8 | 12.3 | -5.2 | 22.3 | | | | | | | |
| EPS | -55.0 | 78.7 | 0.8 | 12.3 | -5.2 | 22.3 | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 28,962 | 28,962 | 28,962 | 28,962 | 28,962 | 28,962 | | | | | | | |
| EPS | 0.27 | 0.48 | 0.48 | 0.54 | 0.51 | 0.62 | | | | | | | |
| DPS | 0.27 | 0.46 | 0.46 | 0.54 | 0.51 | 0.62 | | | | | | | |
| BVPS | 5.6 | 6.0 | 6.3 | 6.3 | 7.0 | 6.9 | | | | | | | |
| DV1 0 | J.U | 0.0 | 0.0 | 0.0 | 7.0 | 0.0 | | | irca: Comr | | | 0 " | |

| Figure 28: Fidelity Ba | nk summarv | / financials. | \$mn | (unless | otherwise stated |) |
|------------------------|------------|---------------|------|---------|------------------|---|
|------------------------|------------|---------------|------|---------|------------------|---|

| rigure 20. Fluenty Bank Summ | | | | | | | | | | | | | |
|------------------------------|----------------------|----------------------|----------------------|------------------------|----------------------|----------------------|-----------------------------------------|-------|-------|-------|-------|-------|-------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | | | | | | | Loans/assets | 39.4 | 45.6 | 46.9 | 49.4 | 50.1 | 52.0 |
| Interbank | 505 | 376 | 402 | 225 | 227 | 262 | Deposits/liabilities | 74.6 | 69.1 | 62.5 | 61.3 | 61.9 | 63.8 |
| Securities | 2,007 | 1,332 | 1,515 | 889 | 1,096 | 1,150 | Loans/deposits | 52.8 | 66.1 | 75.1 | 80.6 | 80.9 | 81.4 |
| Net loans | 2,663 | 2,960 | 2,906 | 1,709 | 2,144 | 2,409 | Equity/assets | 15.1 | 14.6 | 14.9 | 13.4 | 13.5 | 12.5 |
| Gross loans | 2,767 | 3,055 | 3,010 | 1,782 | 2,236 | 2,505 | | | | | | | |
| Interest-earning assets | 5,175 | 4,668 | 4,822 | 2,823 | 3,467 | 3,821 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| • | | | | | | | | | | | | | |
| Total assets | 6,758 | 6,486 | 6,190 | 3,457 | 4,279 | 4,634 | Tier 1 | 25.8 | 17.9 | 14.1 | 13.0 | 13.6 | 12.3 |
| | | | | | | | Tier 2 | 0.0 | 5.9 | 4.6 | 4.0 | 3.7 | 3.4 |
| Liabilities | | | | | | | Total | 25.9 | 23.7 | 18.7 | 17.0 | 17.3 | 15.6 |
| Interbank | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | |
| Securities | 440 | 642 | 713 | 510 | 628 | 660 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 5,040 | 4,481 | 3,868 | 2,120 | 2,650 | 2,959 | NPLs | 103 | 134 | 132 | 86 | 112 | 125 |
| Interest-bearing liabilities | 5,479 | 5,123 | 4,581 | 2,630 | 3,278 | 3,619 | NPL reserves | 104 | 95 | 104 | 73 | 92 | 96 |
| Total liabilities | 6,758 | 6,486 | 6,190 | 3,457 | 4,279 | 4,634 | NPLs/gross loans (%) | 3.72 | 4.40 | 4.40 | 4.80 | 5.00 | 5.00 |
| | | | | | | | • • • • • • • • • • • • • • • • • • • • | | 0.71 | 0.79 | 0.85 | | |
| Shareholders' equity | 1,022 | 946 | 922 | 465 | 580 | 578 | Reserves/NPLs (x) | 1.01 | | | | 0.82 | 0.76 |
| | | | | | | | Credit charge (%) | 2.03 | 0.86 | 1.00 | 1.50 | 1.50 | 1.30 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 542 | 632 | 609 | 484 | 403 | 454 | Asset margin | 11.0 | 12.4 | 13.4 | 12.7 | 12.9 | 13.2 |
| Interest expense | -349 | -336 | -303 | -211 | -185 | -207 | Liability margin | 7.0 | 6.1 | 6.5 | 5.9 | 6.3 | 6.4 |
| • | 194 | -336 296 | 306 | 273 | 218 | 246 | NIM | 3.9 | 5.8 | 6.7 | 7.2 | 7.0 | 7.2 |
| Net interest income | | | | | | | | | | | | | |
| Net fee income | 114 | 90 | 75 | 61 | 48 | 53 | Spread | 4.0 | 6.3 | 6.8 | 6.8 | 6.6 | 6.8 |
| Trading income | 49 | -22 | -1 | -2 | -2 | -2 | | | | | | | |
| Other income | 92 | 88 | 43 | 42 | 19 | 21 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 450 | 452 | 422 | 375 | 284 | 318 | Cost/income | 76.0 | 73.4 | 76.4 | 71.8 | 72.2 | 72.1 |
| Staff costs | -161 | -157 | -136 | -116 | -85 | -96 | Cost/avg assets | 5.44 | 4.83 | 5.30 | 5.64 | 5.33 | 5.46 |
| Other costs | -180 | -175 | -186 | -153 | -120 | -134 | Effective Tax rate | 14.5 | 11.1 | 0.9 | 17.0 | 18.0 | 18.0 |
| | -342 | -332 | -322 | -269 | -205 | -230 | Ellective Tax Tate | 17.0 | | 0.0 | 17.0 | 10.0 | 10.0 |
| Total costs | | | | | | | | | | | | | |
| Operating profit | 108 | 120 | 99 | 106 | 79 | 89 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | -51 | -26 | -29 | -36 | -30 | -29 | RoAE | 4.8 | 8.2 | 7.8 | 8.6 | 7.7 | 9.0 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 0.8 | 1.2 | 1.1 | 1.2 | 1.0 | 1.2 |
| Pre-tax profit | 57 | 94 | 70 | 70 | 49 | 60 | | | | | | | |
| Tax | -8 | -10 | -1 | -12 | -9 | -11 | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| | 0 | 0 | 0 | 0 | 0 | 0 | | 43.1 | 65.5 | 72.5 | 72.9 | 76.9 | 77.3 |
| Minorities | | | | | | | Interest income/revenue | - | | | | | |
| Other post-tax gains/losses | 0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | Fees/revenue | 25.4 | 19.9 | 17.7 | 16.3 | 17.1 | 16.8 |
| Net profit | 49 | 84 | 70 | 58 | 40 | 49 | Trading income/revenue | 10.9 | -5.0 | -0.3 | -0.6 | -0.6 | -0.5 |
| Dividend on common shares | -26 | -32 | -23 | -23 | -16 | -20 | Fees/staff costs | 70.9 | 57.4 | 54.7 | 52.7 | 56.9 | 55.9 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 33.5 | 27.1 | 23.1 | 22.8 | 23.7 | 23.3 |
| | | | | | | | Payout ratio | 52.5 | 37.8 | 33.3 | 40.0 | 40.0 | 40.0 |
| Koy VoV growth rates (0/) | 2042 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Key YoY growth rates (%) | 2013 | | | | | | | | | | | | |
| Loans | 20.3 | 10.4 | -1.5 | -40.8 | 25.5 | 12.0 | Employees | 3,815 | 3,815 | 3,498 | 3,484 | 3,397 | 3,511 |
| Interest-earning assets | 8.6 | -9.8 | 3.3 | -41.5 | 22.8 | 10.2 | Branches | 180 | 180 | 200 | 213 | 219 | 227 |
| Deposits | 9.7 | -11.1 | -13.7 | -45.2 | 25.0 | 11.7 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 19.3 | -6.5 | -10.6 | -42.6 | 24.7 | 10.4 | ATMs | 0 | 0 | 388 | 574 | 685 | 734 |
| Assets | 15.3 | -4.0 | -4.6 | -44.2 | 23.8 | 8.3 | | | | | | | |
| Fee income | -16.3 | -21.3 | -17.2 | -17.7 | -21.0 | 10.2 | | | | | | | |
| Revenue | -7.0 | 0.5 | -6.7 | -11.0 | -24.4 | 12.3 | | | | | | | |
| Costs | 5.7 | -2.8 | -2.9 | -16.4 | -24.4 | 12.3 | | | | | | | |
| | | | | | | | | | | | | | |
| Operating profit | -32.7 | 11.3 | -17.2 | 6.2 | -25.3 | 12.7 | | | | | | | |
| Net profit | -57.5 | 72.2 | -16.4 | -17.2 | -30.7 | 22.3 | | | | | | | |
| EPS | -55.6 | 72.2 | -16.4 | -17.2 | -30.7 | 22.3 | | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 28,962 | | 28,962 | | | | | | | | | | |
| | 20,902 | 20,902 | | | | | | | | | | | |
| ` , | 0.00 | 0.00 | 0 00 | $\alpha \alpha \alpha$ | | | | | | | | | |
| EPS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| EPS DPS BVPS | 0.00 0.00 0.04 | 0.00 0.00 0.03 | 0.00 0.00 0.03 | 0.00 0.00 0.02 | 0.00 0.00 0.02 | 0.00 0.00 0.02 | | | | | | | |

FBNH summary financials

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| Figure 29: FBNH summary f | financials. | NGNmn (u | nless othe | erwise stat | ted) | | | | | | | | |
|------------------------------|-------------|-------------|--------------|-------------|--------------|------------|--------------------------|-------|-------|-------|---------|--------|---------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | • | - | • | | | | Loans/assets | 45.7 | 50.2 | 43.6 | 44.7 | 41.8 | 40.9 |
| Interbank | 430,586 | 460,911 | 385,769 | 405,057 | 425,310 | 467,841 | Deposits/liabilities | 75.7 | 70.2 | 71.3 | 69.3 | 69.7 | 70.1 |
| Securities | 888,000 | 807,723 | 1,045,851 | 1,201,262 | 1,351,883 | 1,487,071 | Loans/deposits | 60.4 | 71.4 | 61.2 | 64.5 | 60.0 | 58.3 |
| Net loans | 1,769,130 | 2,178,986 | 1,817,271 | 2,105,844 | 2,184,334 | 2,329,431 | Equity/assets | 12.1 | 12.0 | 13.8 | 14.1 | 14.3 | 14.6 |
| Gross loans | 1,814,177 | 2,221,627 | 1,956,993 | 2,348,392 | 2,516,348 | 2,707,564 | | | | | | | |
| Interest-earning assets | | | | | | 4,284,343 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | | | | | | 5,700,214 | Tier 1 | 12.6 | 12.2 | 13.3 | 12.6 | 12.8 | 12.9 |
| | 0,000,001 | .,, | .,, | .,, | 0,220,010 | 0,100,211 | Tier 2 | 1.3 | 3.5 | 3.8 | 3.5 | 3.1 | 2.8 |
| Liabilities | | | | | | | Total | 14.0 | 15.8 | 17.1 | 16.1 | 15.9 | 15.7 |
| Interbank | 82,032 | 171,151 | 144,652 | 188,048 | 197,450 | 207,322 | | | | | | | |
| Securities | 126,302 | 369,707 | | | | 414,140 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | | 3,050,853 | | | , | , | NPLs | | | | | | 487,362 |
| Interest-bearing liabilities | | | | | | 4,615,105 | NPL reserves | | | | 242,547 | | |
| Total liabilities | | 4,343,737 | | | | | NPLs/gross loans (%) | 2.99 | 2.92 | 18.06 | 25.00 | 23.00 | 18.00 |
| Shareholders' equity | | 520,029 | | | | | Reserves/NPLs (x) | 0.83 | 0.66 | 0.40 | 0.41 | 0.57 | 0.78 |
| | - , | ,. | , | , | -, - | , | Credit charge (%) | 1.20 | 1.29 | 5.71 | 4.78 | 3.68 | 3.87 |
| | | | | | | | 2.34.0.4.90 (70) | 0 | 0 | V.1 1 | | 0.00 | 0.01 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 323,621 | 362,579 | 396,190 | 381,747 | 450,907 | 490,296 | Asset margin | 11.1 | 11.1 | 11.8 | 11.0 | 11.8 | 11.9 |
| Interest expense | -93,506 | -118,725 | -131,167 | -94,737 | | -133,615 | Liability margin | 3.3 | 3.5 | 3.8 | 2.6 | 2.9 | 3.0 |
| Net interest income | 230,115 | 243,854 | 265,023 | 287,009 | 332,559 | 356,681 | NIM | 7.9 | 7.5 | 7.9 | 8.2 | 8.7 | 8.7 |
| Net fee income | 54,085 | 60,778 | 54,475 | 59,923 | 65,915 | 72,506 | Spread | 7.8 | 7.6 | 8.1 | 8.3 | 8.8 | 8.9 |
| Trading income | 6,693 | 44,905 | 22,226 | 40,007 | 44,007 | 48,408 | | | | | | | |
| Other income | 5,046 | 4,492 | 19,410 | 20,654 | 22,719 | 24,991 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 295,939 | 354,029 | 361,134 | 407,593 | 465,201 | 502,587 | Cost/income | 62.6 | 66.6 | 61.0 | 56.3 | 54.9 | 54.4 |
| Staff costs | -65,820 | -79,843 | -80,416 | -97,822 | -106,996 | -110,569 | Cost/avg assets | 5.22 | 5.74 | 5.18 | 5.17 | 5.14 | 5.01 |
| Other costs | -119,479 | -155,959 | -139,884 | -131,702 | -148,338 | -162,765 | Effective tax rate | 22.7 | 10.8 | 29.6 | 15.0 | 16.0 | 16.0 |
| Total costs | -185,299 | -235,802 | -220,300 | -229,524 | -255,334 | -273,334 | | | | | | | |
| Operating profit | 110,640 | 118,227 | 140,834 | 178,068 | 209,866 | 229,253 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | -20,309 | -25,942 | -119.322 | -102,825 | -89,467 | -101,119 | RoAE | 15.5 | 16.8 | 2.8 | 10.6 | 14.0 | 13.4 |
| Other pre-tax items | 1,006 | 599 | Ó | Ó | 0 | Ó | RoAA | 2.0 | 2.0 | 0.4 | 1.4 | 2.0 | 1.9 |
| Pre-tax profit | 91,337 | 92,884 | 21,512 | 75,243 | 120,399 | 128,133 | | | | | | | |
| Tax | -20,706 | -10,045 | -6,364 | -11,286 | -19,264 | -20,501 | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | -496 | 220 | 258 | -1279 | -2023 | -2153 | Interest income/revenue | 77.8 | 68.9 | 73.4 | 70.4 | 71.5 | 71.0 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 18.3 | 17.2 | 15.1 | 14.7 | 14.2 | 14.4 |
| Net profit | 70,135 | 83,059 | 15,406 | 62,677 | 99,113 | 105,479 | Trading income/revenue | 2.3 | 12.7 | 6.2 | 9.8 | 9.5 | 9.6 |
| Dividend on common shares | -35,897 | -3,264 | -5,384 | -6,268 | -19,823 | -21,096 | Fees/staff costs | 82.2 | 76.1 | 67.7 | 61.3 | 61.6 | 65.6 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 29.2 | 25.8 | 24.7 | 26.1 | 25.8 | 26.5 |
| | | | | | | | Payout ratio | 51.2 | 3.9 | 34.9 | 10.0 | 20.0 | 20.0 |
| | | | | | | | | | | | | | |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 14.7 | 22.5 | -11.9 | 20.0 | 7.2 | 7.6 | Employees | 8,154 | 8,426 | 8,837 | 9,563 | 10,464 | 9,327 |
| Interest-earning assets | 12.1 | 11.7 | -5.8 | 14.3 | 6.7 | 8.1 | Branches | 611 | 630 | 790 | 867 | 835 | 859 |
| Deposits | 22.3 | 4.2 | -2.6 | 10.0 | 11.5 | 9.7 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 22.5 | 14.5 | -6.1 | 13.1 | 11.0 | 9.0 | ATMs | 1,204 | 1,538 | 2,15/ | 2,437 | 2,597 | 2,749 |
| Assets | 19.8 | 12.3 | -4.1 | 13.1 | 10.8 | 9.2 | | | | | | | |
| Fee income | -9.8 | 12.4 | -10.4 | 10.0 | 10.0 | 10.0 | | | | | | | |
| Revenue | -1.5 | 19.6 | 2.0 | 12.9 | 14.1 | 8.0 | | | | | | | |
| Costs Operating profit | -4.2 3.3 | 27.3 6.9 | -6.6 19.1 | 4.2 26.4 | 11.2 17.9 | 7.0 9.2 | | | | | | | |
| Net profit | -8.9 | 18.4 | -81.5 | 306.8 | 58.1 | 6.4 | | | | | | | |
| EPS | -8.9 | 18.4 | -83.1 | 306.8 | 58.1 | 6.4 | | | | | | | |
| LIU | -0.3 | 10.4 | -03.1 | 300.0 | JU. I | 0.4 | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of ordinary shares (mn) | 32,634 | 32,636 | 35,895 | 35,895 | 35,895 | 35,895 | | | | | | | |
| EPS | 2.15 | 2.55 | 0.43 | 1.75 | 2.76 | 2.94 | | | | | | | |
| DPS | 1.10 | 0.10 | 0.15 | 0.17 | 0.55 | 0.59 | | | | | | | |
| BVPS | 14.3 | 15.9 | 16.0 | 18.6 | 20.8 | 23.1 | | | | | | | |

| Figure 30: FBNH summary fina | | | otherwi | | | | | | | | | | |
|------------------------------|--------|--------|---------|--------|--------|--------|--------------------------|-------|-----------|----------|-------------|-------------|----------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | | | | | | | Loans/assets | 45.7 | 50.2 | 43.6 | 44.7 | 41.8 | 40.9 |
| Interbank | 2,691 | 2,519 | 1,939 | 1,039 | 1,222 | 1,344 | Deposits/liabilities | 75.7 | 70.2 | 71.3 | 69.3 | 69.7 | 70.1 |
| Securities | 5,550 | 4,414 | 5,256 | 3,080 | 3,885 | 4,273 | Loans/deposits | 60.4 | 71.4 | 61.2 | 64.5 | 60.0 | 58.3 |
| Net loans | 11,057 | 11,907 | 9,132 | 5,400 | 6,277 | 6,694 | Equity/assets | 12.1 | 12.0 | 13.8 | 14.1 | 14.3 | 14.6 |
| Gross loans | 11,339 | 12,140 | 9,834 | 6,022 | 7,231 | 7,780 | - | | | | | | |
| Interest-earning assets | 19,298 | 18,839 | 16,326 | 9,518 | 11,384 | 12,311 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 24,181 | 23,736 | 20,936 | 12,079 | 15,001 | 16,380 | Tier 1 | 12.6 | 12.2 | 13.3 | 12.6 | 12.8 | 12.9 |
| | | | | | | | Tier 2 | 1.3 | 3.5 | 3.8 | 3.5 | 3.1 | 2.8 |
| Liabilities | | | | | | | Total | 14.0 | 15.8 | 17.1 | 16.1 | 15.9 | 15.7 |
| Interbank | 513 | 935 | 727 | 482 | 567 | 596 | | | | | | | |
| Securities | 789 | 2,020 | 1,287 | 919 | 1,133 | 1,190 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 18,307 | 16,671 | 14,929 | 8,376 | 10,463 | 11,476 | NPLs | 339 | 354 | 1,777 | 1,505 | 1,663 | 1,400 |
| Interest-bearing liabilities | 19,609 | 19,627 | 16,943 | 9,778 | 12,164 | 13,262 | NPL reserves | 282 | 233 | 702 | 622 | 954 | 1,087 |
| Total liabilities | 24,181 | 23,736 | 20,936 | 12,079 | 15,001 | 16,380 | NPLs/gross loans (%) | 2.99 | 2.92 | 18.06 | 25.00 | 23.00 | 18.00 |
| Shareholders' equity | 2,920 | 2,842 | 2,890 | 1,708 | 2,141 | 2,384 | Reserves/NPLs (x) | 0.83 | 0.66 | 0.40 | 0.41 | 0.57 | 0.78 |
| | | | | | | | Credit charge (%) | 1.20 | 1.29 | 5.71 | 4.78 | 3.68 | 3.87 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 2,035 | 2,197 | 1,991 | 1,414 | 1,222 | 1,329 | Asset margin | 11.1 | 11.1 | 11.8 | 11.0 | 11.8 | 11.9 |
| Interest expense | -588 | -720 | -659 | -351 | -321 | -362 | Liability margin | 3.3 | 3.5 | 3.8 | 2.6 | 2.9 | 3.0 |
| Net interest income | 1,447 | 1,478 | 1,332 | 1,063 | 901 | 967 | NIM | 7.9 | 7.5 | 7.9 | 8.2 | 8.7 | 8.7 |
| Net fee income | 340 | 368 | 274 | 222 | 179 | 196 | Spread | 7.8 | 7.6 | 8.1 | 8.3 | 8.8 | 8.9 |
| Trading income | 42 | 272 | 112 | 148 | 119 | 131 | | | | | | | |
| Other income | 32 | 27 | 98 | 76 | 62 | 68 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 1,861 | 2,146 | 1,815 | 1,510 | 1,261 | 1,362 | Cost/income | 62.6 | 66.6 | 61.0 | 56.3 | 54.9 | 54.4 |
| Staff costs | -414 | -484 | -404 | -362 | -290 | -300 | Cost/avg assets | 5.22 | 5.74 | 5.18 | 5.17 | 5.14 | 5.01 |
| Other costs | -751 | -945 | -703 | -488 | -402 | -441 | Effective tax rate | 22.7 | 10.8 | 29.6 | 15.0 | 16.0 | 16.0 |
| Total costs | -1,165 | -1,429 | -1,107 | -850 | -692 | -741 | | | | | | | |
| Operating profit | 696 | 717 | 708 | 660 | 569 | 621 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | -128 | -157 | -600 | -381 | -242 | -274 | RoAE | 15.5 | 16.8 | 2.8 | 10.6 | 14.0 | 13.4 |
| Other pre-tax items | 6 | 4 | 0 | 0 | 0 | 0 | RoAA | 2.0 | 2.0 | 0.4 | 1.4 | 2.0 | 1.9 |
| Pre-tax profit | 574 | 563 | 108 | 279 | 326 | 347 | | | | | | | |
| Tax | -130 | -61 | -32 | -42 | -52 | -56 | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | -3 | 1 | 1 | -5 | -5 | -6 | Interest income/revenue | 77.8 | 68.9 | 73.4 | 70.4 | 71.5 | 71.0 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 18.3 | 17.2 | 15.1 | 14.7 | 14.2 | 14.4 |
| Net profit | 441 | 503 | 77 | 232 | 269 | 286 | Trading income/revenue | 2.3 | 12.7 | 6.2 | 9.8 | 9.5 | 9.6 |
| Dividend on common shares | -226 | -20 | -27 | -23 | -54 | -57 | Fees/staff costs | 82.2 | 76.1 | 67.7 | 61.3 | 61.6 | 65.6 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 29.2 | 25.8 | 24.7 | 26.1 | 25.8 | 26.5 |
| | | | | | | | Payout ratio | 51.2 | 3.9 | 34.9 | 10.0 | 20.0 | 20.0 |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 11.9 | 7.1 | -19.0 | -38.8 | 20.1 | 7.6 | Employees | 8,154 | 8,426 | 8,837 | 9,563 | 10,464 | 9,327 |
| Interest-earning assets | 9.3 | -2.4 | -13.3 | -41.7 | 19.6 | 8.1 | Branches | 611 | 630 | 790 | 867 | 835 | 859 |
| Deposits | 19.2 | -8.9 | -10.4 | -43.9 | 24.9 | 9.7 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 19.5 | 0.1 | -13.7 | -42.3 | 24.4 | 9.0 | ATMs | 1204 | 1538 | 2157 | 2437 | 2597 | 2749 |
| Assets | 16.8 | -1.8 | -11.8 | -42.3 | 24.2 | 9.2 | - | | | | | | |
| Fee income | -10.9 | 8.3 | -25.7 | -18.9 | -19.5 | 10.0 | | | | | | | |
| Revenue | -2.8 | 15.3 | -15.4 | -16.8 | -16.5 | 8.0 | | | | | | | |
| Costs | -5.4 | 22.6 | -22.5 | -23.2 | -18.6 | 7.0 | | | | | | | |
| Operating profit | 2.0 | 3.0 | -1.2 | -6.8 | -13.8 | 9.2 | | | | | | | |
| Net profit | -10.1 | 14.1 | -84.6 | 199.9 | 15.7 | 6.4 | | | | | | | |
| EPS | -10.1 | 14.1 | -86.0 | 199.9 | 15.7 | 6.4 | | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 32,634 | | 35,895 | 35,895 | | | | | | | | | |
| EPS | 0.01 | 0.02 | 0.00 | 0.01 | 0.01 | 0.01 | | | | | | | |
| DPS | 0.01 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| BVPS | 0.1 | 0.1 | 0.1 | 0.0 | 0.1 | 0.1 | | | | | | | |
| RALS | 0.1 | U.1 | U.1 | 0.0 | U.1 | U.1 | | | Source: C | ompany d | ata, Renais | sance Capit | al estir |

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| Figure 31: GTBank summar | v financials | s. NGNmn | (unless of | herwise st | tated) | | | | | | | | |
|----------------------------------|--------------|------------------|------------|--------------|--------------|--------------|----------------------------|--------------|-------------------|--------------|--------------|--------------|-------------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | | | | | | | Loans/assets | 47.7 | 54.1 | 54.3 | 52.5 | 51.2 | 49.1 |
| Interbank | 5.596 | 5.696 | 1.052 | 1.209 | 1.572 | 2.044 | Deposits/liabilities | 67.9 | 68.7 | 63.8 | 67.0 | 68.2 | 69.3 |
| Securities | 749,938 | 609,466 | 671,224 | 704,785 | 714,290 | 779,946 | Loans/deposits | 70.2 | 78.8 | 85.2 | 78.4 | 75.1 | 70.9 |
| Net loans | 1,002,371 | 1,275,681 | 1,371,926 | 1,541,580 | 1,699,158 | 1,842,791 | Equity/assets | 15.6 | 15.2 | 16.1 | 15.9 | 16.1 | 16.2 |
| Gross loans | 1,026,187 | 1,306,301 | 1,402,275 | 1,611,116 | 1,772,228 | 1,917,620 | | | | | | | |
| Interest-earning assets | 1,757,905 | 1,890,842 | 2,044,201 | 2,247,574 | 2,415,020 | 2,624,781 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 2,102,846 | 2,355,877 | 2,524,594 | 2,933,779 | 3,316,789 | 3,750,411 | Tier 1 | 23.7 | 21.4 | 18.0 | 17.8 | 18.7 | 19.1 |
| | , , | , , | , , | , , | , , | | Tier 2 | 0.3 | 0.0 | 0.2 | 0.2 | 0.2 | 0.1 |
| Liabilities | | | | | | | Total | 23.9 | 21.4 | 18.2 | 18.0 | 18.9 | 19.2 |
| Interbank | 15,208 | 31,662 | 26,257 | 27,570 | 28,948 | 30,396 | | | | | | | |
| Securities | 156,498 | 167,321 | 180,117 | 108,070 | 108,070 | 108,070 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 1,427,494 | 1,618,208 | 1,610,350 | 1,966,583 | 2,261,571 | 2,600,806 | NPLs | 36,989 | 41,540 | 45,013 | 56,389 | 67,345 | 67,117 |
| Interest-bearing liabilities | | | | | | 2,739,272 | NPL reserves | | | 30,349 | 69,536 | 73,070 | 74,829 |
| Total liabilities | 2,102,846 | 2,355,877 | 2,524,594 | 2,933,779 | 3,316,789 | 3,750,411 | NPLs/gross loans (%) | 3.60 | 3.18 | 3.21 | 3.50 | 3.80 | 3.50 |
| Shareholders' equity | 327,269 | 359,035 | 407,173 | 465,689 | 533,343 | 606,313 | Reserves/NPLs (x) | 0.64 | 0.74 | 0.67 | 1.23 | 1.09 | 1.11 |
| | | | | | | | Credit charge (%) | 0.32 | 0.61 | 0.92 | 2.80 | 0.80 | 0.80 |
| | | | | | | | | | | | | | |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 185,383 | 200,603 | 229,237 | 240,367 | 283,928 | 317,962 | Asset margin | 11.38 | 11.00 | 11.65 | 11.20 | 12.18 | 12.62 |
| Interest expense | (48,444) | (58,211) | (69,290) | (66,467) | (78,015) | (95, 335) | Liability margin | 3.39 | 3.41 | 3.81 | 3.39 | 3.47 | 3.71 |
| Net interest income | 136,939 | 142,392 | 159,947 | 173,901 | 205,913 | 222,627 | NIM | 8.41 | 7.80 | 8.13 | 8.10 | 8.83 | 8.83 |
| Net fee income | 44,808 | 45,856 | 48,786 | 50,764 | 55,655 | 61,221 | Spread | 7.99 | 7.59 | 7.84 | 7.81 | 8.71 | 8.91 |
| Trading income | 8,784 | 27,342 | 16,686 | 58,400 | 29,200 | 32,120 | | | | | | | |
| Other income | 1,866 | 2,606 | 4,062 | 9,625 | 7,000 | 7,999 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 192,396 | 218,196 | 229,481 | 292,689 | 297,768 | 323,967 | Cost/income | 42.8 | 43.4 | 42.0 | 36.9 | 39.5 | 40.0 |
| Staff costs | (23,761) | (27,442) | (27,722) | (32,196) | (32,754) | (36,608) | Cost/avg assets | 4.30 | 4.25 | 3.95 | 3.96 | 3.76 | 3.66 |
| Other costs | (58,658) | (67,270) | (68,656) | (75,881) | (84,802) | (92,827) | Effective tax rate | 15.9 | 18.9 | 17.6 | 17.0 | 18.0 | 18.0 |
| Total costs | (82,419) | (94,712) | (96,378) | (108,077) | (117,556) | (129,435) | | | | | | | |
| Operating profit | 109,977 | 123,484 | 133,103 | 184,613 | 180,212 | 194,532 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (2,886) | (7,098) | (12,408) | (42, 187) | (13,533) | (14,759) | RoAE | 29.4 | 27.3 | 25.8 | 26.8 | 27.1 | 25.6 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 4.7 | 4.2 | 4.0 | 4.3 | 4.3 | 4.1 |
| Pre-tax profit | 107,091 | 116,386 | 120,695 | 142,425 | 166,678 | 179,772 | | | | | | | |
| Tax | (17,067) | (21,952) | (21,258) | (24,212) | (30,002) | (32,359) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (425) | (698) | (758) | (1,182) | (1,367) | (1,474) | Interest income/revenue | 71.2 | 65.3 | 69.7 | 59.4 | 69.2 | 68.7 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 23.3 | 21.0 | 21.3 | 17.3 | 18.7 | 18.9 |
| Net profit | 89,599 | 93,736 | 98,678 | 117,031 | 135,309 | 145,939 | Trading income/revenue | 4.6 | 12.5 | 7.3 | 20.0 | 9.8 | 9.9 |
| Dividend on common shares | (50,033) | (51,505) | (52,093) | (58,515) | (67,655) | (72,970) | Fees/staff costs | 188.6 | 167.1 | 176.0 | 157.7 | 169.9 | 167.2 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 54.4 | 48.4 | 50.6 | 47.0 | 47.3 | 47.3 |
| | | | | | | | Payout ratio | 55.8 | 54.9 | 52.8 | 50.0 | 50.0 | 50.0 |
| Var. VaV annuth nata (0/) | 2042 | 2044 | 2045 | 20405 | 20475 | 20405 | No. of | 2040 | 2044 | 2042 | 2042 | 2044 | 2045 |
| Key YoY growth rates (%) | 2013 28.5 | 2014 27.3 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 3.559 | 2012 | 2013 | 2014 | 2015 |
| Loans | 28.5 17.2 | 7.6 | 7.3 8.1 | 14.9 9.9 | 10.0 7.5 | 8.2 8.7 | Employees | 3,711 186 | 194 | 3,741 240 | 3,155 289 | 3,340 269 | 3,343 |
| Interest-earning assets Deposits | 010 | 10.1 | (0 =) | 00.4 | 4= 0 | 4= 0 | Branches Mini/Sub branches | | | | | | 259 |
| Interest-bearing liabilities | 24.3 27.0 | 13.4 13.6 | (0.5) | 22.1 15.7 | 15.0 14.1 | 15.0 14.2 | Mini/Sub branches ATMs | na 506 | na 627 | na 896 | na 1,051 | na 1,141 | na 1,165 |
| Assets | 21.2 | 12.0 | 7.2 | 16.2 | 13.1 | 13.1 | / LI IVIO | 500 | 021 | 030 | 1,001 | 1,141 | 1,100 |
| Fee income | 4.9 | 2.3 | 6.4 | 4.1 | 9.6 | 10.0 | | | | | | | |
| Revenue | 6.5 | 13.4 | 5.2 | 27.5 | 1.7 | 8.8 | | | | | | | |
| Costs | 7.2 | 14.9 | 1.8 | 12.1 | 8.8 | 10.1 | | | | | | | |
| Operating profit | 6.0 | 12.3 | 7.8 | 38.7 | (2.4) | 7.9 | | | | | | | |
| Net profit | 3.7 | 4.6 | 5.3 | 18.6 | 15.6 | 7.9 | | | | | | | |
| EPS | 3.7 | 4.6 | 5.3 | 18.6 | 15.6 | 7.9 | | | | | | | |
| | | | | | | | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 29,431 | 29,431 | 29,431 | 29,431 | 29,431 | 29,431 | | | | | | | |
| EPS | 3.04 | 3.18 | 3.35 | 3.98 | 4.60 | 4.96 | | | | | | | |
| DPS | 1.70 | 1.75 | 1.77 | 1.99 | 2.30 | 2.48 | | | | | | | |
| BVPS | 11.1 | 12.2 | 13.8 | 15.8 | 18.1 | 20.6 | | | 0 | 0 | lata, Renais | | .1 |

| Figure 32: GTRank | summary financials. | \$mn /unlace | (hates asiwradl |
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| Figure 32: GTBank summary | / financial: | s, \$mn (un | less other | wise state | :d) | | | | | | | | |
|------------------------------|--------------|-------------|------------|------------|--------|--------|--------------------------|-------|---------|---------|-------------|-------|--------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | | | | | | | Loans/assets | 47.7 | 54.1 | 54.3 | 52.5 | 51.2 | 49.1 |
| Interbank | 35 | 31 | 5 | 3 | 5 | 6 | Deposits/liabilities | 67.9 | 68.7 | 63.8 | 67.0 | 68.2 | 69.3 |
| Securities | 4,687 | 3,330 | 3,373 | 1,807 | 2,053 | 2,241 | Loans/deposits | 70.2 | 78.8 | 85.2 | 78.4 | 75.1 | 70.9 |
| Net loans | 6,265 | 6,971 | 6,894 | 3,953 | 4,883 | 5,295 | Equity/assets | 15.6 | 15.2 | 16.1 | 15.9 | 16.1 | 16.2 |
| Gross loans | 6,414 | 7,138 | 7,047 | 4,131 | 5,093 | 5,510 | | | | | | | |
| Interest-earning assets | 10,987 | 10,332 | 10,272 | 5,763 | 6,940 | 7,542 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 13,143 | 12,874 | 12,686 | 7,523 | 9,531 | 10,777 | Tier 1 | 23.7 | 21.4 | 18.0 | 17.8 | 18.7 | 19.1 |
| | | | | | | | Tier 2 | 0.3 | 0.0 | 0.2 | 0.2 | 0.2 | 0.1 |
| Liabilities | | | | | | | Total | 23.9 | 21.4 | 18.2 | 18.0 | 18.9 | 19.2 |
| Interbank | 95 | 173 | 132 | 71 | 83 | 87 | | | | | | | |
| Securities | 978 | 914 | 905 | 277 | 311 | 311 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 8,922 | 8,843 | 8,092 | 5,043 | 6,499 | 7,474 | NPLs | 231 | 227 | 226 | 145 | 194 | 193 |
| Interest-bearing liabilities | 9,995 | 9,930 | 9,129 | 5,390 | 6,892 | 7,871 | NPL reserves | 149 | 167 | 153 | 178 | 210 | 215 |
| Total liabilities | 13,143 | 12,874 | 12,686 | 7,523 | 9,531 | 10,777 | NPLs/gross loans (%) | 3.60 | 3.18 | 3.21 | 3.50 | 3.80 | 3.50 |
| Shareholders' equity | 2,045 | 1,962 | 2,046 | 1,194 | 1,533 | 1,742 | Reserves/NPLs (x) | 0.64 | 0.74 | 0.67 | 1.23 | 1.09 | 1.11 |
| | | | | | | | Credit charge (%) | 0.32 | 0.61 | 0.92 | 2.80 | 0.80 | 0.80 |
| | | | | | | | - (/ | | | | | | |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 1,166 | 1,216 | 1,152 | 890 | 769 | 862 | Asset margin | 11.38 | 11.00 | 11.65 | 11.20 | 12.18 | 12.62 |
| Interest expense | (305) | (353) | (348) | (246) | (211) | (258) | Liability margin | 3.39 | 3.41 | 3.81 | 3.39 | 3.47 | 3.71 |
| Net interest income | 861 | 863 | 804 | 644 | 558 | 603 | NIM | 8.41 | 7.80 | 8.13 | 8.10 | 8.83 | 8.83 |
| Net fee income | 282 | 278 | 245 | 188 | 151 | 166 | Spread | 7.99 | 7.59 | 7.84 | 7.81 | 8.71 | 8.91 |
| Trading income | 55 | 166 | 84 | 216 | 79 | 87 | | | | | | | |
| Other income | 12 | 16 | 20 | 36 | 19 | 22 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 1,210 | 1,322 | 1,153 | 1,084 | 807 | 878 | Cost/income | 42.8 | 43.4 | 42.0 | 36.9 | 39.5 | 40.0 |
| Staff costs | (149) | (166) | (139) | (119) | (89) | (99) | Cost/avg assets | 4.30 | 4.25 | 3.95 | 3.96 | 3.76 | 3.66 |
| Other costs | (369) | (408) | (345) | (281) | (230) | (252) | Effective tax rate | 15.9 | 18.9 | 17.6 | 17.0 | 18.0 | 18.0 |
| Total costs | (518) | (574) | (484) | (400) | (319) | (351) | | | | | | | |
| Operating profit | 692 | 748 | 669 | 684 | 488 | 527 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (18) | (43) | (62) | (156) | (37) | (40) | RoAE | 29.4 | 27.3 | 25.8 | 26.8 | 27.1 | 25.6 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 4.7 | 4.2 | 4.0 | 4.3 | 4.3 | 4.1 |
| Pre-tax profit | 674 | 705 | 607 | 528 | 452 | 487 | 110701 | | 1.2 | 1.0 | 1.0 | 1.0 | |
| Tax | (107) | (133) | (107) | (90) | (81) | (88) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | , , | , , | . , | (4) | (4) | (4) | Interest income/revenue | 71.2 | 65.3 | 69.7 | 59.4 | 69.2 | 68.7 |
| Other post-tax gains/losses | (3) | (4) 0 | (4) 0 | 0 | 0 | 0 | Fees/revenue | 23.3 | 21.0 | 21.3 | 17.3 | 18.7 | 18.9 |
| Net profit | 564 | 568 | 496 | 433 | 367 | 395 | Trading income/revenue | 4.6 | 12.5 | 7.3 | 20.0 | 9.8 | 9.9 |
| Dividend on common shares | (315) | (312) | (262) | (217) | (183) | (198) | Fees/staff costs | 188.6 | 167.1 | 176.0 | 157.7 | 169.9 | 167.2 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 54.4 | 48.4 | 50.6 | 47.0 | 47.3 | 47.3 |
| Dividend on proronales | 11/4 | 11/4 | 11/4 | 11/4 | 11/4 | 11/4 | Payout ratio | 55.8 | 54.9 | 52.8 | 50.0 | 50.0 | 50.0 |
| | | | | | | | 1 dyout fallo | 00.0 | 04.0 | 02.0 | 00.0 | 00.0 | 00.0 |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 25.3 | 11.3 | (1.3) | (41.4) | 23.3 | 8.2 | Employees | 3,711 | 3,559 | 3,741 | 3,155 | 3,340 | 3,343 |
| Interest-earning assets | 14.3 | (6.0) | (0.6) | (43.9) | 20.4 | 8.7 | Branches | 186 | 194 | 240 | 289 | 269 | 259 |
| Deposits | 21.2 | (0.0) | (8.5) | (37.7) | 28.9 | 15.0 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 23.8 | (0.7) | (8.1) | (41.0) | 27.9 | 14.2 | ATMs | 506 | 627 | 896 | 1,051 | 1,141 | 1,165 |
| Assets | 18.2 | (2.0) | (1.5) | (40.7) | 26.7 | 13.1 | | | V=! | | .,501 | ., | ., |
| Fee income | 3.5 | (1.4) | (11.8) | (23.3) | (19.8) | 10.0 | | | | | | | |
| Revenue | 5.2 | 9.3 | (12.8) | (6.0) | (25.6) | 8.8 | | | | | | | |
| Costs | 5.9 | 10.7 | (15.6) | (17.3) | (20.4) | 10.1 | | | | | | | |
| Operating profit | 4.7 | 8.2 | (10.6) | 2.2 | (28.6) | 7.9 | | | | | | | |
| Net profit | 2.4 | 0.8 | (12.7) | (12.6) | (15.4) | 7.9 | | | | | | | |
| EPS | 2.4 | 0.8 | (12.7) | (12.6) | (15.4) | 7.9 | | | | | | | |
| | | | | , , | | | | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | • | | | | | | |
| No. of common shares (mn) | 29,431 | 29,431 | 29,431 | 29,431 | 29,431 | 29,431 | | | | | | | |
| EPS | 0.02 | 0.02 | 0.02 | 0.01 | 0.01 | 0.01 | | | | | | | |
| DPS | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | | | | | | | |
| BVPS | 0.1 | 0.1 | 0.1 | 0.0 | 0.1 | 0.1 | | | | | | | |
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| rigure 33. SIDTO Summary I | illialiciais, | | uniess our | ei wise sta | | | | | | | | | |
|------------------------------|---------------|----------|------------|-------------|-----------|-----------|--------------------------|--------|--------|--------|-------------|--------|--------------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | | | | | | | Loans/assets | 38.0 | 42.2 | 38.0 | 40.4 | 38.2 | 37.4 |
| Interbank | 131,993 | 35,569 | 58,689 | 67,492 | 77,616 | 85,378 | Deposits/liabilities | 54.6 | 52.4 | 53.4 | 54.0 | 55.2 | 56.5 |
| Securities | 206,274 | 339,879 | 342,421 | 359,542 | 416,683 | 468,260 | Loans/deposits | 69.6 | 80.5 | 71.2 | 74.8 | 69.3 | 66.3 |
| Net loans | 289,747 | 398,604 | 385,025 | 457,272 | 488,428 | 538,269 | Equity/assets | 12.4 | 11.7 | 11.7 | 11.2 | 10.9 | 10.7 |
| Gross loans | 303,306 | 413,440 | 425,843 | 511,012 | 562,113 | 629,567 | | | | | | | |
| Interest-earning assets | 628,014 | 774,052 | 786,135 | 884,307 | 982,728 | 1,091,907 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 763,046 | 944,542 | 1,013,217 | 1,132,137 | 1,277,928 | 1,438,950 | Tier 1 | 18.5 | 15.8 | 16.9 | 16.4 | 16.1 | 16.0 |
| | | | | | | | Tier 2 | 1.4 | 3.3 | 3.3 | 3.1 | 2.9 | 2.8 |
| Liabilities | | | | | | | Total | 19.9 | 19.1 | 20.2 | 19.5 | 19.0 | 18.8 |
| Interbank | 118,646 | 144,404 | 151,624 | 159,205 | 167,166 | 175,524 | | | | | | | |
| Securities | 6,399 | 22,973 | 23,432 | 24,604 | 25,834 | 27,126 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 416,352 | 494,935 | 540,695 | 611,575 | 704,855 | 812,437 | NPLs | 13,407 | 17,951 | 31,938 | 38,326 | 39,348 | 40,922 |
| Interest-bearing liabilities | 590,161 | 732,463 | 782,395 | 882,021 | | | NPL reserves | 13,559 | 14,836 | | 53,739 | 73,685 | 91,298 |
| Total liabilities | 763,046 | 944,542 | 1,013,217 | 1,132,137 | 1,277,928 | 1,438,950 | NPLs/gross loans (%) | 4.42 | 4.34 | 7.50 | 7.50 | 7.00 | 6.50 |
| Shareholders' equity | 94,313 | 110,052 | 118,312 | 127,260 | 139,413 | 153,384 | Reserves/NPLs (x) | 1.01 | 0.83 | 1.28 | 1.40 | 1.87 | 2.23 |
| | | | | | | | Credit charge (%) | 0.92 | 0.90 | 5.00 | 5.00 | 4.50 | 4.50 |
| | | | | | | | | | | | | | |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 62,585 | 72,156 | 85,615 | 91,211 | 108,694 | 121,397 | Asset margin | 10.65 | 10.29 | 10.97 | 10.92 | 11.64 | 11.70 |
| Interest expense | (25,572) | (25,498) | (39,098) | (41,338) | (48,911) | (57,324) | Liability margin | 4.54 | 3.86 | 5.16 | 4.97 | 5.22 | 5.43 |
| Net interest income | 37,013 | 46,658 | 46,517 | 49,874 | 59,783 | 64,073 | NIM | 6.30 | 6.66 | 5.96 | 5.97 | 6.40 | 6.18 |
| Net fee income | 32,900 | 39,267 | 40,435 | 42,457 | 46,730 | 53,799 | Spread | 6.11 | 6.44 | 5.81 | 5.95 | 6.43 | 6.28 |
| Trading income | 14,895 | 17,540 | 15,786 | 17,365 | 19,101 | 21,011 | | | | | | | |
| Other income | 424 | 1,137 | 910 | 1,001 | 1,101 | 1,211 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 85,232 | 104,602 | 103,647 | 110,695 | 126,715 | 140,094 | Cost/income | 68.0 | 58.6 | 60.0 | 59.5 | 58.0 | 57.0 |
| Staff costs | (23,851) | (25,779) | (27,985) | (29,334) | (32,946) | (35,023) | Cost/avg assets | 8.05 | 7.18 | 6.35 | 6.14 | 6.10 | 5.88 |
| Other costs | (34,097) | (35,536) | (34,204) | (36,529) | (40,549) | (44,830) | Effective tax rate | 15.6 | 20.0 | 19.0 | 19.0 | 19.0 | 19.0 |
| Total costs | (57,948) | (61,315) | (62,188) | (65,864) | (73,495) | (79,854) | | | | | | | |
| Operating profit | 27,284 | 43,287 | 41,459 | 44,832 | 53,220 | 60,240 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (2,667) | (3,217) | (20,982) | (23,421) | (24, 145) | (26,813) | RoAE | 21.0 | 28.7 | 12.1 | 12.1 | 15.2 | 15.9 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 2.6 | 3.4 | 1.4 | 1.4 | 1.7 | 1.7 |
| Pre-tax profit | 24,617 | 40,070 | 20,477 | 21,410 | 29,075 | 33,428 | | | | | | | |
| Tax | (3,844) | (8,005) | (3,891) | (4,068) | (5,524) | (6,351) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (2,163) | (2,772) | (2,820) | (2,428) | (3,297) | (3,791) | Interest income/revenue | 43.4 | 44.6 | 44.9 | 45.1 | 47.2 | 45.7 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 38.6 | 37.5 | 39.0 | 38.4 | 36.9 | 38.4 |
| Net profit | 18,610 | 29,293 | 13,766 | 14,914 | 20,254 | 23,286 | Trading income/revenue | 17.5 | 16.8 | 15.2 | 15.7 | 15.1 | 15.0 |
| Dividend on common shares | (8,000) | (12,500) | (5,507) | (5,966) | (8,101) | (9,314) | Fees/staff costs | 137.9 | 152.3 | 144.5 | 144.7 | 141.8 | 153.6 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 56.8 | 64.0 | 65.0 | 64.5 | 63.6 | 67.4 |
| | | | | | | | Payout ratio | 43.0 | 42.7 | 40.0 | 40.0 | 40.0 | 40.0 |
| | | | | | | | | | | | | | |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 8.5 | 36.3 | 3.0 | 20.0 | 10.0 | 12.0 | Employees | 2,248 | 2,246 | 2,153 | 2,077 | 2,181 | 2,248 |
| Interest-earning assets | 14.7 | 23.3 | 1.6 | 12.5 | 11.1 | 11.1 | Branches | 141 | 171 | 177 | 180 | 180 | 141 |
| Deposits | 17.1 | 18.9 | 9.2 | 13.1 | 15.3 | 15.3 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 9.8 | 24.1 | 6.8 | 12.7 | 12.6 | 12.8 | ATMs | 200 | 185 | 249 | 359 | 415 | 200 |
| Assets | 12.7 | 23.8 | 7.3 | 11.7 | 12.9 | 12.6 | | | | | | | |
| Fee income | 28.7 | 19.4 | 3.0 | 5.0 | 10.1 | 15.1 | | | | | | | |
| Revenue | 26.4 | 22.7 | (0.9) | 6.8 | 14.5 | 10.6 | | | | | | | |
| Costs | 18.0 | 5.8 | 1.4 | 5.9 | 11.6 | 8.7 | | | | | | | |
| Operating profit | 49.0 | 58.7 | (4.2) | 8.1 | 18.7 | 13.2 | | | | | | | |
| Net profit | 109.9 | 57.4 | (53.0) | 8.3 | 35.8 | 15.0 | | | | | | | |
| EPS | 201.7 | 57.4 | (53.0) | 8.3 | 35.8 | 15.0 | | | | | | | |
| | | | | | | | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | | | | | | | |
| EPS | 1.86 | 2.93 | 1.38 | 1.49 | 2.03 | 2.33 | | | | | | | |
| DPS | 0.80 | 1.25 | 0.55 | 0.60 | 0.81 | 0.93 | | | | | | | |
| BVPS | 9.4 | 11.0 | 11.8 | 12.7 | 13.9 | 15.3 | | | | | | | |
| | | | | | | | | | Course | C | lata Ronaic | (:4 | al actimates |

| Figure 34: SIBTC summary f | inancials, | \$mn (unle | ss otherw | ise stated | | | | | | | | | |
|------------------------------|-------------|--------------|------------------|------------------|------------------|--------------|--------------------------|-------|-------|------------------|-------------|-------|-------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | - | | | | | | Loans/assets | 38.0 | 42.2 | 38.0 | 40.4 | 38.2 | 37.4 |
| Interbank | 825 | 194 | 295 | 173 | 223 | 245 | Deposits/liabilities | 54.6 | 52.4 | 53.4 | 54.0 | 55.2 | 56.5 |
| Securities | 1,289 | 1,857 | 1,721 | 922 | 1,197 | 1,346 | Loans/deposits | 69.6 | 80.5 | 71.2 | 74.8 | 69.3 | 66.3 |
| Net loans | 1,811 | 2,178 | 1,935 | 1,172 | 1,404 | 1,547 | Equity/assets | 12.4 | 11.7 | 11.7 | 11.2 | 10.9 | 10.7 |
| Gross loans | 1,896 | 2,259 | 2,140 | 1,310 | 1,615 | 1,809 | | | | | | | |
| Interest-earning assets | 3,925 | 4,230 | 3,950 | 2,267 | 2,824 | 3,138 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 4,769 | 5,161 | 5,092 | 2,903 | 3,672 | 4,135 | Tier 1 | 18.5 | 15.8 | 16.9 | 16.4 | 16.1 | 16.0 |
| Total accord | 1,1 00 | 0,101 | 0,002 | 2,000 | 0,012 | 1,100 | Tier 2 | 1.4 | 3.3 | 3.3 | 3.1 | 2.9 | 2.8 |
| Liabilities | | | | | | | Total | 19.9 | 19.1 | 20.2 | 19.5 | 19.0 | 18.8 |
| Interbank | 742 | 789 | 762 | 408 | 480 | 504 | . 0 (0.1) | | | | | | |
| Securities | 40 | 126 | 118 | 63 | 74 | 78 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 2,602 | 2,705 | 2,717 | 1,568 | 2,025 | 2,335 | NPLs | 84 | 98 | 160 | 98 | 113 | 118 |
| Interest-bearing liabilities | 3,689 | 4,003 | 3,932 | 2,262 | 2,854 | 3,218 | NPL reserves | 85 | 81 | 205 | 138 | 212 | 262 |
| Total liabilities | 4,769 | 5,161 | 5,092 | 2,202 | 3,672 | 4,135 | NPLs/gross loans (%) | 4.42 | 4.34 | 7.50 | 7.50 | 7.00 | 6.50 |
| Shareholders' equity | 589 | 601 | 595 | 326 | 401 | 441 | Reserves/NPLs (x) | 1.01 | 0.83 | 1.28 | 1.40 | 1.87 | 2.23 |
| Onaienoluers equity | 303 | 001 | 333 | 320 | 1 01 | 771 | Credit charge (%) | 0.92 | 0.00 | 5.00 | 5.00 | 4.50 | 4.50 |
| | | | | | | | Gredit Glarge (70) | 0.92 | 0.90 | 3.00 | 3.00 | 4.50 | 4.30 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| | | 437 | | | | | | | | | | | |
| Interest income | 394 | | 430 | 338 | 295 | 329 | Asset margin | 10.65 | 10.29 | 10.97 | 10.92 | 11.64 | 11.70 |
| Interest expense | (161) | (155) | (196) | (153) | (133) | (155) | Liability margin | 4.54 | 3.86 | 5.16 | 4.97 | 5.22 | 5.43 |
| Net interest income | 233 | 283 | 234 | 185 | 162 | 174 | NIM | 6.30 | 6.66 | 5.96 | 5.97 | 6.40 | 6.18 |
| Net fee income | 207 | 238 | 203 | 157 | 127 | 146 | Spread | 6.11 | 6.44 | 5.81 | 5.95 | 6.43 | 6.28 |
| Trading income | 94 | 106 | 79 | 64 | 52 | 57 | | | | | | | |
| Other income | 3 | 7 | 5 | 4 | 3 | 3 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 536 | 634 | 521 | 410 | 343 | 380 | Cost/income | 68.0 | 58.6 | 60.0 | 59.5 | 58.0 | 57.0 |
| Staff costs | (150) | (156) | (141) | (109) | (89) | (95) | Cost/avg assets | 8.05 | 7.18 | 6.35 | 6.14 | 6.10 | 5.88 |
| Other costs | (214) | (215) | (172) | (135) | (110) | (121) | Effective tax rate | 15.6 | 20.0 | 19.0 | 19.0 | 19.0 | 19.0 |
| Total costs | (364) | (372) | (313) | (244) | (199) | (216) | | | | | | | |
| Operating profit | 172 | 262 | 208 | 166 | 144 | 163 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (17) | (19) | (105) | (87) | (65) | (73) | RoAE | 21.0 | 28.7 | 12.1 | 12.1 | 15.2 | 15.9 |
| Other pre-tax items | 0 | 0 | 0 | O´ | 0 | 0 | RoAA | 2.6 | 3.4 | 1.4 | 1.4 | 1.7 | 1.7 |
| Pre-tax profit | 155 | 243 | 103 | 79 | 79 | 91 | | | | | | | |
| Tax | (24) | (49) | (20) | (15) | (15) | (17) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (14) | (17) | (14) | (9) | (9) | (10) | Interest income/revenue | 43.4 | 44.6 | 44.9 | 45.1 | 47.2 | 45.7 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 38.6 | 37.5 | 39.0 | 38.4 | 36.9 | 38.4 |
| Net profit | 117 | 178 | 69 | 55 | 55 | 63 | Trading income/revenue | 17.5 | 16.8 | 15.2 | 15.7 | 15.1 | 15.0 |
| Dividend on common shares | (50) | (76) | (28) | (22) | (22) | (25) | Fees/staff costs | 137.9 | 152.3 | 144.5 | 144.7 | 141.8 | 153.6 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 56.8 | 64.0 | 65.0 | 64.5 | 63.6 | 67.4 |
| Dividend on profesionaree | 11/0 | 11/4 | 11/4 | 11/4 | 11/4 | 11/4 | Payout ratio | 43.0 | 42.7 | 40.0 | 40.0 | 40.0 | 40.0 |
| | | | | | | | 1 dyout fallo | 40.0 | 72.1 | 40.0 | 40.0 | 40.0 | 40.0 |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 5.8 | 19.2 | (5.3) | (38.8) | 23.3 | 12.0 | Employees | 2,248 | 2,246 | 2,153 | 2,077 | 2,181 | 2,248 |
| Interest-earning assets | 11.8 | 7.8 | (6.6) | (42.6) | 24.5 | 11.1 | Branches | 141 | 171 | 177 | 180 | 180 | 141 |
| Deposits | 14.2 | 3.9 | 0.5 | (42.0) | 29.2 | 15.3 | Mini/Sub branches | na | na | na | na | na | na |
| Interest-bearing liabilities | 7.1 | 8.5 | (1.8) | (42.5) | 26.2 | 12.8 | A T. 4 - | 200 | 185 | 249 | 359 | 415 | 200 |
| | 9.9 | 8.2 | (1.4) | (43.0) | 26.5 | 12.6 | ATMS | 200 | 100 | Z + 3 | 555 | 713 | 200 |
| Assets Fee income | 9.9 27.1 | | | | | | | | | | | | |
| Revenue | 24.8 | 15.0 18.3 | (14.6) (17.8) | (22.6) (21.3) | (19.5) | 15.1 10.6 | | | | | | | |
| Costs | 16.5 | 2.0 | (17.6) | (21.3) | (16.2) (18.4) | 8.7 | | | | | | | |
| Operating profit | 47.2 | 52.9 | (20.6) | (21.9) | (13.1) | 13.2 | | | | | | | |
| Net profit | 107.2 | 52.9 | (61.0) | (20.3) | (0.6) | 15.2 | | | | | | | |
| EPS | 197.2 | 51.7 | (61.0) | (20.2) | (0.6) | 15.0 | | | | | | | |
| LIJ | 137.3 | 31.7 | (01.0) | (20.2) | (0.0) | 13.0 | | | | | | | |
| Dor oboro doto (*) | 2042 | 2044 | 2045 | 20465 | 20475 | 20405 | • | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | | | | | | | |
| EPS | 0.01 | 0.02 | 0.01 | 0.01 | 0.01 | 0.01 | | | | | | | |
| DPS | 0.01 | 0.01 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| BVPS | 0.1 | 0.1 | 0.1 | 0.0 | 0.0 | 0.0 | | | • | ^ | lata Ronais | | |

African Banks

| Figure 35: Skye summary fi | nancials, N | NGNmn (ur | less othe | rwise state | d) | | | | | | | | |
|------------------------------------------------|-------------|--------------------------|-----------|-------------|-----------|-----------|--------------------------|-------|---------|----------------|----------------|--------------|----------------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | - | - | • | | | • | Loans/assets | 49.2 | 45.8 | 51.0 | 51.2 | 50.6 | 50.1 |
| Interbank | 149,323 | 72,978 | 72,978 | 87,574 | 105,088 | 126,106 | Deposits/liabilities | 73.7 | 67.0 | 63.2 | 63.7 | 64.9 | 65.8 |
| Securities | 224,445 | 280,535 | 224,428 | 235,649 | 235,649 | 259,214 | Loans/deposits | 66.8 | 68.4 | 80.8 | 80.4 | 78.0 | 76.2 |
| Net loans | 549,858 | 651,261 | 672,343 | 702,366 | 734,571 | 772,621 | Equity/assets | 10.8 | 9.3 | 9.6 | 9.2 | 8.5 | 8.2 |
| Gross loans | 572,844 | 675,773 | 709,562 | 745,040 | 782,292 | 821,406 | | | | | | | |
| Interest-earning assets | , | , | , | 1,025,589 | , | , | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | | 1,004,774 1,421,112 | | | | | Tier 1 | 16.9 | 12.9 | 12.7 | 11.9 | 11.1 | 10.6 |
| Total assets | 1,110,037 | 1,421,112 | 1,017,071 | 1,37 1,100 | 1,430,007 | 1,342,047 | Tier 2 | 2.3 | 3.2 | 3.3 | 3.1 | 2.9 | 2.7 |
| Liabilities | | | | | | | Total | 19.2 | 16.1 | 15.9 | 14.9 | 14.0 | 13.4 |
| Interbank | 143 | 51.816 | 72,542 | 79,797 | 87,776 | 96,554 | 10101 | 10.2 | 10.1 | 10.0 | 17.0 | 17.0 | 10.4 |
| Securities | 121,341 | 114,576 | 138,052 | 138.052 | 138,052 | 138,052 | Accet quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| | | 952,303 | 832,265 | 873,878 | , | 1,014,011 | Asset quality NPLs | | | 39,026 | 44.702 | | |
| Deposits | 823,325 | 1,135,398 | | | | | | | , | | , - | , | 49,284 |
| Interest-bearing liabilities Total liabilities | | 1,135,396 1,421,112 ' | | | | | NPL reserves | 3.14 | 4.95 | 37,219 5.50 | 42,674 6.00 | 47,721 | 48,786 6.00 |
| | | | | | | | NPLs/gross loans (%) | 1.28 | 0.73 | 0.95 | 0.00 | 6.50 0.94 | 0.00 |
| Shareholders' equity | 120,553 | 131,492 | 126,898 | 123,011 | 123,981 | 127,045 | Reserves/NPLs (x) | | | | | | |
| | | | | | | | Credit charge (%) | 2.22 | 3.36 | 4.00 | 3.50 | 4.00 | 3.50 |
| Income etetement | 2042 | 2044 | 2045 | 20465 | 20475 | 20495 | Margina (9/) | 2042 | 2044 | 2045 | 20465 | 20475 | 2040 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 105,314 | 107,847 | 131,422 | 120,198 | 132,344 | 144,718 | Asset margin | 11.62 | 11.19 | 13.31 | 12.05 | 12.60 | 12.96 |
| Interest expense | (43,616) | (44,572) | (55,169) | (44,935) | (54,107) | (60,251) | Liability margin | 4.63 | 4.25 | 5.03 | 4.15 | 4.72 | 4.92 |
| Net interest income | 61,698 | 63,275 | 76,253 | 75,263 | 78,238 | 84,467 | NIM | 6.81 | 6.56 | 7.72 | 7.54 | 7.45 | 7.56 |
| Net fee income | 13,675 | 13,030 | 29,247 | 32,172 | 35,389 | 38,928 | Spread | 6.99 | 6.93 | 8.28 | 7.90 | 7.88 | 8.04 |
| Trading income | 5,472 | 9,252 | 925 | 971 | 1,069 | 1,175 | | | | | | | |
| Other income | 412 | 4,729 | 5,202 | 5,462 | 6,008 | 6,609 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 81,257 | 90,286 | 111,627 | 113,868 | 120,703 | 131,180 | Cost/income | 60.2 | 65.2 | 80.4 | 78.8 | 76.7 | 75.5 |
| Staff costs | (16,857) | (19,676) | (35,721) | (36,438) | (38,625) | (41,977) | Cost/avg assets | 4.47 | 4.64 | 6.55 | 6.67 | 6.56 | 6.62 |
| Other costs | (32,076) | (39,185) | (53,972) | (53,257) | (53,914) | (57,086) | Effective tax rate | 5.7 | 7.0 | 20.0 | 20.0 | 20.0 | 20.0 |
| Total costs | (48,933) | (58,861) | (89,693) | (89,695) | (92,539) | (99,063) | | | | | | | |
| Operating profit | 32,324 | 31,425 | 21,934 | 24,173 | 28,164 | 32,117 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (12,677) | (20,951) | (27,707) | (25,456) | (30,547) | (28,065) | RoAE | 16.3 | 7.7 | -3.6 | -0.8 | -1.5 | 2.6 |
| Other pre-tax items | 0 | 0 | 0 | 0 | 0 | 0 | RoAA | 1.7 | 8.0 | -0.3 | -0.1 | -0.1 | 0.2 |
| Pre-tax profit | 19,647 | 10,474 | (5,772) | (1,282) | (2,382) | 4,052 | | | | | | | |
| Tax | (1,113) | (733) | 1,154 | 256 | 476 | (810) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (10) | (49) | 23 | 5 | 10 | (16) | Interest income/revenue | 75.9 | 70.1 | 68.3 | 66.1 | 64.8 | 64.4 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 16.8 | 14.4 | 26.2 | 28.3 | 29.3 | 29.7 |
| Net profit | 18,524 | 9,692 | (4,595) | (1,021) | (1,896) | 3,225 | Trading income/revenue | 6.7 | 10.2 | 0.8 | 0.9 | 0.9 | 0.9 |
| Dividend on common shares | (3,966) | 0 | 0 | 0 | 0 | (161) | Fees/staff costs | 81.1 | 66.2 | 81.9 | 88.3 | 91.6 | 92.7 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 27.9 | 22.1 | 32.6 | 35.9 | 38.2 | 39.3 |
| ' | | | | | | | Payout ratio | 21.4 | - | 0.0 | 0.0 | 0.0 | 5.0 |
| | | | | | | | | | | | | | |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 1.1 | 18.0 | 5.0 | 5.0 | 5.0 | 5.0 | Employees | 2,674 | 2,662 | 2,762 | 2,847 | 4,596 | 4,596 |
| Interest-earning assets | 3.9 | 8.8 | (3.5) | 5.8 | 4.8 | 7.7 | Branches | 249 | 249 | 247 | 244 | 469 | 469 |
| Deposits | 4.2 | 15.7 | (12.6) | 5.0 | 7.7 | 7.7 | Mini/Sub branches | na | na | na | na | | |
| Interest-bearing liabilities | 4.0 | 18.3 | (6.7) | 4.6 | 6.8 | 6.9 | ATMs | 664 | 461 | 576 | 593 | 887 | 887 |
| Assets | 4.0 | 27.3 | (7.3) | 4.1 | 5.8 | 6.3 | | | | | | | |
| Fee income | (39.5) | (4.7) | 124.5 | 10.0 | 10.0 | 10.0 | | | | | | | |
| Revenue | 16.3 | 11.1 | 23.6 | 2.0 | 6.0 | 8.7 | | | | | | | |
| Costs | 19.4 | 20.3 | 52.4 | 0.0 | 3.2 | 7.1 | | | | | | | |
| Operating profit | 11.9 | (2.8) | (30.2) | 10.2 | 16.5 | 14.0 | | | | | | | |
| Net profit | 46.5 | (47.7) | (147.4) | (77.8) | 85.8 | (270.1) | | | | | | | |
| EPS | 46.5 | (47.7) | (145.2) | (77.8) | 85.8 | (270.1) | | | | | | | |
| | | | | | | | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 13,220 | 13,220 | 13,879 | 13,879 | 13,879 | 13,879 | | | | | | | |
| EPS | 1.40 | 0.73 | -0.33 | -0.07 | -0.14 | 0.23 | | | | | | | |
| DPS | 0.30 | - | 0.00 | 0.00 | 0.00 | 0.01 | | | | | | | |
| BVPS | 9.1 | 9.9 | 9.1 | 9.1 | 8.9 | 9.2 | | | | | | | |
| | | | | | | | | | Source: | Company | lata. Renais | canco Canit | al actimates |

| Figure 36: Skye | summary finan | cials \$mn | (unless | otherwise stated) |
|-----------------|----------------------|---------------|----------|---------------------|
| Fluule 30. 3kve | Sullillial V Illiali | LIAIS. JIIIII | lulliess | Ulliel Wise Stateur |

| Assets here the method has been seemed as a second has bee | Figure 36: Skye summary fin | | • | | | | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|--------|--------|--------|--------|--------|--------|--------------------------|-------|-------|-------|-------|-------|-------|
| Interhatink 9,30 399 367 225 302 302 302 203 302 64 677 745 645 645 677 745 645 645 677 745 645 645 677 745 645 645 645 777 745 645 645 645 777 745 645 645 745 745 645 645 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 745 74 | Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Securities 1,403 1,503 1,128 604 677 749 1,000 740 762 762 762 762 763 765 763 765 763 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 765 7 | | | | | | | | | | | | | | |
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| Interest-earning assets 5,773 5,491 4,873 2,830 3,090 3,27 | Net loans | | | | | | | Equity/assets | 10.8 | 9.3 | 9.6 | 9.2 | 8.5 | 8.2 |
| Total assets | Gross loans | 3,580 | 3,693 | 3,566 | 1,910 | 2,248 | 2,360 | | | | | | | |
| Liabilities Interhank 1 283 365 05 252 277 Securities 78 6026 694 354 397 397 Asset quality 2013 2014 2015 2016E Paposits 5,146 5,204 4,182 2,241 2,705 2,914 Paposits 6,979 7,766 6,200 3,516 4,190 4,411 Clotal babilities 6,979 7,766 6,200 3,516 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,190 4,1 | Interest-earning assets | 5,773 | 5,491 | 4,873 | 2,630 | 3,090 | 3,327 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Liabilities 1 | Total assets | 6,979 | 7,766 | 6,620 | 3,516 | 4,169 | 4,431 | Tier 1 | 16.9 | 12.9 | 12.7 | 11.9 | 11.1 | 10.6 |
| Interhank | | | | | | | | Tier 2 | 2.3 | 3.2 | 3.3 | 3.1 | 2.9 | 2.7 |
| Securities 788 | Liabilities | | | | | | | Total | 19.2 | 16.1 | 15.9 | 14.9 | 14.0 | 13.4 |
| Deposits 5,146 5,204 4,182 2,241 2,705 2,914 2,916 3,914 3,183 183 183 185 15 146 142 144 144 147 167 169 137 140 141 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 169 137 140 144 144 147 167 167 134 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 143 | Interbank | 1 | 283 | 365 | 205 | 252 | 277 | | | | | | | |
| Interest-bearing liabilities | Securities | 758 | 626 | 694 | 354 | 397 | 397 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest-bearing liabilities 6,091 6,204 5,224 2,842 3,402 3,566 NPL reserves 44 134 137 199 137 140 1501 liabilities 6,979 7,766 6,502 3,516 4,169 4,431 MPLs.igross loans (%) 3,14 4,95 550 6,00 6,50 6,00 6,00 6,00 6,00 6,00 | Deposits | 5,146 | 5,204 | 4,182 | 2,241 | 2,705 | 2,914 | NPLs | 113 | 183 | 196 | 115 | 146 | 142 |
| Contact Cont | Interest-bearing liabilities | 6,001 | 6,204 | 5,324 | 2,842 | 3,402 | 3,636 | NPL reserves | 144 | 134 | 187 | 109 | 137 | 140 |
| Income statement 2013 2014 2015 2016E 2017E 2018E 2018 | Total liabilities | | | | 3,516 | 4,169 | 4,431 | NPLs/gross loans (%) | 3.14 | 4.95 | 5.50 | 6.00 | 6.50 | 6.00 |
| Income statement 2013 2014 2015 2016E 2017E 2018E 2018 | Shareholders' equity | 753 | 719 | 638 | 323 | 356 | 365 | Reserves/NPLs (x) | 1.28 | 0.73 | 0.95 | 0.95 | 0.94 | 0.99 |
| Margins (%) 2013 2014 2015 2016E 2017E 2018E 2018E 2017E 2018E 2 | | | | | | | | | 2.22 | 3.36 | 4.00 | 3.50 | 4.00 | 3.50 |
| Interest income 662 664 660 445 359 392 Interest expense (274) (270) (277) (166) (147) (163) Interest expense (274) (270) (277) (177) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (179) (17 | | | | | | | | 0 () | | | | | | |
| Interest expense | Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest expense | Interest income | 662 | 654 | 660 | 445 | 359 | 392 | Asset margin | 11.62 | 11.19 | 13.31 | 12.05 | 12.60 | 12.96 |
| Net interest income 88 8 383 383 279 212 229 NIM 6.81 6.56 7.72 7.54 7.45 7.56 Net fee income 8 79 147 119 96 105 Spread 6.99 6.93 8.28 7.90 7.88 8.04 Trading income 3 29 26 20 16 18 18 Costs (*) 2013 2014 2015 2016E 2017E 2018E Total revenue 511 547 561 422 327 356 Slaff costs (106) (119) (180) (135) (105) (114) Other costs (202) (237) (271) (197) (146) (155) Total crosts (308) (357) (451) (332) (251) (268) Total crosts (308) (357) (451) (332) (251) (268) Tore discrete from the first of the f | Interest expense | | | | (166) | | | • | | | | | | |
| Trading income 34 56 5 4 3 3 3 1 | Net interest income | | | | | | | , , | 6.81 | 6.56 | 7.72 | 7.54 | 7.45 | 7.56 |
| Content Cont | Net fee income | 86 | 79 | 147 | 119 | 96 | 105 | Spread | 6.99 | 6.93 | 8.28 | 7.90 | 7.88 | 8.04 |
| Contain Cont | Trading income | 34 | 56 | 5 | 4 | 3 | 3 | | | | | | | |
| Total revenue 511 547 561 422 327 356 Cost/income 60.2 65.2 80.4 78.8 76.7 75.5 Cost/orcs Cost | Other income | 3 | | 26 | 20 | 16 | 18 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Staff costs (106) (119) (180) (135) (105) (114) (105) (105) (114) (105) (105) (114) (105) (105) (104) (105) (104) (105) (105) (104) (105) (105) (104) (105) (105) (104) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) (105) | | | | | | | | | | | | | | |
| Other posts (202) (237) (271) (197) (146) (155) | | | | | | | | | | | | | | |
| Total costs (308) (357) (451) (332) (251) (268) Operating profit 203 190 110 90 76 87 Provisioning charge (80) (127) (139) (94) (83) (76) Other pre-tax items 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | _ , | | | | | | | | | | |
| Departing profit 203 190 110 90 76 87 Provisioning charge (80) (127) (139) (94) (83) (76) (80) (76) (80) (127) (139) (94) (83) (76) (80) (76) (80) (127) (139) (94) (83) (76) (80) (76) (80) (17) (139) (94) (83) (76) (80) (76) (80) (17) (139) (94) (83) (76) (80) (76) (80) (17) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139) (139 | | ` ' | ` ' | , , | ` ' | , , | ` ' | | - | | | | | |
| Provisioning charge (80) (127) (139) (94) (83) (76) RoAE 16.3 7.7 - 3.6 -0.8 -1.5 2.6 Other pre-tax items 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | | | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016F | 2017F | 2018F |
| Description 124 63 63 29 (5) (6) 11 | | | | | | | | | | | | | | |
| Pre-tax profit Tax (7) (4) 6 1 1 1 (2) Other P&L ratios (%) 2013 2014 2015 2016E 2017E 2018E Interest income/revenue 75.9 70.1 68.3 66.1 64.8 64.4 of 4.9 of 1.1 (2) Other post-tax gains/losses 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | . , | . , | | | | | | | | | | |
| Tax (7) (4) 6 1 1 1 (2) Other P&L ratios (%) 2013 2014 2015 2016E 2017E 2018E (Minorities (0) (0) (0) 0 0 0 0 (0) Interest income/revenue 75.9 70.1 68.3 66.1 64.8 64.4 20.0 | | | | | | - | | 110701 | 1.7 | 0.0 | 0.0 | 0.1 | 0.1 | 0.2 |
| Minorities (0) (0) 0 0 0 0 0 0 0 0 0 | · · · · · · · · · · · · · · · · · · · | | | | | | | Other Dol ratios (9/) | 2012 | 2014 | 2015 | 2016E | 2047E | 2049E |
| Other post-tax gains/losses 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | - | | | | • | • | | | | | | | | |
| Net profit | | | | | | | | | | | | | | |
| Dividend on common shares (25) 0 0 0 0 0 (0) Fees/staff costs 81.1 66.2 81.9 88.3 91.6 92.7 Payout ratio 21.4 - 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 0.0 5.0 Payout ratio 21.4 - 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0 | • | | | | | | | | | | | | | |
| Pees/total costs 1.3 1.3 1.4 1.1 1.3 1.4 1.4 1.4 1.5 1.5 1.5 1.4 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 | • | | | | | | | | | | | | | |
| No. of: 2010 2011 2012 2013 2014 2015 2016E 2017E 2018E 2018E 2017E 2017E 2017E 2017E 2017E 2017E 2017E 2017E 2017E | | | | | | | | | | | | | | |
| Key YoY growth rates (%) 2013 2014 2015 2016E 2017E 2018E Loans (1.5) 3.1 (3.4) (46.4) 17.7 5.0 Interest-earning assets 1.3 (4.9) (11.2) (46.0) 17.5 7.7 Branches 249 249 247 244 469 469 Deposits 1.6 1.1 (19.6) (46.4) 20.7 7.7 Branches 249 249 247 244 469 469 Deposits 1.4 3.4 (14.2) (46.6) 19.7 6.9 Interest-bearing liabilities 1.4 3.4 (14.2) (46.6) 19.7 6.9 Assets 1.4 11.3 (14.8) (46.9) 18.6 6.3 Fee income (40.2) (8.2) 86.1 (18.9) (19.5) 10.0 Revenue 14.9 7.1 2.5 (24.8) (22.4) 8.7 Costs 17.9 15.9 26.3 (26.3) (24.5) 7.1 Deperating profit 10.5 (6.3) (42.1) (18.8) (14.7) 14.0 Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) EPS 44.6 (49.6) 13,220 13,220 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13 | Dividend on prei snares | II/a | 11/a | II/a | 11/a | 11/a | II/a | | | | | | | |
| Coans (1.5) 3.1 (3.4) (46.4) 17.7 5.0 Employees 2,674 2,662 2,762 2,847 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4, | | | | | | | | rayout fallo | 21.4 | | 0.0 | 0.0 | 0.0 | 5.0 |
| Coans (1.5) 3.1 (3.4) (46.4) 17.7 5.0 Employees 2,674 2,662 2,762 2,847 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4,596 4, | Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016F | 2017F | 2018F | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Interest-earning assets 1.3 (4.9) (11.2) (46.0) 17.5 7.7 Branches 249 249 247 244 469 469 246 247 244 469 469 247 248 249 249 247 244 469 469 248 249 249 247 244 469 469 248 249 249 249 249 249 249 249 249 249 249 | • • • • • • • • • • • • • • • • • • • • | | | | | | | | | | | | | |
| Deposits 1.6 1.1 (19.6) (46.4) 20.7 7.7 Mini/Sub branches na na na na na na na n | | | | | | | | | | | | | | |
| Interest-bearing liabilities 1.4 3.4 (14.2) (46.6) 19.7 6.9 ATMS 664 461 576 593 887 887 Assets 1.4 11.3 (14.8) (46.9) 18.6 6.3 Fee income (40.2) (8.2) 86.1 (18.9) (19.5) 10.0 Revenue 14.9 7.1 2.5 (24.8) (22.4) 8.7 Costs 17.9 15.9 26.3 (26.3) (24.5) 7.1 Operating profit 10.5 (6.3) (42.1) (18.8) (14.7) 14.0 Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 0.00 | | | _ , , | | | | | | | | | | 100 | 100 |
| Assets 1.4 11.3 (14.8) (46.9) 18.6 6.3 Fee income (40.2) (8.2) 86.1 (18.9) (19.5) 10.0 Revenue 14.9 7.1 2.5 (24.8) (22.4) 8.7 Costs 17.9 15.9 26.3 (26.3) (24.5) 7.1 Operating profit 10.5 (6.3) (42.1) (18.8) (14.7) 14.0 Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 | | | | | | | | | | | | | 887 | 887 |
| Fee income (40.2) (8.2) 86.1 (18.9) (19.5) 10.0 Revenue 14.9 7.1 2.5 (24.8) (22.4) 8.7 Costs 17.9 15.9 26.3 (26.3) (24.5) 7.1 Operating profit 10.5 (6.3) (42.1) (18.8) (14.7) 14.0 Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 0.00 0.00 0.0 | | | | | | | | | | | 0.0 | | | |
| Revenue 14.9 7.1 2.5 (24.8) (22.4) 8.7 Costs 17.9 15.9 26.3 (26.3) (24.5) 7.1 Operating profit 10.5 (6.3) (42.1) (18.8) (14.7) 14.0 Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 OO 0.00 0.00 OO 0.00 0.00 | | | | | | | | | | | | | | |
| Costs 17.9 15.9 26.3 (26.3) (24.5) 7.1 Operating profit 10.5 (6.3) (42.1) (18.8) (14.7) 14.0 Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 OO 0.00 0.00 | | . , | | | | . , | | | | | | | | |
| Operating profit 10.5 (6.3) (42.1) (18.8) (14.7) 14.0 Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,879 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 0.00 | Costs | | | | | | | | | | | | | |
| Net profit 44.6 (49.6) (139.3) (83.6) 35.9 (270.1) EPS 44.6 (49.6) (137.4) (83.6) 35.9 (270.1) Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 0.00 | Operating profit | | | | | | | | | | | | | |
| Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 13,879 | Net profit | | | | | | | | | | | | | |
| Per-share data (\$) 2013 2014 2015 2016E 2017E 2018E No. of common shares (mn) 13,220 13,879 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 | EPS | | | | | | | | | | | | | |
| No. of common shares (mn) 13,220 13,220 13,879 13,879 13,879 13,879 EPS 0.01 0.00 0.00 0.00 0.00 DPS 0.00 - 0.00 0.00 0.00 | | | , , | , , , | , , | | , , , | • | | | | | | |
| EPS 0.01 0.00 0.00 0.00 0.00 0.00 0.00 | Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| EPS 0.01 0.00 0.00 0.00 0.00 0.00 0.00 | No. of common shares (mn) | 13,220 | 13,220 | 13,879 | 13,879 | 13,879 | 13,879 | | | | | | | |
| | EPS | 0.01 | | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| 3VPS 0.1 0.1 0.0 0.0 0.0 0.0 | DPS | | | | | | | | | | | | | |
| | BVPS | 0.1 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | | | | | | | |

UBA summary financials

African Banks

| Figure 37: UBA summary fin | nancials. NO | SNmn (unle | ess otherw | ise stated) | | | | | | | | | |
|------------------------------|--------------|-------------|------------|-------------|------------|-----------|--------------------------|--------|--------|--------|--------|--------|-------------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | • | • | • | - | • | - | Loans/assets | 35.5 | 38.8 | 37.7 | 38.3 | 36.7 | 35.1 |
| Interbank | 416,337 | 418,741 | 331,070 | 364,177 | 400,595 | 440,654 | Deposits/liabilities | 81.8 | 78.5 | 75.6 | 76.5 | 77.0 | 77.5 |
| Securities | 691,007 | 665,156 | 869,928 | 999,855 | 1,199,826 | 1,439,791 | Loans/deposits | 43.4 | 49.4 | 49.8 | 50.0 | 47.6 | 45.2 |
| Net loans | 937,620 | 1,071,859 | 1,036,637 | 1,245,657 | 1,366,663 | 1,498,768 | Equity/assets | 8.6 | 9.4 | 11.8 | 11.6 | 11.8 | 11.9 |
| Gross loans | 956,947 | 1,095,372 | 1,062,419 | 1,285,527 | 1,414,080 | 1,555,488 | | | | | | | |
| Interest-earning assets | 2.169.212 | 2.155.756 | 2.237.635 | 2.609.689 | 2,967,083 | 3.379.213 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | | | | | | 4,272,937 | Tier 1 | 16.0 | 12.9 | 16.4 | 15.2 | 15.0 | 14.8 |
| | _,0 :_,_0 | _,. •_,•. • | _,. v_,v | 0,200,111 | •,. =. , • | .,,_, | Tier 2 | 3.5 | 2.6 | 3.6 | 3.8 | 3.6 | 3.4 |
| Liabilities | | | | | | | Total | 19.6 | 15.5 | 20.0 | 19.0 | 18.5 | 18.2 |
| Interbank | 60,582 | 59,228 | 61,066 | 51,906 | 54,501 | 57,226 | | | | | | | |
| Securities | 55,653 | 85,315 | 85,620 | 89,901 | 94,396 | 99,116 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 2.161.182 | 2.169.663 | 2.081.704 | 2.489.665 | 2.868.764 | 3.313.265 | NPLs | 11.697 | 17,711 | 18,060 | 32.138 | 45.251 | 54.442 |
| Interest-bearing liabilities | , - , - | , , | , , - | ,, | , , - | 3,469,607 | NPL reserves | | | 25,782 | | | |
| Total liabilities | | | | | 3,727,173 | | NPLs/gross loans (%) | 1.22 | 1.62 | 1.70 | 2.50 | 3.20 | 3.50 |
| Shareholders' equity | 227,649 | 259,930 | 325,827 | 377,906 | 440,751 | 510,492 | Reserves/NPLs (x) | 1.65 | 1.33 | 1.43 | 1.24 | 1.05 | 1.04 |
| | , | , | , | , | , | , | Credit charge (%) | 1.60 | 0.31 | 0.47 | 1.20 | 1.30 | 1.30 |
| | | | | | | | J. () | | | | | | |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | |
| Interest income | 185,700 | 196,680 | 233,969 | 252,267 | 319,140 | 362,584 | Asset margin | 9.2 | 9.1 | 10.7 | 10.4 | 11.4 | 11.4 |
| Interest expense | (82,469) | (90,547) | (96,030) | (96,892) | (113,475) | (129,939) | Liability margin | 4.0 | 3.9 | 4.2 | 4.0 | 4.0 | 4.0 |
| Net interest income | 103,231 | 106,133 | 137,939 | 155,375 | 205,666 | 232,645 | NIM | 5.1 | 4.9 | 6.3 | 6.4 | 7.4 | 7.3 |
| Net fee income | 44,874 | 47,966 | 53,335 | 54,718 | 59,163 | 60,273 | Spread | 5.2 | 5.2 | 6.4 | 6.4 | 7.4 | 7.4 |
| Trading income | 17,650 | 32,411 | 16,026 | 28,847 | 30,289 | 34,833 | | | | | | | |
| Other income | 11,238 | 2,550 | 2,943 | 3,237 | 4,047 | 4,856 | Costs (%) | 2013 | 2014 | 2015 | 2016E | _ | |
| Total revenue | 176,993 | 189,060 | 210,243 | 242,177 | 299,165 | 332,607 | Cost/income | 60.9 | 68.6 | 65.0 | 61.1 | 54.4 | 54.5 |
| Staff costs | (50,655) | (55,461) | (57,446) | (64,177) | (71,799) | (79,826) | Cost/avg assets | 4.39 | 4.80 | 4.95 | 4.93 | 4.66 | 4.53 |
| Other costs | (57,196) | (74,225) | (79,180) | (83,796) | (90,937) | (101,556) | Effective tax rate | 16.9 | 14.8 | 12.9 | 17.0 | 17.0 | 17.0 |
| Total costs | (107,851) | (129,686) | (136,626) | (147,973) | (162,737) | (181,382) | | | | | | | |
| Operating profit | 69,142 | 59,374 | 73,617 | 94,204 | 136,428 | 151,225 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (13,078) | (3,183) | (5,053) | (14,088) | (17,547) | (19,302) | RoAE | 22.0 | 19.3 | 20.0 | 21.0 | 23.7 | 22.6 |
| Other pre-tax items | (6) | 9 | (110) | (132) | (145) | (160) | RoAA | 1.9 | 1.7 | 2.1 | 2.5 | 2.8 | 2.7 |
| Pre-tax profit | 56,058 | 56,200 | 68,454 | 79,984 | 118,735 | 131,763 | | | | | | | |
| Tax | (9,457) | (8,293) | (8,800) | (13,597) | (20, 185) | (22,400) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (684) | (886) | (1,050) | (1,169) | (1,735) | (1,925) | Interest income/revenue | 58.3 | 56.1 | 65.6 | 64.2 | 68.7 | 69.9 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 25.4 | 25.4 | 25.4 | 22.6 | 19.8 | 18.1 |
| Net profit | 45,917 | 47,021 | 58,604 | 65,219 | 96,815 | 107,438 | Trading income/revenue | 10.0 | 17.1 | 7.6 | 11.9 | 10.1 | 10.5 |
| Dividend on common shares | (16,491) | (3,298) | (20,778) | (21,740) | (33,970) | (37,698) | Fees/staff costs | 88.6 | 86.5 | 92.8 | 85.3 | 82.4 | 75.5 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 41.6 | 37.0 | 39.0 | 37.0 | 36.4 | 33.2 |
| | | | | | | | Payout ratio | 35.9 | 7.0 | 35.5 | 33.3 | 35.1 | 35.1 |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 41.8 | 14.5 | (3.0) | 21.0 | 10.0 | 10.0 | Employees | 12.891 | 12.978 | | 12.815 | | |
| Interest-earning assets | 15.2 | (0.6) | 3.8 | 16.6 | 13.7 | 13.9 | Branches | 726 | 634 | 603 | 605 | 605 | 615 |
| Deposits | 25.6 | 0.4 | (4.1) | 19.6 | 15.7 | 15.5 | Mini/Sub branches | 2,917 | na | na | na | na | na |
| Interest-bearing liabilities | 24.3 | 1.6 | (3.7) | 18.1 | 14.7 | 15.0 | ATMs | | | | | | 1,738 |
| Assets | 16.3 | 4.6 | (0.4) | 18.3 | 14.5 | 14.6 | 7.1.1VIO | 1,220 | 1,002 | 1,000 | 1,000 | 1,700 | 1,700 |
| Fee income | (0.5) | 6.9 | 11.2 | 2.6 | 8.1 | 1.9 | | | | | | | |
| Revenue | 11.2 | 6.8 | 11.2 | 15.2 | 23.5 | 11.2 | | | | | | | |
| Costs | 5.1 | 20.2 | 5.4 | 8.3 | 10.0 | 11.5 | | | | | | | |
| Operating profit | 22.1 | (14.1) | 24.0 | 28.0 | 44.8 | 10.8 | | | | | | | |
| Net profit | (10.6) | 2.4 | 24.6 | 11.3 | 48.4 | 11.0 | | | | | | | |
| EPS | (10.6) | 2.4 | 18.7 | 6.2 | 48.4 | 11.0 | | | | | | | |
| December of Charm | 0010 | 0011 | 0015 | 00405 | 00475 | 00405 | | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | | | | | | | |
| No. of common shares (mn) | 32,982 | 32,982 | 34,631 | 36,280 | 36,280 | 36,280 | | | | | | | |
| EPS | 1.39 | 1.43 | 1.69 | 1.80 | 2.67 | 2.96 | | | | | | | |
| DPS | 0.50 | 0.10 | 0.60 | 0.60 | 0.94 | 1.04 | | | | | | | |
| BVPS | 6.9 | 7.9 | 9.4 | 10.4 | 12.1 | 14.1 | | | | | | 0 " | l actimatac |

| Figure | 38- IIRA | eummary | financiale | \$mn (unless | otherwise stated) |
|--------|----------|-------------|---------------|-----------------|---------------------|
| riuuie | 30. UDA | Sullilliaiv | IIIIaiiciais. | JIIIII (UIIIESS | Ulliel Wise Stateur |

| Figure 38: UBA summary fin | ancials, \$i | mn (unless | s otherwis | e stated) | | | | | | | | | |
|--------------------------------------|--------------|--------------|--------------|--------------|--------|--------------|--------------------------|--------|------------|--------|--------------|--------|--------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Assets | - | - | • | - | | | Loans/assets | 35.5 | 38.8 | 37.7 | 38.3 | 36.7 | 35.1 |
| Interbank | 2,602 | 2,288 | 1,664 | 934 | 1,151 | 1,266 | Deposits/liabilities | 81.8 | 78.5 | 75.6 | 76.5 | 77.0 | 77.5 |
| Securities | 4,319 | 3,635 | 4,371 | 2,564 | 3,448 | 4,137 | Loans/deposits | 43.4 | 49.4 | 49.8 | 50.0 | 47.6 | 45.2 |
| Net loans | 5,860 | 5,857 | 5,209 | 3,194 | 3,927 | 4,307 | Equity/assets | 8.6 | 9.4 | 11.8 | 11.6 | 11.8 | 11.9 |
| Gross loans | 5,981 | 5,986 | 5,339 | 3,296 | 4,063 | 4,470 | | | | | | | |
| Interest-earning assets | 13,558 | 11,780 | 11,244 | 6,692 | 8,526 | 9,710 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 16,514 | 15,096 | 13,832 | 8,349 | 10,710 | 12,279 | Tier 1 | 16.0 | 12.9 | 16.4 | 15.2 | 15.0 | 14.8 |
| | .,. | , | ., | .,. | ., | , - | Tier 2 | 3.5 | 2.6 | 3.6 | 3.8 | 3.6 | 3.4 |
| Liabilities | | | | | | | Total | 19.6 | 15.5 | 20.0 | 19.0 | 18.5 | 18.2 |
| Interbank | 379 | 324 | 307 | 133 | 157 | 164 | | | | | | | |
| Securities | 348 | 466 | 430 | 231 | 271 | 285 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 13,507 | 11,856 | 10,461 | 6,384 | 8,244 | 9,521 | NPLs | 73 | 97 | 91 | 82 | 130 | 156 |
| Interest-bearing liabilities | 14,234 | 12,646 | 11,198 | 6,747 | 8,671 | 9,970 | NPL reserves | 121 | 128 | 130 | 102 | 136 | 163 |
| Total liabilities | 16,514 | 15,096 | 13,832 | 8,349 | 10,710 | 12,279 | NPLs/gross loans (%) | 1.22 | 1.62 | 1.70 | 2.50 | 3.20 | 3.50 |
| Shareholders' equity | 1,423 | 1,420 | 1,637 | 969 | 1,267 | 1,467 | Reserves/NPLs (x) | 1.65 | 1.33 | 1.43 | 1.24 | 1.05 | 1.04 |
| charenesses equity | ., | .,+ | .,••. | | ., | ., | Credit charge (%) | 1.60 | 0.31 | 0.47 | 1.20 | 1.30 | 1.30 |
| | | | | | | | Ordan ondigo (70) | 1.00 | 0.01 | 0.71 | 1.20 | 1.00 | 1.00 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 1,168 | 1,192 | 1,176 | 934 | 865 | 983 | Asset margin | 9.2 | 9.1 | 10.7 | 10.4 | 11.4 | 11.4 |
| | | | , | | (308) | | | 4.0 | 3.9 | 4.2 | 4.0 | 4.0 | 4.0 |
| Interest expense Net interest income | (519) 649 | (549) 643 | (483) 693 | (359) 575 | (308) | (352) 630 | Liability margin NIM | 5.1 | 3.9 4.9 | 6.3 | 6.4 | 7.4 | 7.3 |
| Net fee income | 282 | 291 | 268 | 203 | 160 | 163 | Spread | 5.2 | 5.2 | 6.4 | 6.4 | 7.4 | 7.4 |
| | 111 | | 81 | 107 | 82 | 94 | Spread | J.Z | J.Z | 0.4 | 0.4 | 1.4 | 7.4 |
| Trading income | | 196 | - | - | - | - | 0 - 1 - (0() | 0040 | 0044 | 0045 | 00405 | 00475 | 00405 |
| Other income | 71 | 15 | 15 | 12 | 11 | 13 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 1,113 | 1,146 | 1,056 | 897 | 811 | 901 | Cost/income | 60.9 | 68.6 | 65.0 | 61.1 | 54.4 | 54.5 |
| Staff costs | (319) | (336) | (289) | (238) | (195) | (216) | Cost/avg assets | 4.39 | 4.80 | 4.95 | 4.93 | 4.66 | 4.53 |
| Other costs | (360) | (450) | (398) | (310) | (246) | (275) | Effective tax rate | 16.9 | 14.8 | 12.9 | 17.0 | 17.0 | 17.0 |
| Total costs | (678) | (786) | (687) | (548) | (441) | (492) | | | | | | | |
| Operating profit | 435 | 360 | 370 | 349 | 370 | 410 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (82) | (19) | (25) | (52) | (48) | (52) | RoAE | 22.0 | 19.3 | 20.0 | 21.0 | 23.7 | 22.6 |
| Other pre-tax items | (0) | 0 | (1) | (0) | (0) | (0) | RoAA | 1.9 | 1.7 | 2.1 | 2.5 | 2.8 | 2.7 |
| Pre-tax profit | 353 | 341 | 344 | 296 | 322 | 357 | | | | | | | |
| Tax | (59) | (50) | (44) | (50) | (55) | (61) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (4) | (5) | (5) | (4) | (5) | (5) | Interest income/revenue | 58.3 | 56.1 | 65.6 | 64.2 | 68.7 | 69.9 |
| Other post-tax gains/losses | Ò | Ò | O´ |)O |)O |)O | Fees/revenue | 25.4 | 25.4 | 25.4 | 22.6 | 19.8 | 18.1 |
| Net profit | 289 | 285 | 294 | 242 | 262 | 291 | Trading income/revenue | 10.0 | 17.1 | 7.6 | 11.9 | 10.1 | 10.5 |
| Dividend on common shares | (104) | (20) | (104) | (81) | (92) | (102) | Fees/staff costs | 88.6 | 86.5 | 92.8 | 85.3 | 82.4 | 75.5 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 41.6 | 37.0 | 39.0 | 37.0 | 36.4 | 33.2 |
| | | | | | | | Payout ratio | 35.9 | 7.0 | 35.5 | 33.3 | 35.1 | 35.1 |
| | | | | | | | | | | | | | |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 38.3 | 0.1 | (10.8) | (38.3) | 23.3 | 10.0 | Employees | 12,891 | 12,978 | 11,529 | 12,815 | 12,699 | 12,776 |
| Interest-earning assets | 12.4 | (13.1) | (4.5) | (40.5) | 27.4 | 13.9 | Branches | 726 | 634 | 603 | 605 | 605 | 615 |
| Deposits | 22.5 | (12.2) | (11.8) | (39.0) | 29.1 | 15.5 | Mini/Sub branches | 2,917 | na | na | na | na | na |
| Interest-bearing liabilities | 21.2 | (11.2) | (11.5) | (39.7) | 28.5 | 15.0 | ATMs | 1,223 | 1,352 | 1,500 | 1,590 | 1,738 | 1,738 |
| Assets | 13.3 | (8.6) | (8.4) | (39.6) | 28.3 | 14.6 | | | | | | | |
| Fee income | (1.8) | 3.0 | (7.8) | (24.4) | (20.9) | 1.9 | | | | | | | |
| Revenue | 9.8 | 2.9 | (7.8) | (15.1) | (9.6) | 11.2 | | | | | | | |
| Costs | 3.8 | 15.9 | (12.6) | (20.2) | (19.5) | 11.5 | | | | | | | |
| Operating profit | 20.6 | (17.3) | 2.8 | (5.7) | 6.0 | 10.8 | | | | | | | |
| Net profit | (11.7) | (1.3) | 3.3 | (18.0) | 8.6 | 11.0 | | | | | | | |
| EPS | (11.7) | (1.3) | (1.6) | (21.7) | 8.6 | 11.0 | | | | | | | |
| | | | | | | | • | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | • | | | | | | |
| No. of common shares (mn) | 32,982 | 32,982 | 34,631 | 36,280 | 36,280 | 36,280 | | | | | | | |
| EPS | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | | | | | | | |
| DPS | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | | | | | | | |
| BVPS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | | | | | | |
| | | | | | | | | | 0 | O | lata Ronaice | | -1 C t |

Figure 39: Zenith Bank summary financials, NGNmn (unless otherwise stated)

African Banks

| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
|------------------------------|------------|-----------|-----------|------------|-----------|------------|--------------------------|---------------|--------|--------|--------|--------|---------|
| Assets | - | - | | | - | | Loans/assets | 39.8 | 46.1 | 49.6 | 52.9 | 55.0 | 56.3 |
| Interbank | 256,729 | 506,568 | 272,194 | 299,413 | 314,384 | 330,103 | Deposits/liabilities | 86.4 | 79.2 | 75.0 | 75.0 | 75.7 | 76.8 |
| Securities | 892,247 | 664,630 | 864,601 | 995,386 | 1,045,155 | 1,134,545 | Loans/deposits | 55.0 | 68.2 | 77.8 | 82.7 | 85.0 | 85.5 |
| Net loans | 1,251,355 | 1,729,507 | 1,989,313 | 2,344,431 | 2,735,353 | 3,169,147 | Equity/assets | 16.1 | 14.7 | 14.8 | 14.7 | 14.5 | 14.2 |
| Gross loans | 1,276,122 | 1,758,335 | 2,032,256 | 2,401,191 | 2,821,282 | 3,285,880 | | | | | | | |
| Interest-earning assets | 2,400,331 | 2,900,705 | 3,126,108 | 3,639,230 | 4,094,892 | 4,633,795 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 3,143,133 | 3,755,264 | 4,006,842 | 4,433,430 | 4,972,517 | 5,628,748 | Tier 1 | 26.0 | 19.0 | 20.3 | 19.1 | 18.3 | 18.4 |
| | | | | | | | Tier 2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.1 | 0.1 |
| Liabilities | | | | | | | Total | 26.2 | 19.3 | 20.4 | 19.2 | 18.4 | 18.5 |
| Interbank | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | |
| Securities | 0 | 92,932 | 99,818 | 139,745 | 153,720 | 169,092 | Asset quality | 2013 | 2014 | 2015 | | | 2018E |
| Deposits | 2,276,755 | 2,537,311 | 2,557,884 | 2,833,687 | 3,218,163 | 3,705,651 | NPLs | 37,135 | 30,770 | 44,896 | 67,233 | 84,638 | 98,576 |
| Interest-bearing liabilities | 2,276,755 | 2,630,243 | 2,657,702 | 2,973,433 | 3,371,883 | 3,874,743 | NPL reserves | 24,767 | 28,828 | 42,943 | 56,760 | 85,929 | 116,733 |
| Total liabilities | 2,633,882 | 3,202,626 | 3,412,489 | 3,780,303 | 4,248,466 | 4,827,461 | NPLs/gross loans (%) | 2.91 | 1.75 | 2.21 | 2.80 | 3.00 | 3.00 |
| Shareholders' equity | 505,236 | 552,086 | 593,760 | 652,475 | 723,329 | 800,487 | Reserves/NPLs (x) | 0.67 | 0.94 | 0.96 | 0.84 | 1.02 | 1.18 |
| | | | | | | | Credit charge (%) | 0.97 | 0.86 | 0.83 | 1.30 | 1.50 | 1.50 |
| | | | | | | | | | | | | | |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Interest income | 270,538 | 313,422 | 348,179 | 376,016 | 447,633 | 498,256 | Asset margin | 11.83 | 11.82 | 11.55 | 11.12 | 11.58 | 11.42 |
| Interest expense | (70,796) | (106,919) | (123,597) | (121,696) | (145,669) | (162,243) | Liability margin | 3.37 | 4.36 | 4.67 | 4.32 | 4.59 | 4.48 |
| Net interest income | 199,742 | 206,503 | 224,582 | 254,321 | 301,964 | 336,012 | NIM | 8.74 | 7.79 | 7.45 | 7.52 | 7.81 | 7.70 |
| Net fee income | 55,008 | 70,512 | 60,904 | 76,130 | 85,266 | 93,792 | Spread | 8.47 | 7.47 | 6.88 | 6.79 | 6.98 | 6.94 |
| Trading income | 5,105 | 15,877 | 18,150 | 15,428 | 16,970 | 18,667 | | | | | | | |
| Other income | 4,617 | 3,670 | 5,530 | 5,807 | 6,387 | 7,026 | Costs (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total revenue | 264,472 | 296,562 | 309,166 | 351,685 | 410,587 | 455,498 | Cost/income | 55.7 | 55.2 | 54.3 | 51.5 | 52.3 | 52.3 |
| Staff costs | (59,952) | (72,320) | (67,522) | (70,337) | (90,329) | (100,209) | Cost/avg assets | 5.12 | 4.75 | 4.33 | 4.29 | 4.57 | 4.49 |
| Other costs | (87,244) | (91,382) | (100,355) | (110,793) | (124,387) | (137,953) | Effective tax rate | 13.8 | 17.0 | 15.9 | 17.0 | 17.0 | 18.0 |
| Total costs | (147, 196) | (163,702) | (167,877) | (181, 130) | (214,716) | (238, 162) | | | | | | | |
| Operating profit | 117,276 | 132,860 | 141,289 | 170,555 | 195,870 | 217,335 | Profitability ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Provisioning charge | (11,067) | (13,064) | (15,673) | (28,817) | (39,169) | (45,804) | RoAE | 19.6 | 18.8 | 18.4 | 18.8 | 18.9 | 18.4 |
| Other pre-tax items | 4,388 | 0 | 0 | 0 | 0 | 0 | RoAA | 3.3 | 2.9 | 2.7 | 2.8 | 2.8 | 2.6 |
| Pre-tax profit | 110,597 | 119,796 | 125,616 | 141,738 | 156,702 | 171,532 | | | | | | | |
| Tax | (15,279) | (20,341) | (19,953) | (24,095) | (26,639) | (30,876) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (742) | (180) | (132) | (213) | (162) | (255) | Interest income/revenue | 75.5 | 69.6 | 72.6 | 72.3 | 73.5 | 73.8 |
| Other post-tax gains/losses | 0 | 0 | 0 | 0 | 0 | 0 | Fees/revenue | 20.8 | 23.8 | 19.7 | 21.6 | 20.8 | 20.6 |
| Net profit | 94,576 | 99,275 | 105,531 | 117,429 | 129,900 | 140,401 | Trading income/revenue | 1.9 | 5.4 | 5.9 | 4.4 | 4.1 | 4.1 |
| Dividend on common shares | (54,943) | (54,943) | (56,513) | (58,715) | (59,045) | (63,244) | Fees/staff costs | 91.8 | 97.5 | 90.2 | 108.2 | 94.4 | 93.6 |
| Dividend on profeheres | nlo | nlo | nlo | nlo | nlo | n/o | Face/total costs | 27 <i>/</i> l | 12.1 | 26.2 | 42 N | 20.7 | 20.4 |

| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
|------------------------------|-------|------|--------|-------|-------|-------|
| Loans | 25.8 | 37.8 | 15.6 | 18.2 | 17.5 | 16.5 |
| Interest-earning assets | 10.5 | 20.8 | 7.8 | 16.4 | 12.5 | 13.2 |
| Deposits | 18.0 | 11.4 | 0.8 | 10.8 | 13.6 | 15.1 |
| Interest-bearing liabilities | 18.0 | 15.5 | 1.0 | 11.9 | 13.4 | 14.9 |
| Assets | 20.7 | 19.5 | 6.7 | 10.6 | 12.2 | 13.2 |
| Fee income | 9.0 | 28.2 | (13.6) | 25.0 | 12.0 | 10.0 |
| Revenue | 16.3 | 12.1 | 4.3 | 13.8 | 16.7 | 10.9 |
| Costs | 23.1 | 11.2 | 2.6 | 7.9 | 18.5 | 10.9 |
| Operating profit | 8.9 | 13.3 | 6.3 | 20.7 | 14.8 | 11.0 |
| Net profit | (5.6) | 5.0 | 6.3 | 11.3 | 10.6 | 8.1 |
| EPS | (3.5) | 6.4 | 6.2 | 10.0 | 10.6 | 8.1 |
| | | | | | | |
| Per-share data (NGN) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |

31,396

3.20

1.75

17.6

31,396

3.40

1.80

18.9

31,396

3.74

1.87

20.8

31,396

4.14

1.88

23.0

31,396

4.47

2.01

25.5

n/a

n/a

n/a

n/a

n/a

Fees/total costs

Payout ratio

n/a

31,396

3.01

1.75

16.1

Dividend on pref shares

No. of common shares (mn)

EPS

DPS

BVPS

| No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|-------------------|-------|-------|-------|-------|-------|-------|
| Employees | 8,028 | 8,812 | 7,164 | 7,301 | 7,278 | 7,416 |
| Branches | 315 | 340 | 340 | 340 | 360 | 360 |
| Mini/Sub branches | na | na | na | na | | |
| ATMs | 0 | 0 | 0 | 0 | | |

43.1

55.3

36.3

53.6

42.0

50.0

39.7

45.5

45.0

39.4

37.4

58.1

| Figure 40: Zenith Bank summar | v financials. \$mn | (unless otherwise stated) |
|-------------------------------|--------------------|---------------------------|
| | | |

| Figure 40: Zenith Bank sumr | | | unless oth | ierwise sta | ted) | | | | | | | | |
|--------------------------------------|----------------|----------------|----------------|--------------|--------------|--------------|---------------------------------------|--------------|-------|-------|----------|-------|-------|
| Balance sheet | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Balance-sheet ratios (%) | 2013 | 2014 | 2015 | | 2017E | 2018E |
| Assets | • | - | - | | - | • | Loans/assets | 39.8 | 46.1 | 49.6 | 52.9 | 55.0 | 56.3 |
| Interbank | 1,605 | 2,768 | 1,368 | 768 | 903 | 949 | Deposits/liabilities | 86.4 | 79.2 | 75.0 | 75.0 | 75.7 | 76.8 |
| Securities | 5,577 | 3,632 | 4,345 | 2,552 | 3,003 | 3,260 | Loans/deposits | 55.0 | 68.2 | 77.8 | 82.7 | 85.0 | 85.5 |
| Net loans | 7,821 | 9,451 | 9,997 | 6,011 | 7,860 | 9,107 | Equity/assets 16.1 14.7 14.8 14.7 14. | | 14.5 | 14.2 | | | |
| Gross loans | 7,976 | 9,608 | 10,212 | 6,157 | 8,107 | 9,442 | | | | | | | |
| Interest-earning assets | 15,002 | 15,851 | 15,709 | 9,331 | 11,767 | 13,316 | Capital ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Total assets | 19,645 | 20,521 | 20,135 | 11,368 | 14,289 | 16,175 | Tier 1 | 26.0 | 19.0 | 20.3 | 19.1 | 18.3 | 18.4 |
| | ., | ,,, | ., | , | , | ., . | Tier 2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.1 | 0.1 |
| Liabilities | | | | | | | Total | 26.2 | 19.3 | 20.4 | 19.2 | 18.4 | 18.5 |
| Interbank | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | | |
| Securities | 0 | 508 | 502 | 358 | 442 | 486 | Asset quality | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Deposits | 14,230 | 13,865 | 12,854 | 7,266 | 9.248 | 10.648 | NPLs | 232 | 168 | 226 | 172 | 243 | 283 |
| Interest-bearing liabilities | 14,230 | 14,373 | 13,355 | 7,624 | 9,689 | 11,134 | NPL reserves | 155 | 158 | 216 | 146 | 247 | 335 |
| Total liabilities | 16,462 | 17,501 | 17,148 | 9,693 | 12,208 | 13,872 | NPLs/gross loans (%) | 2.91 | 1.75 | 2.21 | 2.80 | 3.00 | 3.00 |
| Shareholders' equity | 3,158 | 3,017 | 2,984 | 1,673 | 2,079 | 2,300 | Reserves/NPLs (x) | 0.67 | 0.94 | 0.96 | 0.84 | 1.02 | 1.18 |
| character equity | 0,.00 | 0,011 | _,••. | .,0.0 | _,•.• | _,000 | Credit charge (%) | 0.97 | 0.86 | 0.83 | 1.30 | 1.50 | 1.50 |
| | | | | | | | Grount Gridings (70) | 0.01 | 0.00 | 0.00 | 1.00 | 1.00 | 1.00 |
| Income statement | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | Margins (%) | 2013 | 2014 | 2015 | 2016F | 2017E | 2018E |
| Interest income | 1,701 | 1,900 | 1,750 | 1,393 | 1,213 | 1,350 | Asset margin | 11.83 | 11.82 | 11.55 | 11.12 | 11.58 | 11.42 |
| | , | , | , | , | | | | | 4.36 | 4.67 | 4.32 | 4.59 | 4.48 |
| Interest expense Net interest income | (445) 1,256 | (648) 1,252 | (621) 1,129 | (451) 942 | (395) 818 | (440) 911 | Liability margin NIM | 3.37 8.74 | 7.79 | 7.45 | 7.52 | 7.81 | 7.70 |
| Net fee income | 346 | 427 | 306 | 282 | 231 | 254 | Spread | 8.47 | 7.47 | 6.88 | 6.79 | 6.98 | 6.94 |
| | | 96 | 91 | | 46 | 51 | Spread | 0.47 | 1.41 | 0.00 | 0.73 | 0.90 | 0.34 |
| Trading income | 32 | | - | 57 | - | | 0 (- (0/) | 0040 | 0044 | 0045 | 00405 | 00475 | 00405 |
| Other income | 29 | 22 | 28 | 22 | 17 | 19 | Costs (%) | 2013 | 2014 | 2015 | 2016E | | 2018E |
| Total revenue | 1,663 | 1,797 | 1,554 | 1,303 | 1,113 | 1,234 | Cost/income | 55.7 | 55.2 | 54.3 | 51.5 | 52.3 | 52.3 |
| Staff costs | (377) | (438) | (339) | (261) | (245) | (272) | Cost/avg assets | 5.12 | 4.75 | 4.33 | 4.29 | 4.57 | 4.49 |
| Other costs | (549) | (554) | (504) | (410) | (337) | (374) | Effective tax rate | 13.8 | 17.0 | 15.9 | 17.0 | 17.0 | 18.0 |
| Total costs | (926) | (992) | (844) | (671) | (582) | (645) | | | | | | | |
| Operating profit | 738 | 805 | 710 | 632 | 531 | 589 | Profitability ratios (%) | 2013 | 2014 | 2015 | | | 2018E |
| Provisioning charge | (70) | (79) | (79) | (107) | (106) | (124) | RoAE | 19.6 | 18.8 | 18.4 | 18.8 | 18.9 | 18.4 |
| Other pre-tax items | 28 | 0 | 0 | 0 | 0 | 0 | RoAA | 3.3 | 2.9 | 2.7 | 2.8 | 2.8 | 2.6 |
| Pre-tax profit | 696 | 726 | 631 | 525 | 425 | 465 | | | | | | | |
| Tax | (96) | (123) | (100) | (89) | (72) | (84) | Other P&L ratios (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E |
| Minorities | (5) | (1) | (1) | (1) | (0) | (1) | Interest income/revenue | 75.5 | 69.6 | 72.6 | 72.3 | 73.5 | 73.8 |
| Other post-tax gains/losses |)O´ | Ò | Ò |)O´ |)O´ |)O | Fees/revenue | 20.8 | 23.8 | 19.7 | 21.6 | 20.8 | 20.6 |
| Net profit | 595 | 602 | 530 | 435 | 352 | 380 | Trading income/revenue | 1.9 | 5.4 | 5.9 | 4.4 | 4.1 | 4.1 |
| Dividend on common shares | (346) | (333) | (284) | (217) | (160) | (171) | Fees/staff costs | 91.8 | 97.5 | 90.2 | 108.2 | 94.4 | 93.6 |
| Dividend on pref shares | n/a | n/a | n/a | n/a | n/a | n/a | Fees/total costs | 37.4 | 43.1 | 36.3 | 42.0 | 39.7 | 39.4 |
| | | | | | | | Payout ratio | 58.1 | 55.3 | 53.6 | 50.0 | 45.5 | 45.0 |
| | | | | | | | | | | | | | |
| Key YoY growth rates (%) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | No. of: | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| Loans | 22.6 | 20.5 | 6.3 | (39.7) | 31.7 | 16.5 | Employees | 8,028 | 8,812 | 7,164 | 7,301 | 7,278 | 7,416 |
| Interest-earning assets | 7.7 | 5.7 | (0.9) | (40.6) | 26.1 | 13.2 | Branches | 315 | 340 | 340 | 340 | 360 | 360 |
| Deposits | 15.1 | (2.6) | (7.3) | (43.5) | 27.3 | 15.1 | Mini/Sub branches | na | na | na | na | | |
| Interest-bearing liabilities | 15.1 | 1.0 | (7.1) | (42.9) | 27.1 | 14.9 | ATMs | 0 | 0 | 0 | 0 | | |
| Assets | 17.7 | 4.5 | (1.9) | (43.5) | 25.7 | 13.2 | | | | | | | |
| Fee income | 7.6 | 23.5 | (28.4) | (7.9) | (18.0) | 10.0 | | | | | | | |
| Revenue | 14.9 | 8.1 | (13.6) | (16.2) | (14.6) | 10.9 | | | | | | | |
| Costs | 21.5 | 7.2 | (15.0) | (20.5) | (13.3) | 10.9 | | | | | | | |
| Operating profit | 7.5 | 9.2 | (11.8) | (11.0) | (16.0) | 11.0 | | | | | | | |
| Net profit | (6.8) | 1.2 | (11.9) | (18.0) | (19.1) | 8.1 | | | | | | | |
| EPS | (4.7) | 2.5 | (11.9) | (19.0) | (19.1) | 8.1 | | | | | | | |
| | | | , , | . , | , , | | • | | | | | | |
| Per-share data (\$) | 2013 | 2014 | 2015 | 2016E | 2017E | 2018E | • | | | | | | |
| No. of common shares (mn) | 31,396 | 31,396 | 31,396 | 31,396 | 31,396 | 31,396 | | | | | | | |
| EPS | 0.02 | 0.02 | 0.02 | 0.01 | 0.01 | 0.01 | | | | | | | |
| DPS | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | | | | | | | |
| BVPS | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | | | | | | | |
| | | | | | | | | 0 | | | Panaissa | 0:1 | 1 0 1 |

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